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AGRICULTURAL POLICY IN ALBERTA - A STUDY ON SOME ASPECTS OF CONSISTENCY IN POLICY

DEGREE FOR WHICH THESIS WAS PRESENTED

MASTER OF SCIENCE

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DATED April 28, 1975

THE UNIVERSITY OF ALBERTA

AGRICULTURAL POLICY IN ALBERTA - A STUDY ON SOME ASPECTS OF CONSISTENCY IN POLICY

by



A THESIS

SUBMITTED TO THE FACULTY OF

GRADUATE STUDIES AND RESEARCH

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DEPARTMENT OF AGRICULTURAL ECONOMICS AND RURAL SOCIOLOGY

EDMONTON, ALBERTA SPRING, 1975



THE UNIVERSITY OF ALBERTA FACULTY OF GRADUATE STUDIES AND RESEARCH

The undersigned certify that they have read, and recommend to the Faculty of Graduate Studies and Research, for acceptance, a thesis entitled
"Agricultural Policy in Alberta - A Study on Some Aspects of Consistency in Policy"
submitted by Timothy Ola in partial fulfilment of the requirements for the degree of Master of Science.

Date March 27, 1975



ABSTRACT

Progress in and maintenance of Alberta agriculture are as much governed by Provincial as by Federal policies in agriculture at any particular period. Inconsistencies in policy objectives and means delay and may even prevent government aims and the interests of those in the agricultural industry from being realized.

Examination of the existence and absence of conflicts in Alberta agricultural policy is based on the propositions that:

(1) by systematic description and classification of policies it is possible to assess the internal consistency of a set of policies and to summarize its overall thrust; and (2) agricultural policy in Alberta is an interrelated set of government decisions, statements and subsequent actions that respond to identified needs of the constituencies. Analysis is viewed from the economic, political, historical and legal contexts.

A policy matrix helps to describe and classify policies and to study interrelationships among policy objectives and among the divisional units within the Alberta Department of Agriculture in 1972. Arithmetic calculations, and discriminant analysis are useful quantitative tools for studying some aspects of policy consistency.

Results of analyses indicate that by the absolute size of the 1972-73 and 1971-72 budget estimates, the relative order of emphasis on ADA functions was extension work, family farm development, animal



industry, plant industry, irrigation activities, veterinary services and marketing. In terms of percentage calculations, the order of enterprise emphasis was marketing, irrigation, extension, family farm development, plant industry and veterinary services. In the discriminant analysis, four discriminant functions were obtained. Seven of the eleven identified divisions of the ADA and four of the five identified objectives in agriculture accounted for the functions of the Department. On the best discriminant function, the ranking of the seven divisions are Family Farm Development, Product Development, Animal Industry, Market Intelligence, Veterinary Services, Extension and Plant Industry. The four objectives are ranked on this function in order: family farm development, improvement in farm income, productivity increase and market thrust.

Comparison between results of expenditure estimates analysis, discriminant analysis and statements on agriculture in the Progressive Conservative party policy on Alberta agriculture in the 70's reveals the existence of probable conflicts in ADA objectives for agriculture in 1972. Expenditure estimates analysis are for two years only, 1971-72 and 1972-3. Results of discriminant analysis, too, reflect author's subjective ranking of the relative importance of written policy statements to five objectives, the fifth objective being income distribution. With some refinements, the principle of analysis is practicable. Granted the importance of agriculture in the provincial economy and with the present structure of ADA and its objectives not varying much from that of 1972, results of this thesis study point to the need for further analysis of the nature of agricultural policy and its efficiency of implementation in Alberta.



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TABLE OF CONTENTS

Chapter		Page
I.	INTRODUCTION	1
	Justification for the Study	1
	Objectives	2
	Working Hypotheses	3 4
II.	REVIEW OF LITERATURE	7
	Agricultural Policy vs Public Policy	7
	The Policy Sciences and Policy Analysis	7
	Models of Problem Solving, Decision-Making and Policy Formulation	8 9 9 9
	Other Models of Systematic Analysis in the Theory of Economic Policy	18
	Identification and Classification of Methods in Social and Scientifid Research which are Relevant to the Study of Economic Policy	19
	The Theory of Agricultural Policy	20
	The Matrix Method Used in This Thesis	21 22 23
III.	THE TAXONOMY OF ALBERTA AGRICULTURAL POLICIES AND PROGRAMSA MULTIPLE ENTRY CLASSIFICATION	24
	Procedural Steps	24
	The Coding System for Identifying Policies and Policy Attributes	31 33 35



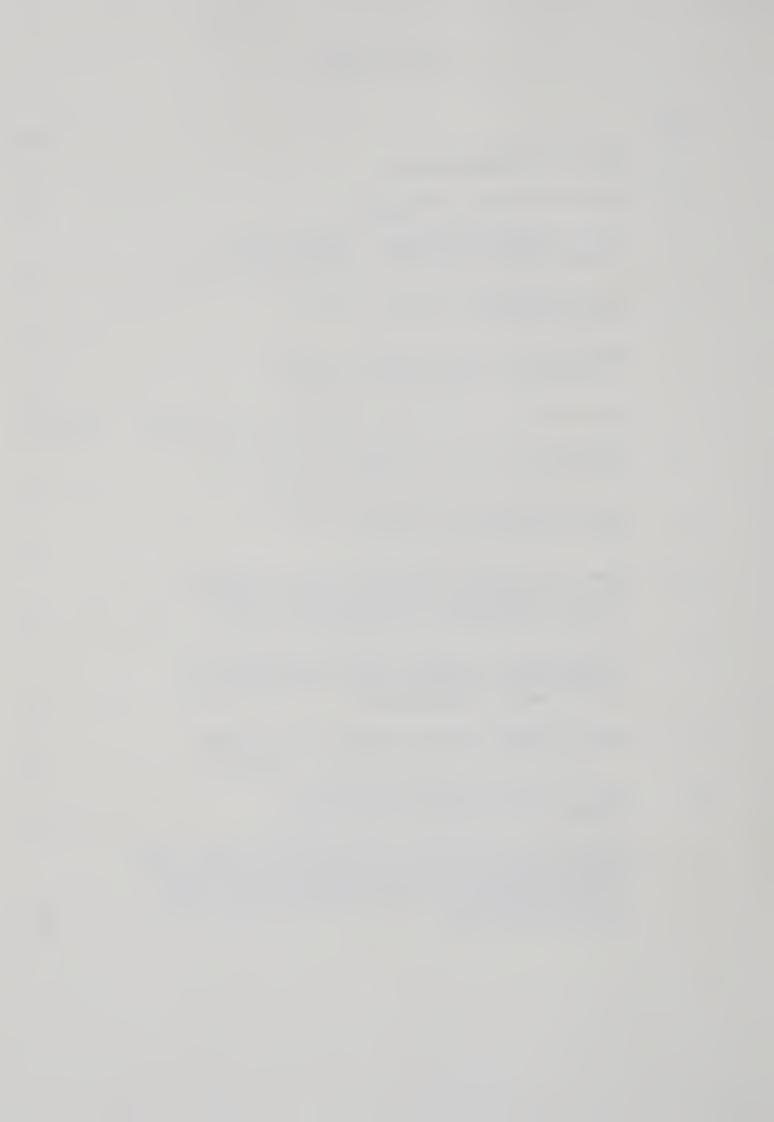
Chapter		Pag
•	Construction of the Matrix Table (Appendix C)	40
IV. AN	NALYSIS AND INTERPRETATION OF POLICY	42
	Consistencies in Expenditure Patterns With Respect to Functions	42
	Interpretation of Results	42
	Analysis of Association of Policies	44 44
	The Derived Matrix	46
	Discriminant Analysis	46 46
	Underlying Assumptions of the Discriminant FunctionsA Summary	49 49
	Stating the Results of Discriminant Analysis Solving the Discriminant Problem	51 51 53
	Discriminant Analysis of the Data in the Derived Policy Matrix	53
	Problems in Analysis	55 59
	to the Discriminatory Power of Function	62
	Interpretation of Results Linear Classification Rule in Test Space	66 67
	Alternative Methods of Classifying Policies	69
	Comparison of Divisional Expenditures with Results of Discriminant Analysis	69
v. st	JMMARY AND CONCLUSIONS	72
	Implications and Conclusions	75
BIBLIOGRAPHY	Y	78
APPENDIX A		96
APPENDIX B		100
APPENDIX C		130
APPENDIX D		140



Chapter																												Page
APPENDIX	E	•	•	•	•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	148
APPENDIX	F	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	155
APPENDIX	G		•	•			•	•	•	•	•	•		•		•	•		•				•	•		•		170

LIST OF TABLES

Table		Page
2.1	TYPES OF DECISION-MAKING	11
2.2	METHODS AND THEIR APPLICATION	20
3.1	POLICY INFORMATION MATRIX: IDENTIFICATION ATTRIBUTES, RELATIONS AND INFORMATION SOURCES	25
3.2	POLICY INFORMATION MATRIX: POLICY ATTRIBUTE CODES	26
4.1	RANKING OF THE SEVEN DIVISION OF ADA ACCORDING TO EXPENDITURE PATTERNS	42
4.2	METHOD OF CLASSIFYING DATA FOR REGRESSION ANALYSIS (D)	ELETED)
4.3	GROUPING OF POLICIES ACCORDING TO DIVISIONS IN THE ADA FOR DISCRIMINANT ANALYSIS	54
4.4	IMPACT ASSESSMENT OF POLICIES BY THE FIVE IDENTIFIED OBJECTIVES	56
4.5	MEANS AND STANDARD DEVIATIONS OF THE VARIABLES FOR THE STRUCTURAL GROUP DIVISIONS IN THE ALBERTA DEPARTMENT OF AGRICULTURE, 1972	60
4.6	STATISTICS FOR THE CALCULATED EIGENVECTORS IN DISCRIMINANT ANALYSIS GIVING THE SIGNIFICANCE OF THE ROOTS (EIGENVALUES)	61
4.7	RELATIVE CONTRIBUTION OF INDIVIDUAL VARIABLES TO THE DISCRIMINATORY POWER OF A FUNCTION	63
4.8	VALUES OF THE DISCRIMINANT FUNCTIONS (VECTOR OF STANDARDIZED GROUP MEANS)	65
4.9	ARRANGING AND LABELLING THE STANDARDIZED GROUP MEANS OF THE IDENTIFIED SEVEN DIVISIONAL UNITS OF THE ALBERTA DEPARTMENT OF AGRICULTURE FOR THE LINEAR CLASSIFICATION RULE	68



LIST OF FIGURES

Figure		Page
2.1	CLASSIFICATION OF POLICY ACCORDING TO THE CONCEPT OF POTENTIAL SURPRISE	12
2.2	THE THEORY OF ECONOMIC POLICY	17
3.1	THE ORGANIZATIONAL STRUCTURE OF THE ALBERTA DEPARTMENT OF AGRICULTURE, 1972	29

CHAPTER I

INTRODUCTION

Justification for the Study

Agricultural policy in Alberta is set within the context of general Canadian agricultural and economic policies and is in accordance with the constitutional rules of the British North American Act. In some recent studies there have been indications that inconsistencies afflict Canadian agricultural policy. Crown and Heady's [71] thesis on Policy Integration in Canadian Agriculture focuses on this problem. Brandow [49] and Gilson [101] have also observed that there are conflicts in the agricultural policy of Canada.

Gilson and Fowke [101] attribute the lack of permanence and internal consistency in agricultural policy to the absence of a recognizable conceptual framework. In the absence of any such public examination of agricultural policy at the Provincial level, one can safely hypothesize that agricultural policy in Alberta is not free from conflict.

Inconsistency in the Provincial agricultural policy causes inefficiency in policy implementation and in the actual agricultural activities. Inconsistency leads to duplication of activities and contradictory objectives. The assignment of the wrong type of objectives to an administering agency thus wastes precious resources and brings about slow growth and development.



Incompatibility in policy may also occur in the context of time. Goals for a particular period may either not be attainable, inharmonious with other goals or are vague and incomprehensible for meaningful action. Consistency, therefore, provides a well structured and balanced environment of guiding rules for the attainment of agricultural objectives within the general framework of national and Provincial economic growth and development.

In this thesis attention is focused only on the possibility of internal inconsistencies of the policies pursued by the Province as of 1972. For a more complete understanding of the problem, the analysis should be extended to include an examination of the historical development of agriculture within the background of previous years, the concurrent evolution of agricultural policy and the relationships between Provincial and national policies.

Objectives

It is the concern of this thesis to:

- (i) Identify, list and obtain sources of information for the study of agricultural policy in Alberta in 1972.
- (ii) Identify, list and describe agricultural policies in Alberta in 1972.
- (iii) Describe these policies on the basis of their properties which can be identified by the type of legal authority (acts, regulations, administrative decisions) and time of origination; the administrative level (Minister, Cabinet, divisions, branch section, administration and commissions of the ADA; Citizens' Board with members elected by the constituencies); the locus of policy (Alberta



Government, ADA, other departments of the Alberta Government, the Federal Government); the field of application (production, development, marketing, infrastructure, income and rural life, rural institutions, human resources); agricultural enterprise (crops, specialty crops, horticultural, farm animals, specialty animals, animal products, others); geographical area (Province, individual regions); mode of execution (directly by the ADA and other government departments and institutions); joint Federal and Provincial execution; executed by Municipal Governments; direct by other Government departments; possibility of measuring and evaluating the achievements of policy (quantitatively measurable, subjectively measurable, public opinions).

- (iv) Describe interactions between the other policies and show which policies are mutually supportive, complementary, mutually competitive, redundant, and obsolete.
- (v) Aggregate particular areas of classification to identify major areas of emphasis, growth focus, particular areas of enterprise emphasis, and to apply the information from (i) to (vii).
 - (vi) Assess field of application emphasis.
- (vii) Find out if there is a greater emphasis on joint programs.

Working Hypotheses

Two working hypotheses embodying the major questions behind this study were:

1. That by systematic description and classification of policies, it is possible to assess the internal consistency of a set



of policies and to summarize its overall thrust.

2. That agricultural policy in Alberta is an interrelated set of government decisions, statements and subsequent actions that respond to identified needs of the constituencies.

Some of the major issues linked with the two statements above are: (i) whether policies are completely or partially consistent, and (ii) whether current policies are mere accretions of past choices.

Opportunities and Constraints of the Study

This study obtained part of the needed information from the 1972 annual reports of the Alberta Department of Agriculture and from those of other Provincial government departments. The published budgetary estimates of the Provincial government's annual income and expenditure for these departments assisted in realizing the policies and their implementation in terms of the dollar estimates to be spent on these policies. The Progressive Conservative Party's pamphlet on Alberta Agriculture in the 70's suggested the line of emphasis for the Provincial agricultural policy. Additional information could be obtained from the files of the appropriate bodies.

Policies in the annual reports were quite disaggregated at the various levels of implementation. They therefore indicated the rule for naming and coding them for analysis. In the public expenditure and income account books, policies were more aggregated than were those in the annual reports. The manner in which these policies were recorded helped in identifying the categories of the more atomistic type of policies in the annual reports. The usefulness



of the party manifesto booklet was in circumscribing the field of analysis of the study.

A second level of opportunity for the study was the use of the United States Geological Survey's A Procedure for Evaluating

Environmental Impact [159]. It provided a guideline for the construction of an initial policy matrix. The Survey's report was reinforced with other sources of definitions of terms and methods of constructing a matrix for a policy study. Some of these sources are:

- (i) Paul Horst's monumental work <u>Factor Analysis of Data</u>
 Matrices [138],
- (ii) a collection of important essays on <u>Public Ex-</u>

 <u>penditures and Policy Analysis</u>, edited by Haveman

 and Margolis [122],
- (iii) Matrices and Their Applications [50],
 - (iv) the unpublished "Fundamentals of Policy Planning

 Framework" of the Policy and Liaison Secretariat [14].

Also facilitating the study was the availability of computer facilities to code, sort out and analyse the mass of data. Secondly, there were written computer programs and some basic works on the methods which could be used to analyse and interpret the data [173; 86; 221; 2; 69; 70].

Constraints of the Study.

Four constraints limited the field and depth of focus of this study:

1. There was difficulty in obtaining explicit policy statements in the annual reports of the various provincial government departments.

It was also difficult in obtaining statistics on manpower allocation.



In the recent public expenditure books for the province the recording of the manpower usage in terms of man years does not, however, solve the problem of disaggregation for very detailed type of policy analysis.

- 2. Because the appropriation numbers for some of the ADA functions have changed over time and because there have been changes in some of these functions themselves over the years, it was difficult to obtain complete data on the trend in the expenditures in the ADA divisions for more than two years.
- 3. Also limiting the work was the amount of time and other resources
- 4. The methods for analysing the data are experimental in the field of economics. There is not much literature on these methods and existing works touch only on some of the general solutions to problems. The research work was, therefore, prepared with much trial and error.



CHAPTER II

REVIEW OF LITERATURE

Agricultural Policy vs Public Policy

Hallett observes that "Agricultural policy, like any other aspect of economic policy, depends in the last resort on certain political objectives." [116] In Heady's [124] view, agricultural policy developed in the United States as a public policy. Schickele [192] states that: "The formulation and implementation of agricultural policy are primarily matters of legislative and administrative government action." Hathaway [120], like Tweeten [224] also notes that: "The underlying drive for our farm policies arises from a complex set of 'beliefs' and 'values' that exist regarding our society and the role of agriculture in it."

The Policy Sciences and Policy Analysis

The context for studying agricultural policy is provided by "policy sciences" and "policy analysis". The policy sciences, according to Lasswell, "study the process of deciding or choosing and evaluating the relevance of available knowledge for the solution of particular problems." As a method, it integrates philosophy, history, science, prophecy and commitment. [140] Policy analysis, on the other hand, has been expressed by Wildavsky and Yehezkel Dror [104, p. 462] as a procedure in which:



- 1. Much attention is paid to the political aspects of public decision-making and public policy-making (instead of ignoring or condescending regarding political aspects).
- 2. There is a broad conception of decision-making and policy-making (instead of viewing all decision-making and policy-making as mainly a resource allocation).
- 3. Emphasis is on creativity and search for new policy alternatives, with explicit attention to encouragement of innovative thinking.
- 4. There is extensive reliance on qualitative methods.
- 5. More emphasis is placed on futuristic thinking.
- 6. Condition of analysis is much looser and less rigid, but nevertheless systematic. There is a recognition of the complexity of means ends interdependence, the multiplicity of relevant criteria of decision, and the partial and tentative nature. The concept of policy in policy analysis is that policies are goals, objectives, and missions that guide the agency.

Models of Problem Solving, Decision-Making and Policy Formulation

The policy sciences and policy analysis deal with two general categories of problems. In one, models about the topmost hierarchy of policy-making are constructed in an attempt to provide insight into the policy-making process, to generate hypotheses concerning the behaviour of policy-makers and to develop new frameworks to improve policy-making processes [71]. In the other, models of decision-making and policy formulation examine the actual functioning of such processes. The methods in this second class have been termed the case study approach. In this approach interests center on objective analyses of specific policies like defence policies, foreign policies, health policies, labour policies, agricultural policies, etc. Both systems also seek improvements in their methods of study of policy problems.



The basis for identifying these two classes appears to rest on the extent of knowledge about the decision-making situation [51; 199; 200]. Braybrooke and Lindblom [51] contend that our concepts of problems determine our ideas on decision-making, policy-making, policy analysis, and problem solving. In their view, the approach to policy study may be either intellectual and theoretical or political and empirical. Theoretical models, according to them, are evaluative and may be subdivided into four groups, viz:

- 1. Naive Concepts. These are simple statements of a few general values like security, employment and price stability with the belief that these announcements are sufficient and necessary to allow complete evaluation and recommendations on the choice of actions on issues. Braybrooke and Lindblom argue that such simple criteria are primitive and do not help in reconciling conflicts in values and in arranging these values in order of their priorities. They are also not helpful in providing a clue to source, history and relevance of the avowed values.
- 2. The Naive Priorities Method. Braybrooke and Lindblom say this is an improvement over the naive criteria method. It ranks policy but it does not indicate the method of choosing specific policies and the reason for doing such ranking.
- 3. The Rational-Deductive Ideal. This is identified as "the ideal of a complete deductive system . . . as a way of organizing knowledge." It is an approach requiring a complete or comprehensive view of all the elements of the policy problem, and advances that if the goals of policy can be expressed as ultimate values, general principles, and hence intermediate ones, can be formed about these



values. These intermediate values may then be stated as hypothetical propositions that will rank their embodied intermediate values and thus will provide in an exact manner the interrelationships among values. The criticism passed on this model is that it is not practical. It requires an amount of information which is prohibitive in cost and human effort. It is therefore applicable to small policy problems which rarely occur and is useful only in mastering the uncertainties of evaluation on the values side.

4. The Welfare Function. Braybrooke and Lindblom submit that the four models of decision- and policy-making as listed above do not examine policy issues in their political context and are therefore not very practical for the real world of incremental politics. They propose a model of disjointed incremental decision-making which is more realistic than any of the above four models. The relationship between this model and the other models is given in Table 2.1.

Their model of incremental decision-making has been dubbed as "muddling through" [90, pp. 154-173]. In the form of incremental budgeting, Schultze [196] contends that it is pernicious, for disjointedness in decision-making implies trusting to luck and that at some point in time and place, chance will bring about the right decision. Shackle states that: "the ground for supposing knowledge insufficient is a part of knowledge." He adds that: "Policy evidently means some guidance laid down in advance for conduct and action." Such guidance can be either detailed in its prescriptions for both present and future or be "a vague and loose indication of ends to be sought and types of action which may or might be adopted, leaving a great weight of discretion and judgement on the operator



TABLE 2.1

TYPES OF DECISION-MAKING

High Understanding

Quadrant 2

Quadrant 1

Some Administrative and "Technical"

Decision-Making

Analytical Method: Synoptic

Revolutionary and Utopian

Decision-Making

Analytical Method:

Incremental Change

Large Change

Quadrant 3

Incremental Politics

Analytical Method: Disjointed Incrementalism (Among Others)

Quadrant 4

Wars, Revolutions, Crises, and Grand Opportunities Analytical Method: Not Formalized or Well Understood

Low Understanding

David Braybrooke and Charles E. Lindblom. A Strategy of Source: Decision: Policy Evaluation as a Social Process (New York: The Free Press, May, 1967), p. 78.

of the policy" [199]. But because detailed guidance assumes a complete knowledge of all probable future circumstances and because it is not possible to be fully certain on such circumstances, policy must legislate for uncertainty. Thus: "To command loyal and resolute endeavour it must offer some presumption of being able to cope with a situation which cannot be foreseen in detail" [199]. Too, it is Schackle's view that if the statement of policy sufficiently reflects the fact that choice has to be made without sufficient knowledge, then it is possible to order particular policies or meanings of policy on at least two axes. On one axis policies will be ordered with reference to the degree of discretion allowed to the administrator, and on the other axis, according to the range of diversity of outcomes.



He, therefore, believes that a concept of potential surprise:

. . . enables the policy maker to determine precisely, for himself and others, what the policy is prepared for and is not prepared for. Within its ranges of no surprise, or low-surprise, the policy must lay down exact responses or define the administrator's range of choice. When events fall outside those ranges, the policy maker must reexamine his premises and build his policy.

Shackle's description of policy is graphically depicted in Figure 2.1.

FIGURE 2.1

CLASSIFICATION OF POLICY ACCORDING TO THE CONCEPT OF POTENTIAL SURPRISE

	Clarified	Capacious
Degree of	Prescriptive	Prescriptive
Subdivision	Policies	Policies
of Range of		
No Surprise	Clarified	Capacious
	Discretionary	Discretionary
	Policies	Policies
		

01 ... : 6 : - 1

Width of Range of No Surprise

Source: G. L. S. Shackle. <u>Decision</u>, <u>Order and Time</u> (London: Cambridge University Press, 1969), p. 282.

The region of low surprise constitutes "capacious policy", and the "presence or absence of subdivisions within these ranges, and of exact prescription of the response to events falling in each subdivision, makes a policy respectively discretionary or prescriptive."

The term "clarified" refers to "a table or curve connecting values of some outcome variable with the degrees of potential surprise assigned to these values." In his explanation the range of no surprise can be narrowed by improvement in the decision maker's basis of expectation, either through new knowledge or the reinterpretation of data. Expectation, he adds, varies in "complexity, consistency, clarity,



precision, scope and degree of detail of situations or transforms of situations assigned to future dates."

And complexity defines:

of some situation or of the transforms of that situation into another; variety, subtlety and intricacy of the functions connecting such variables, imprecise matters such as colour or emotion; psychic entities of a still more elusive kind such as a judgement of beauty [199].

Nevertheless, Shackle concedes that it is only possible to go into that degree of detail adjudged to be contingent on the issues at stake. Although he admits the charge that economic decision-making is value oriented, he is convinced that "valuation and the market together compose that mechanism which renders economics a proper object of scientific study, as distinct from aesthetic appraisal, and gives to it its own distinct and peculiar individuality." And, "policy concerned with market valuations thus has a character of incisiveness which gives it some advantage for the study of the nature of policy in general." Hence, the idea of rationality which Braybrooke and Lindblom reject in systematic analysis is to Shackle only a matter of being able to avoid explicit inconsistency between different facets of an activity.

Doern and Aucoin also observe that "in formulating policies that establish the context for future policies, policy makers do often behave in a non-incremental manner" [76]. They have certain perceptions of the importance of their decisions. And it is the interaction between these, and the society's perceptions about the policy makers' decisions that produce fundamental policy issues in the modern political system. The problem is therefore not whether



a future policy analyst sees all change as incremental. What is important is that "policy makers at different points in time see themselves as participating in a process dealing with fundamentally different policy alternatives." Doern and Aucoin underscore the need for models about the attitudes and perceptions of policy makers, and have examined the models of Amitai Etzioni and Theodore Lowi for their responses to this need.

In his mixed scanning model, Amitai Etzioni attempts to draw the line between fundamental or contextuating policies and incremental or bit policies. The model is seen as a combination of the rational ideal and the incremental model. However, it is less comprehensive than either the rational deductive or the synoptic ideal. Compared to the incremental model, it is known to reduce reversibility in decisions. Doern and Aucoin comment that the model does not resolve the problem of distinguishing between the fundamental and incremental [88; 76].

Lowi's model, as observed by Doern and Aucoin, first examines and classifies the various policies in existence and then relates them to the types of political decision-making processes thought to be their sources. Policies in this model are classified into three main types: (a) Distributive; (b) Regulatory and (c) Redistributive.

Distributive policies have been referred to as highly individualized decisions and are described as policies only when they are present in large numbers. They are also described as a type of policy in which "the indulged and the deprived, the loser and the recipient, need never come into direct confrontation." The weakness in this model is traced to its assumption of unlimited or adequate resources



to meet the demands of the individuals concerned. It also presupposes a direct link between an individual and the government or the policy maker [187; 76].

Regulatory policies, on the other hand, are quite discriminatory and selective. They rest on the belief that resources are scarce.

Redistributive policies are similar to regulatory policies.

They differ, however, from the regulatory and the distributive because they do not affect as many individuals or groups. Secondly, the groups affected may be simply classified as the rich and the poor.

Using these classifications, Lowi is observed to associate distributive policies to "politics of non-interference." This type of decision-making is likened to "pork-barrel patronage politics." Examples of policies in this class are industry tax exemptions, government contracts and services, development schemes and government support for education and research. Regulatory policies, on the other hand, arise from group conflict. The society is polarized into two distinct groups. Each group hopes to be able to push forward its demands in a competitive environment. Regulatory policies are marked by intense competition among groups for some common good or service which cannot be available to all or shared on an equal basis. Redistributive policies, however, are associated with a type of group conflict involving the "elite" or the ruling class and the commoners or the "counter elite." Since a large number or organizations and associations are involved in this conflict, the power structure formed is known to be more stable and permanent over time than distributive or redistributive models [76, pp. 19-21].



All the models discussed above have evolved from a greater consideration of the political and social contexts of decision— and policy—making. The following group of models put more emphasis on the economic and technical aspects, although political and other views are not overlooked. These policy models have been described as the systematic approach to decision—making. Braybrooke and Lindblom observe that in this class of analytical models, decision—making, policy—making, policy analysis and problem solving are all equated.

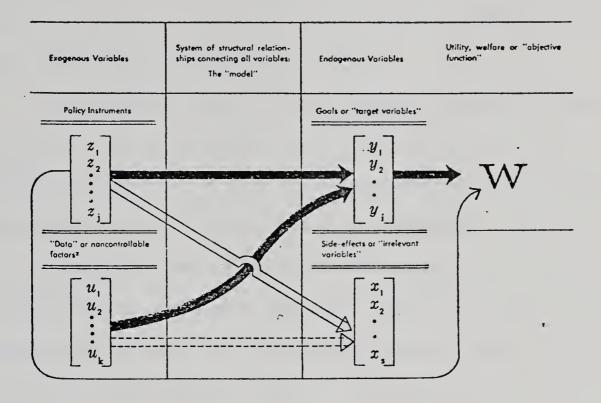
Tinbergen [218; 219; 220] provides the basis of these analytical methods and refers to economic policy as "certain acts of economic behaviour" which are "directed towards the maximalization of the ordinary ophelimity functions." In a restricted sense, he defines policy as the economic behaviour of organized groups, typified by trade unions, agricultural or industrial organizations, etc., for the maximization of some collective ophelimity function. And "in its most specific and most relevant sense, economic policy refers to the economic actions of governments for the realization of the general interest. This general interest is related to some desired quantifiable goals, also called target variables. Hence, economic policy is the deliberate variation in means in order to attain certain Tinbergen provides an outline of the procedure for analysis of aims. economic policy and states that the theory of economic policy uses the tools and theories of conventional economics. However, conventional economic analyses alone are not sufficient for full treatment of the problems of economic policy. Extra economic factors need to be considered in the choice of aims and means [218]. He classifies economic policies into: (1) Reforms; (2) Quantitative policies, and (3) Qualit-



ative policies.

Tinbergen's idea of the theory of economic policy has been illustrated by Fox, Sengupta and Thorbecke [947] (Figure 2.2).

FIGURE 2.2
THE THEORY OF ECONOMIC POLICY



Source: K. A. Fox, J. K. Sengupta, and E. Thorbecke. The Theory of Quantitative Economic Policy (Chicago: Rand McNally, 1966), p. 21.

They find Tinbergen's approach to be primarily taxonomic.

The classification of policy variables into targets and instruments is said to be not absolute and does not allow the development of new, useful and more general hypotheses. They further note that Tinbergen's theory: (a) deals only with the characterization phase of the policy problem and neglects the selection and steering phases; (b) omits some recent and important developments in policy-making along the lines of business management, decision-making, inventory control, programming under uncertainty, parametric variations and learning



models incorporating adaptive control; (c) does not explain sufficiently why and how the preference function is specified in its alternative parametric forms and the classification of variables into targets and instruments; (d) does not cover "the two classic justifications of welfare economics for government interference—economies of scale and the absence of markets to mediate external effects in certain areas" [94, pp. 30-33].

In its eighth annual review, <u>Design for Decision Making</u>, the Economic Council of Canada stated that policy objectives are established through prior choice of alternatives and in the arrangement of these alternatives in their preference-ordering. These objectives are at the highest level of decision-making, general statements of intent to achieve some particular goals. But to be operationally relevant, they maintain that these objective statements must be more specific than mere goal perceptions. In their opinion, discussions about goals are usually too vague and philosophical to provide a solid basis for identifying policy objectiveness [83, p. 66].

Other Models of Systematic Analysis in the Theory of Economic Policy

Although not employed in this study, the following list includes some of the important systematic and quantitative decisionmaking procedures and models in the theory of economic policy:

- (a) Systems Analysis [35; 152; 65; 126; 89];
- (b) Simulation [97; 27];
- (c) Planning, Programming and Budgeting (PPB) [128; 195];
- (d) Cost-Benefit Analysis (CB) [122];
- (e) Management by Means or Controls;



- (f) Program Evaluation and Review Technique (PERT) [118];
- (g) The Critical Path Method or Management by Exception [137] and the variations in (f) and (a) which cover Critical Path Scheduling (CPS); Least Cost Estimating and Scheduling (LESS); Program Evaluation Procedure (PEP), etc.;
 - (h) Input-Output Analysis [186];
 - (i) Control Theory [64; 94];
 - (j) Graph Theory [49; 34];
 - (k) Sensitivity Analysis [94; 77].

Identification and Classification of Methods in Social and Scientific Research which are Relevant to the Study of Economic Policy

Detailed explanations and conditions of application of the various methods in scientific and social studies which are of significance to the study of the theory of decision-making, and hence of economic policy, are contained in standard works [186; 192; 117; 104; 124; 127; 233]. However, it is relevant, in this review to examine only the "Matrices of Discovery Method" as given in Kaufmann's Table of Summary of Methods and their application [149, 37-38].

¹For the rest of the methods see Kaufmann, Arnold. <u>The Science of Decision-Making</u>. London: Weidenfeld and Nicholson.



TABLE 2.2
METHODS AND THEIR APPLICATION

Method	Brief Description	Example and Application
Matrices of discovery method	Universal method permitting a rationalised study of the field of possibilities. A square table or matrix is made up giving the reactions of studied features in relation to each other. Can be generalised into hypercubes when one looks for the reactions of features when n is greater than 3.	Mendeleev table. Economic or sociological interactions. Problems of information in business. Factorial analysis.

The Theory of Agricultural Policy

Agricultural policy as a sector policy of the general economic policy is identified by the special characteristics which mark agriculture from the other sectors of the economy. Tinbergen [218], for example, has listed eight special features of agriculture common to all economies. Seven of these are:

- (a) The existence of random fluctuations in production that cannot be foreseen and usually create a deviation between intended and actual production.
- (b) A low elasticity of supply--prices cannot exert a short-term influence on the volume of product available, especially crop products.
- (c) A low elasticity of demand--prices cannot, in the short run, exert much influence on the quantity demanded, particularly of food.
- (d) A time-consuming production process--crop products often take more than half a year, some even much more, whereas meat and



dairy products, as far as being dependent on the number of livestock, also require years, sometimes many years.

- (e) The existence of seasonal fluctuations of different types.
- (f) In many western countries agriculture is a well organized industry, able to carry out a number of measures of regulation, either of prices or of production of trade.
 - (g) Usually land is in short supply.

Discussions on agricultural policy in the western world are in the framework of a democratic system with an open economy and a laissez faire economic policy in which there is a degree of government involvement in the agricultural industry. The models of decision—making and agricultural policy formulation are based on the conventional approaches of economic policy study and policy formulation. Some of these methods have been listed and discussed before. However, in making deductions from these analyses and in formulating agricultural policy, the attributes of agriculture are considered.

In this thesis the method of agricultural policy analysis is systematic and quantitative. Analysis is also within the democratic system of government and with a fair amount of government involvement in agriculture.

The Matrix Method Used in This Thesis

The matrix method is both systematic and taxonomic in its approach to economic policy analysis. It is a convenient tool for compacting multidimensional data and for simultaneous manipulation of these data. Matrices have been employed to study the problems of economic optimization. They have been used in linear, static and



dynamic programming, and in competitive and cooperative decision situations of game theory. They have also been applied in the theory of organizations and in those groups of economic problems which fall under graph theory, multivariate analysis [68; 69; 70; 50; 86; 222; 188; 31; 40] and systems analysis [35].

Matrix concept. The concept of a matrix can be related to a vector space and also to an Euclidean space [243]. These spaces define the multidimensional nature of variables. The variables refer to the attributes and entity sets or categorical sets in which measurements or observations are recorded for the purpose of describing and investigating the structure and behaviour of a particular phenomenon. Concisely, a matrix has been defined as a row-by-column arrangement of figures or symbols. In a two-dimensional space it is a rectangular array of figures [243; 50]. The construction of a matrix for multidimensional data analysis is based on the fundamental ideas and processes of definition, classification, quantification and comparison [138].

Disadvantages of the matrix approach. The difficulty in matrix application is in the cost of construction. Matrix use requires a complete understanding of the components of an issue for which analysis is required. It demands information which must be sufficient in both quantity and quality. Second, the cost of analysis is usually high because many analytical techniques must be applied to the matrix structure to confirm the relevance and reliability of results.

Suitability of the matrix method to the problem in this thesis.

The thesis problem is one of completely identifying, listing,



categorizing and fully characterizing in terms of all identifiable attributes, both measurable and qualitative, the agricultural policies pursued in Alberta in 1972. It also involves analysis of the interactions between these policies in relation to their level of consistency in aims and means.

The mass of information (in both quantitative and qualitative forms) needed for analysis can only be adequately handled in a matrix. Secondly, the requirement for simultaneous operation on data and the nature of results which need to be extracted in order to make inferences about agricultural policy in Alberta in 1972 make the matrix approach relevant. Thirdly, there are conventional tools for analysing matrix data. Regression analysis, factor analysis, discriminant analysis, simple percentage calculations and ordinary arithmetic procedures are all suitable for studying the informational content of the matrix used in this thesis. The recent work of U.S. Geological Survey, A Procedure for Evaluating Environmental Impact, illustrates how a data matrix may be constructed and manipulated through simple arithmetic computations to make deductions about important economic policy issues affecting the environment [159]. This work also has some similarities to the type of analysis being carried out in this thesis. Fisher's study [93] on the characteristics of the Iris flower and the research of Eisenbeis and Avery [89], Rummel [188], Horst and Rao [183], Cooley and Lohnes [69; 70], Tatsuoka [208], and Adelma and Morris [3] are some of the matrix analyses used to provide needed guidance [138].



CHAPTER III

THE TAXONOMY OF ALBERTA AGRICULTURAL POLICIES AND PROGRAMS - A MULTIPLE ENTRY CLASSIFICATION

Procedural Steps

A multiple entry classification system for the 1972 agricultural policies in Alberta was prepared in a matrix form. The design and construction of the matrix structure involved some basic steps. These are described in order as follows:

- 1. Identification and collection of sources of information. In this step, sources of information on policies were sought, identified, listed and then coded as shown under "Field" 5 to 15 in Table 3.2.
- 2. Identification of the methods for analysing matrix data which were relevant to the type of issues at stake. Since techniques of multivariate analysis were available, the design and the construction of the matrix table were to conform to these methods.

 Also, the possibility of analysing data by simple mathematical and conventional statistical methods forced consideration of the structure of the matrix that would enable data extraction and data analysis.
- 3. Identification and coding of the structure of the Alberta Department of Agriculture. The structure of the ADA was taken as given in the 1972 Annual Report of the Department [11, p. 2].



POLICY INFORMATION MATRIX: IDENTIFICATION, ATTRIBUTES, RELATIONS AND INFORMATION SOURCES

Field	Name	Type of Information	Code Character -istics	Length of Code
(1)	(2)	(3)	(4)	(5)
	Carlot N. A.	71		2
1	Serial Number	Identification		3
2	Identification Code		A, I, E	6
3 4	Administrative Level	Attribute -		1 1
4 5-15	Locus of Policy Source of Information on Police	Source of Inf.	N, I, E	11
16	Source of Information on Policy Hierarchical Relation	Attribute	N, B, E	
17	Cross Relation	Attribute	A, I, E	6
18	Functional Type	11	A, I, M N, I, E	6 1
19	Agricultural Aspect Affected	H	N, I, E	1
20	Producing Sector Affected	11	n, I, E	1
21	Spatial Affect	#1	N, O, E	1 .
22	Mode of Execution	tt .	N, I, E	1
23	Appropriation Number	Identification	N, O, E	4
24	Funds Actually Spent, 1972-73	Attribute	N, C, E	7
25	Funds Actually Spent, 1971-72	RECEIDATE 11	N, C, E	7
26	Funds, Percentage change in above	64	N, C, E	4
27	Occupied Positions: Professionals	11	N, C, E	3
28	Occupied Positions: Others	te .	N, C, E	3
29	Occupied Positions: Salaried	ri -	N, C, E	4
30	Occupied Positions: Wage	er .	N, C, E	2
31	Possibility of Measuring Achievement	11	N, O, E	1
32	Short Name of Policy	Identification	A, I, E	-

⁽¹⁾ Field: Number of data field or column number in matrix

First letter: A = Alphanumeric
 N = Numeric only

Second letter: Logical nature of code

C = Cardinality (equidistant relation of values)

0 = Ordinality (rank relation without distance info.)

B = Binary: indicates presence or absence

Third letter: E = Exclusive code (a policy attribute is described by a

single code)

⁽²⁾ See page

⁽⁴⁾ Code Characteristics (for data handling and analysis):



TABLE 3.2

POLICY INFORMATION MATRIX:
POLICY ATTRIBUTE CODES

Field (1)	Name (2)	Attribute Code (3)
1 · 2 3	Serial Number . Identification Code Administrative Level:	1 to 528 ANNNNP
	Minister, Cabinet, Deputy Minister, Assistant Deputy Minister Division Branch Section Admin. Board, Commission, Council Citizen Board	1 2 3 4 5 6
4	Locus of Policy: Alberta Government (Cabinet) Alberta Department of Agriculture Alberta, Other Departments Federal Government (not used)	1 2 3 4
5-15	Source of Information on Policy (See [8]; [11]; [16] to [20]; [23]; [104] to [111] in Bibliography.)	Logical code ^c
16	Hierarchical Relation	ANNNNP ^d
17	Cross Relation	ANNNNP ^e
18	Functional Type: Regulatory Advisory Distributive Resource Access and Terms Promotional Administrative and Others	1 2 3 4 5 6
19	Agricultural Aspect Affected: General or more than one Production Marketing Infrastructure Income and Rural Life Rural Institutions Human Resources	1 2 3 4 5 6 7



TABLE 3.2 continued

Field (1)	Name (2)	Attribute Code (3)
20	Producing Sector Affected: General or more than one Crops Animals and Animal Products Specialty Crops Horticultural Specialty Animals and Animal Prod. Others	1 2 3 4 5 6 7
21	Spatial Effect: Entire Province Part of province, regions	1 2
22	Mode of Execution: Direct, by Dpt. of Agriculture Jointly with other govt. departments Joint Federal-Provincial By municipal governments Direct by other prov. departments	1 2 3 4 5
23	Appropriation Number:	$\mathtt{NNNN}^{\mathtt{f}}$
24,25	Funds Actually Spent:	Dollars
26	Funds, Percentage Change:	+nn.n ^g
27-30	Occupied Positions:	Number of Persons
31	Possibility of Measuring Achievement: Quantitatively measurable in terms of stated objectives or goals Quantitatively measurable by inter- mediate operating results Public Opinion (measurable by survey) Subjective assessment or ranking Intuitive assessment, qualitative	1 2 3 4 5
32	Short name of policy	English

^aIdentification Code is structured ANNNNP, where A refers to alphabetic character indicating areas of responsibility of Ministers, Deputy and Assistant Deputy Ministers, NNNN is a four-digit numerical code uniquely identifying units of government organization, and P is an alphabetical character identifying stated policies associated with the government organization.

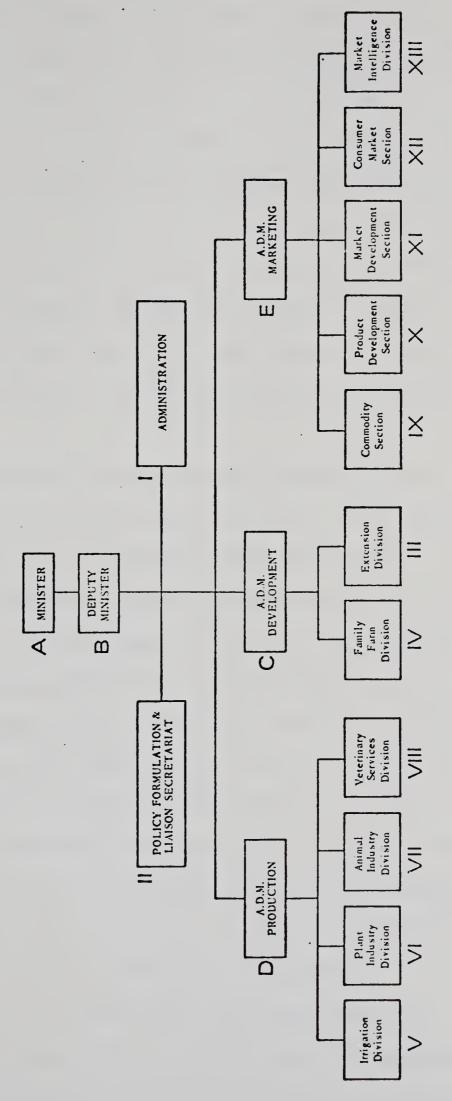
TABLE 3.2 continued

- b Members elected by constituents rather than appointed.
- ^CLogical code: 1 = source used, 0 = source not used.
- Hierarchical Relation: the code form is identical to that of #2. The code is that of the government organization immediately above the one in question; i.e., the one of which the identified one is an integral part, or the official to which it reports.
- ^eCross Relation: the code form is identical to that of #2. This is the Identification code of a policy which appears to be identical, similar, or closely related in objective or function, to the one being described.
- Appropriation Number from ALBERTA. Estimates of Expenditures 1972-3. (four digits).
- gPercentage calculated to tenths of a per cent.



FIGURE 3.1

THE ORGANIZATIONAL STRUCTURE OF THE ALBERTA DEPARTMENT OF AGRICULTURE, 1972



Alberta Agriculture. Annual Report 1972 (Edmonton: ADA, 1972), p. 2. Source:

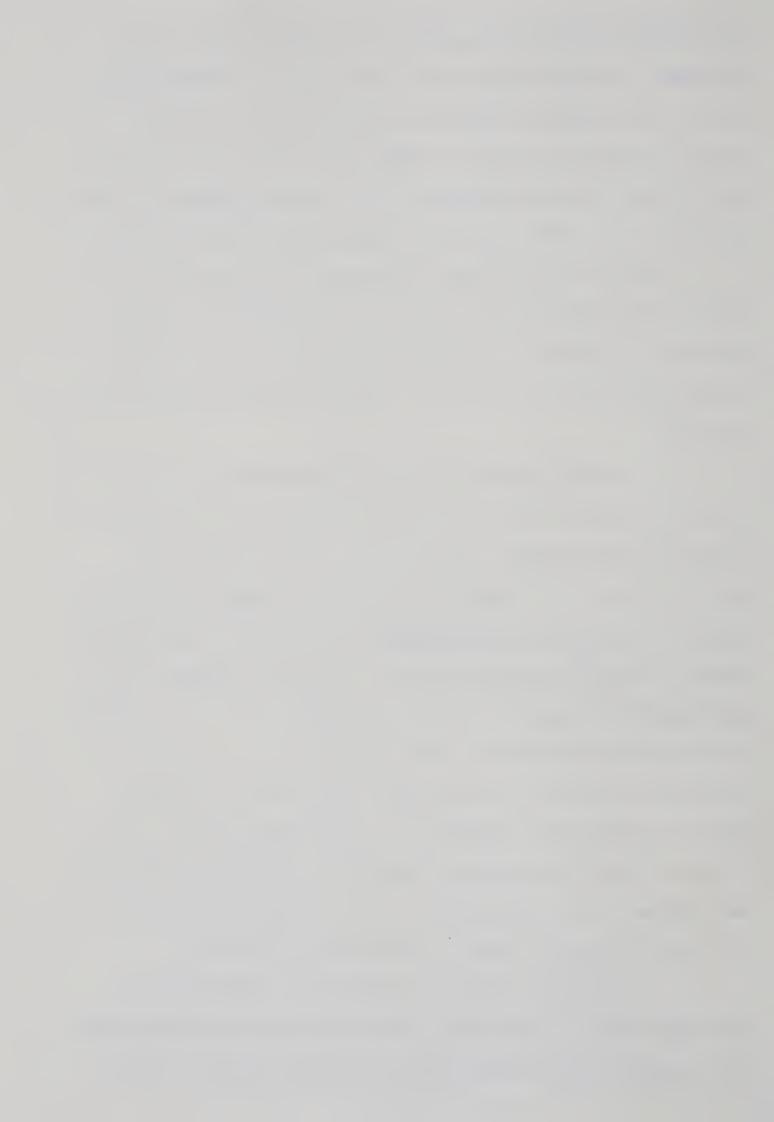


Identification codes were assigned to the various segments of the Department, as shown in Figure 3.1. The order of coding followed the order of the individual divisions' reports in the Annual Report. In Figure 3.1 letters were used in naming those divisional groups under the Minister, the Deputy Minister and the Assistant Deputy Ministers. For subdivisions under these major groups, roman numerals were used.

For the other government departments, a continuation of the capital letter naming system used for ADA was employed in coding.

There was no reference to the structure of these bodies. Although coding by structure was possible, it was not considered necessary in this work.

- 4. Identification of the individual agricultural policies of the ADA and those of other government departments with considerable influence on agriculture. The 1972 Annual Report and the three public accounts books, Public Accounts of the Province of Alberta for the Year Ended March 31, 1972 and March 31, 1973 [106]; Estimates of Expenditure-Income Accounts, 1971-72, and 1973-74; Estimates of Expenditure-Capital Accounts, 1971-72, and 1973-74 [106], were examined for the individual objectives which form the focus of activities of the various sections of the Department. The statements embodying these objectives were identified as the operational policies. With respect to the other government departments, policies were identified and selected if they were believed to have an impact on agriculture or if they expressed a degree of agricultural orientation.
- 5. Breakdown of policy statements into single objective and single means or instrument. Policy statements were disaggregated in a way which allowed identification of single objectives and con-



currently into single means or policy instruments. Short names were given to each separate policy statement as listed in Appendix B. A single statement which carried two contrasting objectives was separated into its appropriate parts and then studied individually in terms of their contributions to the objective of the section or division in which they occurred. The public accounts books [109] were used to help match policies with the funds voted on their implementation. They also helped to place policies into groups according to the budgetary expenditures. This procedure helped to assess the various attributes of units of policy. Secondly, this method allowed a clear study of the types of relations that could exist between policies.

- 6. Final coding of agricultural policies of the Alberta Government. The disaggregated policies or the objective statements of ADA were coded according to the format provided by the "Policy Attribute Codes" list in Table 3.2 and as given in Appendix C. Each policy and structural unit is represented on one row of the "Policy Matrix Table." The serial number (field 1) facilitates comparison with the list of policy names and statements (Appendix B)
- 7. Checking and correcting errors. In the process of matrix analysis and sorting of policies according to attributes each error was exposed and corrections in the General Matrix Table were made possible.

The Coding System for Identifying Policies and Policy Attributes

The coding system of policies is an attempt to translate qualitative attributes of policies into machine-readable symbols for further manipulation. The codes were compiled in a General Policy



Matrix (Appendices B and C) which contains all 528 identified policies, and a Derived Matrix (Table 4.4) of selected policies.

Codes are descriptors associated with each policy. They describe various aspects of the policy in shorthand. Table 3.1 lists 32 descriptors in the order in which they were arranged in the coding process. Table 3.1 provides the following:

- (1) Field. The field designates the data field or the column of the General Policy Matrix and corresponds to a "variable" as defined in SPSS [173, p. 15].
- (2) Name. A descriptive name, chosen for each attribute.
- (3) Type of information. Descriptors are sub-divided into "Identification," codes that identify individual policies, facilitate cross reference between tables and lists, and serve other general housekeeping purposes. "Attributes" indicate various aspects of a policy. "Source of information" refers to public documents from which the policies were identified.
- (4) Code Characteristics. This information was provided to identify the logical nature of the code, to facilitate data processing, and to indicate which statistical procedures it would be permissible to apply to the coding symbols. While numerals were used throughout, not all number codes satisfied the requirements of cardinality. Only dollar amounts and staff numbers (fields 24 30) would be additive. Several attributes (3, 21, 23, 31) would be ordinal in nature; the numeral codes indicate a rank along some attribute axis without conveying information on the relative distance between values. Most attributes are simply indicative. Each code distinguishes a policy as a member of a distinct subset, but conveys no information about



relative location or absolute distance. Each indicative code is merely a symbolic <u>name</u>. A simple binary or logical code was employed in fields 5 to 15. A 1 (or logical true) indicated the presence of the attribute, a 0 (or logical false) indicated its absence.

An attempt was made to construct the code so that <u>one</u> code would identify the attribute <u>exclusively</u>. When necessary, multiple characteristics were redefined so as to establish a new descriptor.

"Cross Relations" (field 17) could have occurred in multiple, i.e. a policy could have been related to more than one other across the policy set. Since only a few multiple cross relations were identified, it was decided to code only one of those identified cross relations, for the sake of simplified processing.

(5) Length of code. This information served to facilitate data processing. The nature, use and characteristics of identification and attribute codes employed in this study are discussed now in detail. The numbers preceding each refer to the field number in Tables 3.1 and 3.2.

Identification Codes

- (1) Serial number. The use of serial number facilitates quick description of a policy or any set of policies without having to write down either the code name or the full name of policy or policies. Because of later additions and because it was necessary to break down further some of the policies the serial order of policies were disturbed. Using an SPSS program [173; 174] for sorting a new order was created.
- (2) Identification Code. In the second column of the "General



Matrix Table" (Appendix C) are the "Identification Code" names of these policies. The first capital letter of the "Identification Code" indicates the major subdivision in the ADA structure from which the policy originates. The digits which follow the letter identify the code or the numerical name of the sub-divisions. The capitalized last letter in the policy code identifies a specific policy in each sub-division. For example the first A (see serial numbers 1 to 7 in the "General Matrix Table", Appendix C) means the Minister. The accompanying four zeros identify the Minister's Office, without sections or subdivisions. The last letters A, B, C say that there are three policies at the Minister's level. Similarly, the B of the serial numbers 8 to 41 means the Deputy Minister level. At the serial number 9, code 100 must be understood as the first sub-division under the Deputy Minister, General Administration. The 100A names the first policy of this sub-division. The sequence (serial number 38) 200 stands for two sub-divisions under the Deputy Minister, and 200A, 200B, 200C are three policies identified under this second sub-division.

Policies in the other government departments which were related to agriculture were coded only at the Minister's level, without embodying the individual structures of these departments in the code. The first capital letter of the "Identification Code" indicated the department, and the numbers which follow it gave the name and the number of policies under the organization. These policies begin with the serial number 393.

(23) Appropriation Number. Used as found in the 1972-73 and 1971-72 Public Account [109] and Estimates of Expenditures [106] of Alberta. The appropriation numbers facilitate comparison of "single policies"



with the budgetary policy and organizational entities as defined by the government.

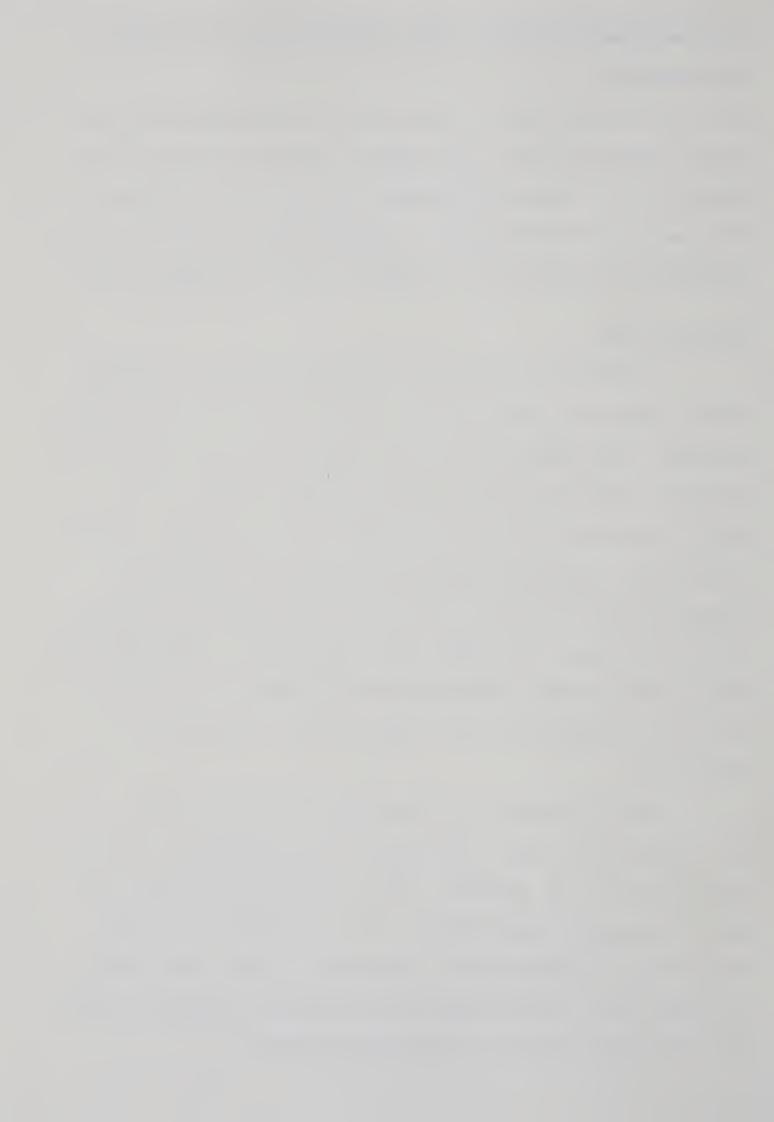
(32) Short Name of Policy. A brief phrase or descriptive statement of each identified policy. For practical reasons the names were not included in the "General Policy Matrix" but are listed in Appendix B. While serving as identification, the name actually carries descriptive information and might well be considered a form of attribute as well.

Attribute Codes

Attribute codes carry the substantial information describing various aspects of a given policy, viz. its attributes. Some of the attributes, like administrative level, locus, hierarchical relation or occupied positions are quite objective but, unfortunately, do not describe adequately the nature and significance of a policy. A number of additional conceptual categories were chosen to describe more relevant aspects of policies. The policy characterizations embodied in these attribute codes should ideally be verified by replicating the task by several people. This was beyond the scope of this project; the codes represent the author's best efforts, but are subject to modification.

Table 3.2 provides a systematic key to attribute codes.

(3) Administrative Level. This refers to the administrative level at which the policy was identified. Level 1 was everything down to the level of Assistant Deputy Ministers, level 4 identified the lowest level within the administrative organization. Levels 5 and 6 refer to Boards, etc. with some administrative discretion, operating outside the structural hierarchy, but reporting to level 1.



- (4) Locus of Policy. This codes policies with regard to the nature of the policy "carrier": Provincial Cabinet (referring both to its official function as "Lieutenant-Governor-In-Council" and as the policy executor of the governing party, the Progressive-Conservative Association of Alberta), the Civil Service of the province, subdivided for convenience into Provincial Department of Agriculture (2) and other Departments (3), and Federal Government (omitted in this project).
- (16) Hierarchical Relation. The attribute code recorded is the identification code of the "governing" policy, or more accurately, next higher organizational level to which the "carrier" organization of the policy reports to, or of which it is a part. Each singular policy is related hierarchically to only a single higher-level or governing policy. The hierarchical relation is not reciprocal; a high-level policy may be related to many subsidiary policies. The binary attribute pair (2)-(16) of each policy describe a single link between policies at various levels in the government organization. By reverse-listing of policies the hierarchical tree structure of government policies affecting agriculture could be reproduced.

Underlying the hierarchical relation code is the concept that all policies under review can be linked to a bundle of high-level macro-policies or objectives, the locus of which is Cabinet. Ministers implement these objectives through a hierarchy of policies, which are reflected in the structure of the Civil Service department over which they preside. Within the Civil Service it was assumed that overt organizational structure also reflects the hierarchy of policies. The structure of the department converges to a single "policy" of



the Minister, however. It was not possible to derive a linkage from there to the five macro-policies at the Cabinet level. A procedure was devised to provide the "missing link" (See Chapter IV).

- (17) Cross-relation. Cross-related policies were recorded by their identification codes. These cross-related policies were identified as policies possessing similar attributes or relating in complementary or supplementary ways.
- (18) Functional Type. This describes the mode by which a policy is executed.

Regulatory, (1)¹: Policy statements which either explicitly or implicitly are coercive in dictating a marketing, production or any behaviour in the agricultural sector are labelled as regulatory. They are essentially agency administered.

Advisory, (2): Advisory policies are identified with the kind of extension activities which furnish information on agricultural problems to those individuals in farming and agricultural businesses. The recipient of information is not under any obligation to act in some special way. It is solely his duty as to whether or not he will make good use of the information.

Income Distributive, (3): This is the power of policy to promote a fair share in income in the agricultural sector, and also in the general national income by those in agriculture. Income distributive policies within the agricultural industry may thus be directed toward those in the lower quarter of per capita annual income.

¹The number in brackets suffixed to the named attribute is the attribute code as given in Table 3.2.



Addressed to the whole industry vis a vis the non-farm sector income distributive policy seeks to even out the lopsidedness in the share of national income between these two sections of the economy.

Resource Access and Terms, (4): This defines policy to ensure an opportunity and ease in the acquisition of agricultural resources for the purpose of carrying out agricultural activity.

Promotional, (5): This refers to policy which promotes new products, better cultural practices, new and improved technology, etc.

Administrative and Others, (6): Administrative policy is concerned with the routine organization and management of men and women who are engaged on the implementation of other agricultural policies. Others define policies which are somewhat general and cannot be classified easily under any of the groups given in 1 to 5 and also under administrative.

- (19) Agricultural Aspect Affected. A policy may influence agriculture in general or in some specific ways. The producing or "commodity" sector affected is coded separately in (20). Where policies effect is "General or more than one" the attribute code is 1. If, however, policy affect "Production" mostly, the code is 2 and et cetera as given in Table 3.2.
- (20) Producing Sector Affected. This is a relatively straight forward attribute and has been assigned codes which are self-explanatory.
- (21) Spatial Effect. Most policies affect all parts of the province alike (1). Some, however, like policies associated with irrigation (D0500B) or Special Areas (11705A) have an impact only in parts of the province (code 2).
- (22) Mode of Execution. Not all agricultural policies are wholly



executed by the Department of Agriculture (code 1) or by other provincial departments (code 5). Departments may jointly administer a policy (code 2) as in CO405D; DO606P jointly with the Federal Government (code 3), as in Elloon, or the execution of a provincial policy may actually rest with municipal councils (Agricultural Service Boards) - code 5, as in CO405E.

Attributes (24) to (30) provide information on budget allocations, expenditures and staffing. These are not available for each of the identified low-level policies. They are normally disaggregated to the divisional level within the department of agriculture. A zero in any of these fields does not imply that no funds or manpower were allocated to the execution of these policies. The zero implies that funds and manpower are subsumed under a higher-level policy, which can be traced by means of the hierarchical relation (16).

- (24) Funds Actually Spent, 1972-73. Source: [106], Table 3.2 and Appendix C
- (25) Funds Actually Spent, 1971-72. Source: [106].
- (26) Funds, Percentage Change (between fiscal years above). Calculated as a percentage change from the 1971-72 actual expenditure, the actual expenditure in the latter period, 1972-73 on policy A0000 was .048% above the previous period. The formula used is:
 - 100 $\left(\frac{1972-73 \text{ expenditure}}{1971-72 \text{ expenditure}} -1\right) = \text{percent change}$
- (27) Occupied Positions: Professionals, and (28) Occupied Positions: Others. Source: [11; 45; 106; 109].
- (29) Occupied Positions: Salaried; and (30) Occupied Positions: Wage. Same source as above. The last two attributes are alternate breakdowns of the total occupied positions, by division etc.



(31)Possibility of Measuring Achievement. It was clear when this study was initiated that it would not be possible to do an actual comparison of policy objectives with their achievement. Here policies are merely identified as to the possibility of measuring achievement for the purpose of eventual comparison and estimates of effectiveness in terms of stated or implicit goals. Policy 233 (Soil testing services . . .) is stated in such specific terms that its achievement can be measured directly in terms of samples analysed, in terms of acreage sampled, etc. (code 1). The achievement of a policy like 79 (Run regional extension programs, Lethbridge Region) can be documented by operating statistics indicating the number of client contacts, number of short courses, etc., but these measures are intermediate and are not, by themselves, sufficient to assess the degree of goal achievement of such a policy (code 2). The degree of attainment of policy 195, "Promote the apiculture industry", is directly and quantitatively measurable (code 1) by the quality and the level of output of honey and its by products, the annual per capita income of apiculturists and by the relative financial and value of physical assistances given by the government to the industry. But a policy like 192, "Alleviate economic distress through emergency assistance programs", is fully assessed in its effects by sampling "Public opinion" through questionaire survey (code 3).

Construction of the Matrix Table (Appendix C)

The rows: Policies, or in the jargon of factor analysis, entities and their categories, were arranged in the rows of the matrix.



The columns: The columns represented the attributes of these policies.

Size of the matrix table: This is defined by the number of rows and the number of columns. The number of rows is 528 and the number of columns is 31. Hence the size of the matrix table may be written as 528×31 .

Rank of the matrix: Rummel notes that the rank of a matrix can have several definitions. However, in the vector space approach to factor analysis, he states that: "The rank of a matrix is the maximum number of linearly independent column of vectors in the matrix" [188].

Rummel also provides the following additional definitions as those which are found to convey a meaning similar to the vector space definition of rank above. These are:

- 1. The maximum number of linearly independent row vectors.
- 2. The dimensionality of the vector space defined by the matrix.
- 3. The <u>order</u> of the largest matrix with non-zero <u>determinant</u> formed by deleting rows and columns from the original matrix [188].

CHAPTER IV

ANALYSIS AND INTERPRETATION OF POLICY

Consistencies in Expenditure Patterns
With Respect to Functions

With the help of the computer, the general policy matrix was first sorted in order of the absolute size of expenditure estimates for the fiscal periods 1972-73 and 1971-72 and for the various functions of the ADA. Second, percentage change in the rate of expenditures between fiscal years were calculated. Policies or divisional units were sorted according to the size of these rates. These tabulations are too large to be included here. Table 4.1 gives the ranking of the seven major divisions of the ADA according to these amounts and their percentage rate of change for the two fiscal periods. In calculating the percentage rates the absolute amounts for the period 1972-73 were divided by those for 1971-72 and the quotient was multiplied by 100. The manner of calculation is as given in the last column of Table 4.1

Interpretation of Results

By the size of the relative rate of change in the budget estimates for the two periods, 1971-72 and 1972-73 and as given in

¹A copy of each of the work tables has been deposited with the archive of the Department of Agricultural Economics and Rural Sociology.



TABLE 4.1

RANKING OF THE SEVEN DIVISIONS OF ADA ACCORDING TO EXPENDITURE PATTERNS

	Rank by Size of Budget	1972-73 Estimates \$	Rank by Size of Budget	1971-72 Estimates \$	percent-	Rate of Change 100(1972-73 -1)
ension Division	(1)	2,743,830	(1)	2,012,070	(3)	36.0%
ily Farm Development	(2)	2,331,700	(2)	1,748,690	(4)	33.0%
mal Industry	(3)	1,834,230	(3)	1,416,960	(6)	29.0%
rigation Division	(6)	1,459,420	(6)	1,036,000	(2)	41.0%
nt Industry	(4)	1,679,230	(4)	1,289,250	(5)	30.0%
erinary Services	(7)	1,375,240	(5)	1,175,240	(7)	17.0%
keting	(5)	1,587,300	(7)	660,970	(1)	40.0%

crce of Estimates: P. A. Birch, Budget Officer, ADA, correspondence, April 8, 1974.

Table 4.1, the seven divisions were ranked in the following order:

Marketing, Irrigation, Extension, Family Farm, Plant Industry, Animal
Industry and Veterinary Services. In terms of the absolute size of
the estimates for 1971-72, the ranking was Extension Division, Family
Farm Development, Animal Industry, Plant Industry, Veterinary Services,
Irrigation and Marketing. For the 1972-73 budget the ranking was
Extension, Family Farm Development, Animal Industry, Plant Industry,
Marketing, Irrigation and Veterinary Services.

Analysis of Association of Policies

Using the policy matrix (Appendix C) investigation of consistencies in the agricultural policy in Alberta in 1972 followed three distinct types of activities.

- 1. A cross-tabulation or contingency table analysis.
- 2. Derivation of a matrix employing five main objectives of agricultural policy in Alberta in 1972 reduced the scope of analysis to manageable size.
- 3. Application of discriminant analysis to the derived matrix (Tab.e 4.4).

Cross-Tabulation Analysis of Attributes

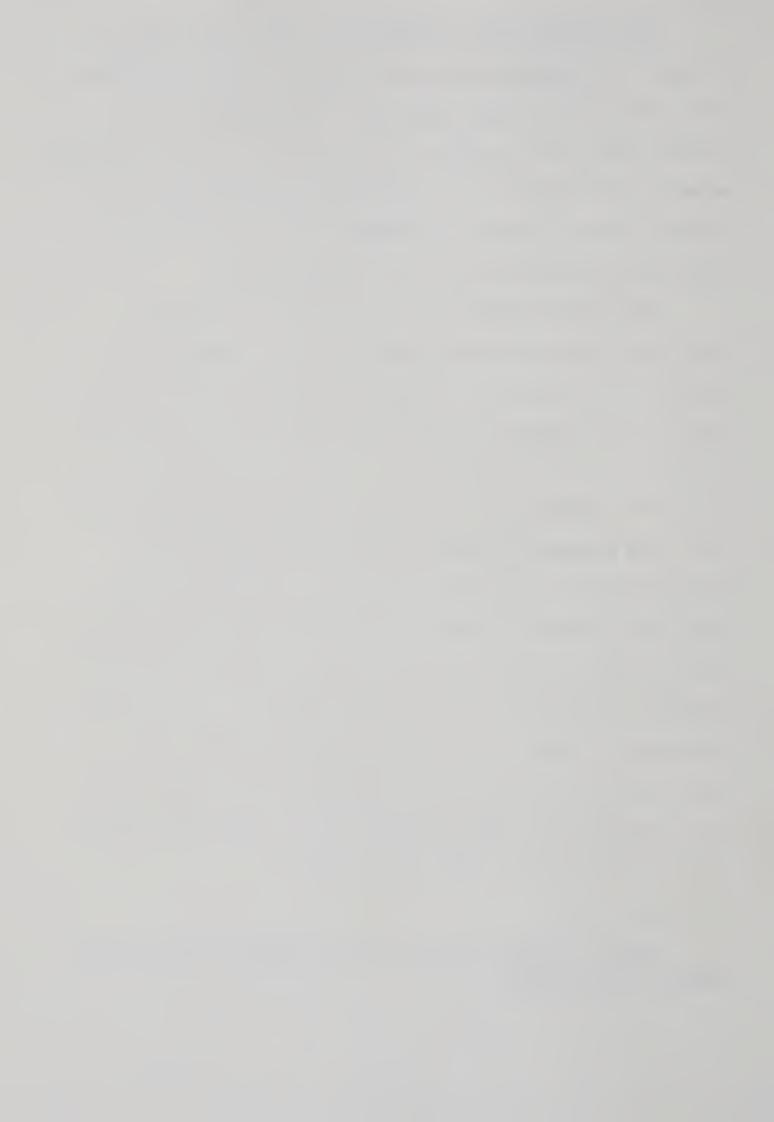
By means of chi-square test of homogeneity it was ascertained whether or not the selected attributes in the policy attribute codes list, Table 3.2, and as used in describing policies in Table 4.1 were independent. The attribute variables 18, 19 and 21 to 31 (as given in Table 3.2 were each crosstabulated with the attribute variable 20, "Agricultural Producing Sector Affected.".



The chi-square test of significance showed that except in the last two contingency tables, the selected attributes for Alberta agricultural policies were independent. In preparing the policy attribute codes listed in Table 3.2, the aim was to provide a mutually exclusive and independent set of attributes which could be used to describe policies in Alberta agriculture. The chi-square test therefore, indicated that this aim has been achieved.

The cross-tabulation study also showed that there was association between policies classified by the "Producing Sector Affected" and those grouped according to the Resource allocation in terms of "wage positions" in the Alberta Department of Agriculture, and the possibility of measuring and evaluating achievement of policy. The significance of the first of these associations is not clear. The association between "Agricultural Producing Sector Affected" and the "Possibility of Measuring and Evaluating the Achievement of Policy" could be interpreted in the following manner. Policies which were directly concerned with a producing sector and had clear cut objectives could be easily measured in terms of their stated goals. Where these policies, however were general and affected more than one objective, determining policy effects would vary according to the level of implementation. A policy with quite diffused effects was more difficult to measure.

These contingency tables were too bulky to include in the appendix of this study.



The Derived Matrix

In order to carry out a discriminant analysis a derived matrix containing five objectives was prepared (Table 4.4). The five objectives were identified as the most significant in the agricultural policy of Alberta and were: 1. Family Farm Development; 2. Market Thrust;

- 3. Productivity Increase; 4. Improvement in Farm Income; and
- 5. Income Distribution. The author assigned five weights to each of the identified 528 policies of the ADA. Each weight indicated the relative importance of the policy to each of the objectives. The sum of the weights assigned to each policy was 55, to reflect the assumption that each policy was equally important and none preceded the other in rank. A low value (minimum 1) indicated low relative importance of the policy for an objective, a high value (maximum, 48) indicated a high relative importance.

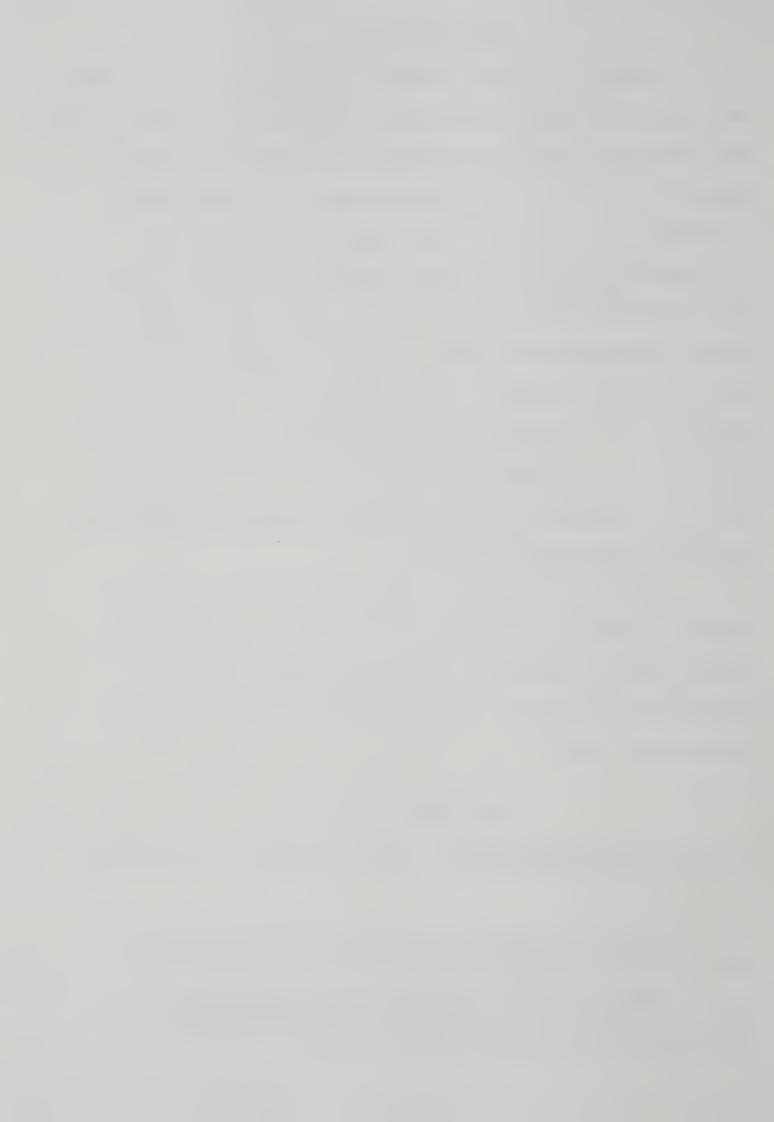
Ranking of the five objectives. Summation of the policy weights of each of the objectives over all policies indicates the relative order of importance. It is also possible to rank the policies by the magnitude of their relative importance using one objective at a time!

Discriminant Analysis²

Theory of Discriminant Analysis. Ronald A. Fisher is accredited with

Relative importance is determined as the numerical sum of the attributes as assigned to policy in terms of an objective.

²Sometimes the term <u>multiple discriminant analysis</u> is used. William W. Cooley and Paul R. Lohnes use this term in their description of the discriminant function [69].

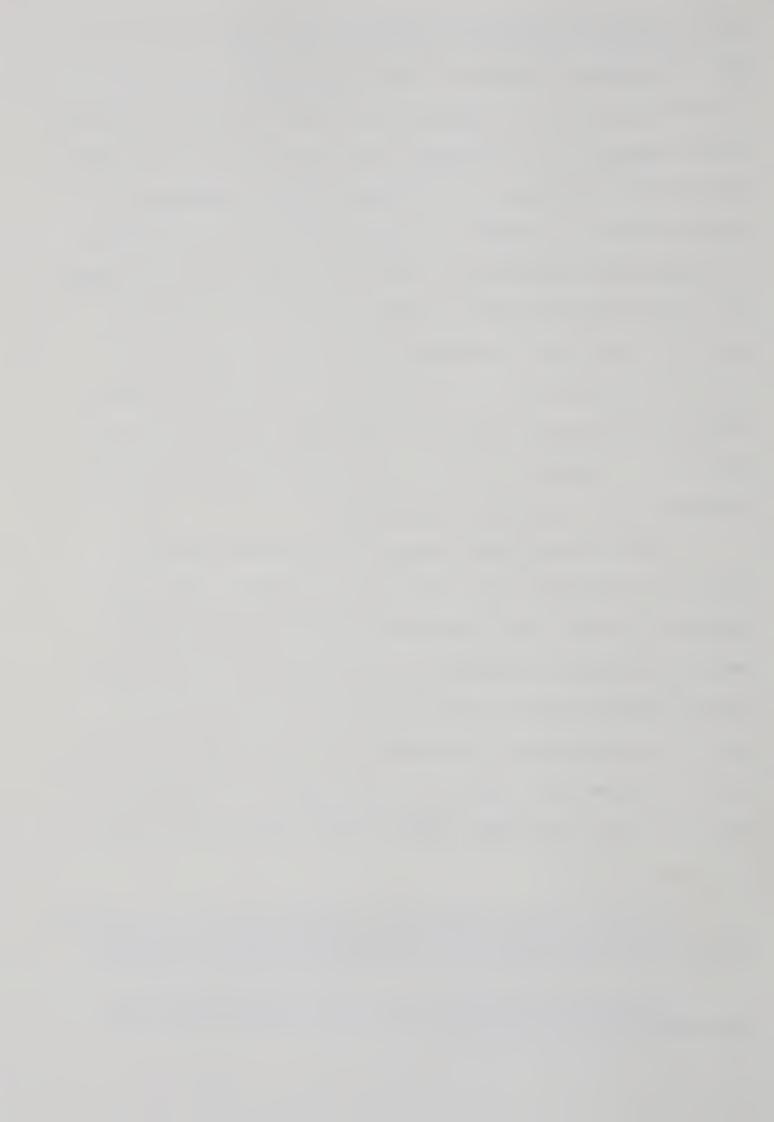


the development of discriminant analysis in the 1930's [169; 221; 93; 86]. The analytic technique of discriminant analysis is derived from regression analysis and as Fisher states, it is "a valuable application of the technique of the calculation used in multiple regression" [93]. Peter Eckstein commenting on the "Economic Model of Development" by Adelman and Morris, describes the discriminant function as "a method of finding those characteristics which most clearly set off the members of one group from the members of other groups" [82]. Eisenbeis and Avery also state that "the purposes of discriminant analysis are (1) to test for mean group differences and to describe the overlaps among groups and (2) to construct classification schemes based upon the set of m variables in order to assign previously unclassified observations to the appropriate groups" [86]. 1

Thus, like regression analysis, discriminant analysis is useful for both predictive and inferential purposes. In the conventional text books these applications of the discriminant model have been described as classificatory and predictive. The analysis, however, differs from the normal multiple regression analysis in that it is applied to multidimensional data, while regression analysis works on unidimensional attributes or measurements. Eisenbeis and Avery state that discriminant analysis "deals with a specific class of

¹As Frank observes discriminant analysis is one of the two ways for treating the problem of limited dependent variables in regression analysis. The other approach is probit analysis [95, pp. 343-346].

 $^{^2}$ In the discriminant function only the predictor variables are measured continuously [82].



statistical problems focusing on the analysis of groups of populations and/or data sets" [86]. Cooley and Lohnes also observe that it is a technique for analysing "several samples from different populations located at different places in a multivariate measurement space, but assumed to be samples from populations with a common dispersion". The interest in such analysis, they add, is "to locate the best reduced-rank model for parsimoniously but effectively describing the measured differences of the groups". Rao identified the problems to which discriminant analysis is applied as belonging to the class of problems "where a priori probabilities are needed for a satisfactory solution and the null hypothesis does not play a prominent part but is sometimes posed to arrive at a decision subject to a small risk". He subsequently subdivides the class into two groups, and hence into two types of discriminant functions of analysis.

In the first subgroup of problems the sets of data or the populations which are to be reclassified are characterized by a multivariate normal distribution, a common covariance (that is, similar dispersion matrix) but different values for the mean vectors. For this category of problems, the simple linear discriminant function of R. A. Fisher is known to be the best tool for analysis. In the second group the problems are described by different dispersions or different covariances and are best studied using a quadratic discriminant

Paul Horst provides very helpful notes on the rank reduction theorem and its applications in factor analysis. For details on the reduced-rank model in discriminant analysis see Robert A. Eisenbeis and Robert B. Avery.



function [182, pp. 286-289].

Johnston [147] notes that although the use of discriminant analysis is popular in the biological sciences, the analytic technique is nevertheless "potentially fruitful in the social sciences". The econometric model of Irma Adelman and Cynthia Morris [2] incorporates a discriminant analysis in the study of development policies. G. Tintner [221] has also used the discriminant function in his study of prices in the trade cycle, and has shown how the discriminant model may be used to differentiate between producer and consumer goods on the basis of their prices in the trade cycle.

Underlying Assumptions of the Discriminant Functions--A Summary

Eisenbeis and Avery summarize the assumptions behind discriminant analysis as:

- (1) the groups being investigated are discrete and identifiable,
- (2) each observation in each group can be described by a set of measurements on m characteristics or variables, and
- (3) these m variables are assumed to have a multivariate normal distribution in each population.

Some General Problems in Discriminant Analysis

The general problems of discriminant analysis are derived from the difficulty of satisfying the underlying assumptions. Rac [182] lists six of some of the difficulties in the application of the best discriminating solution as:

- 1. The parameters occurring in the probability distributions are not usually known; thus, there is an increase in errors in classification.
- 2. It is not always possible to know and even determine a priori probabilities of the best solution.



- 3. If a priori information cannot be shown to be valid then it is not possible to assign an individual to any of the determined classes.
- 4. Even by following the best procedure of classification, it may not be possible to assert with confidence that any individual has been correctly classified.
- 5. There is no standard rule for treating differently one individual or a sample selected randomly from a group from one who is taken from a mixed population.
- 6. There is no simple rule for obtaining an approximate but practical discriminating function in the event of great need.

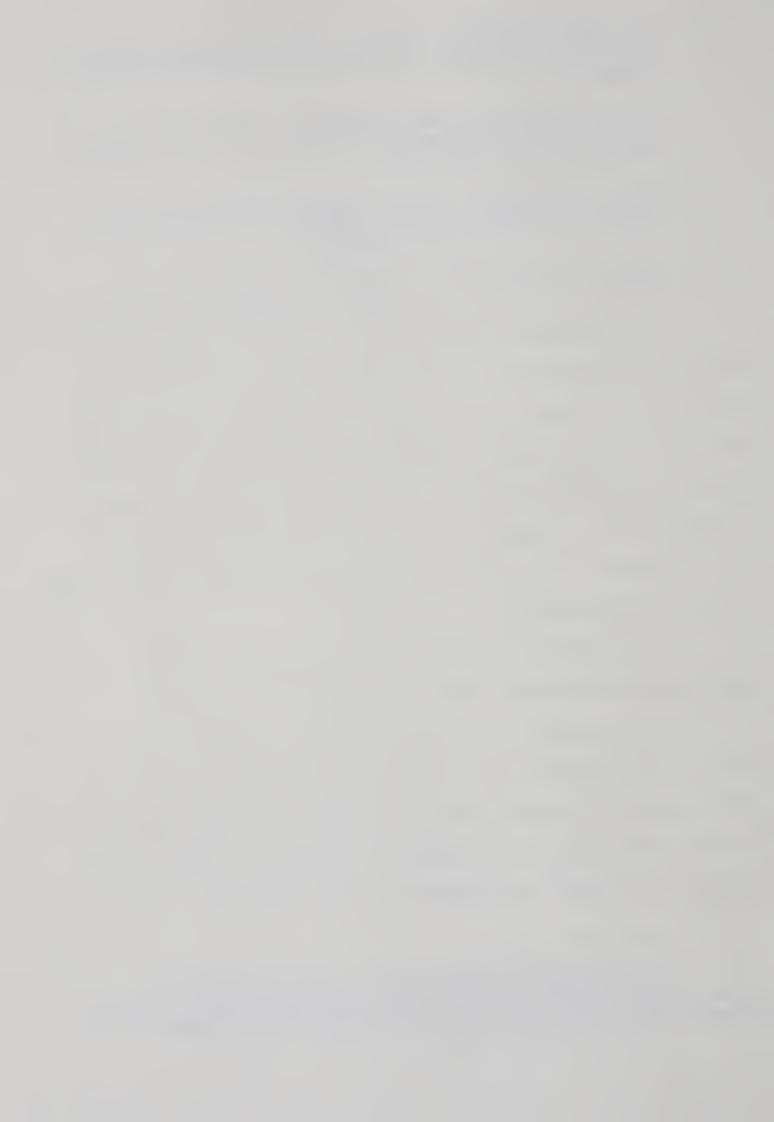
Rao, Eisenbeis and Avery provide very helpful practical discussions on these problems. Worth mentioning here is the discussion by Eisenbeis and Avery on the problem of distinctness of groups [86]. The two authors note that if arbitrary groups are formed on the basis of segmenting continuously measurable data, then an infinite number of different but overlapping groups can be had just by "varying the cut-off boundaries demarcating each group only slightly." Thus no group can be considered discrete.

Also, if grouping procedure is not exhaustive, then any classification will equally apply to an individual or a sample.

In their advice on the use of arbitrary classification, it is their view that generally such grouping must be avoided unless:

"there appears to be sound theoretical grounds for forming groups or observed discontinuities in an otherwise continuous variable, and the purpose of the study is to describe the groups rather than to predict

Rao's approach to these problems is quite mathematical. Eisenbeis and Avery [86, ch. 2] provide a non-mathematical discussion on these issues which can be used to supplement Rao's approach.



group membership" [86]. They also refer to other methods like the cluster analysis technique as being helpful tools for constructing groups.

Stating the Results of Discriminant Analysis

Cooley and Lohnes offer the following as the way in which results of discriminant analysis are stated:

- 1. The number of discriminant functions retained (the rank of the discriminant model) and the relative importance of each discriminant function.
- 2. The location of each discriminant function as a reference vector spanning a dimension of the selected subspace of the full space, expressed in terms of structure correlation coefficients.
- 3. The mappings of the groups into the discriminant space, the means and standard deviations of the groups on the functions [69].1

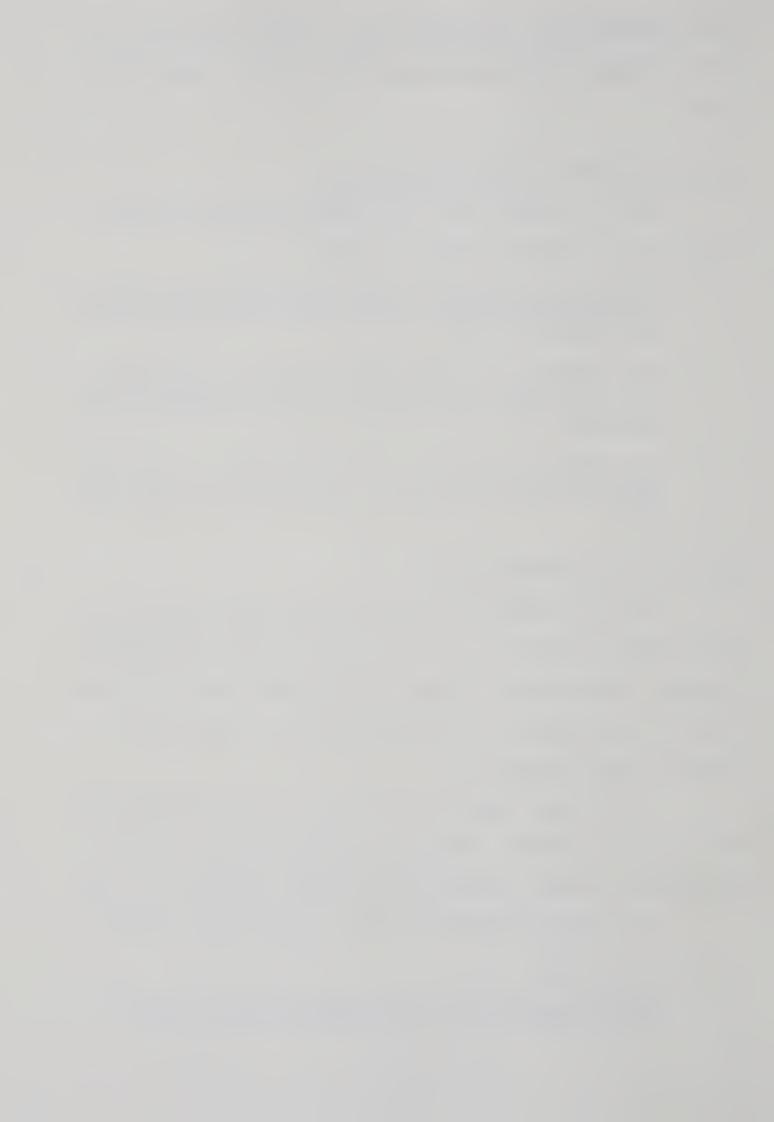
Solving the Discriminant Problem

Basically, there are two types of discriminant function, the discriminant function of R. A. Fisher and the quadratic discriminant function. Each of these two types can be used for either a two group problem of classification and other analysis or a k group type of problems, where k exceeds two.

In this thesis analysis was based on the linear discriminant function of R. A. Fisher. Hence, the assumptions about population distribution and about the mean vectors already mentioned were used.

In stating this function for the two group case, Eisenbeis

¹ For an illustration of their mapping see [69, p. 245].



and Avery [79, pp. 4 & 9] use the following steps:

- 1. Two samples of data of sizes N_1 , N_2 are assumed to be drawn from the same population. These samples satisfy the above mentioned assumptions.
- 2. In vector notation, the nth observation is represented by mx1 column vector of the form: $X'_n = (x_i, x_2, \dots, x_m)$ where:

$$n = 1, \dots, N_1 \text{ or } n=1, \dots, N_2$$
 (4.1)

3. To differentiate between the two samples on the basis of their mean vectors, the best discriminant function is formed as the combination of the m variables, X^1 , and thus $y = x^2B = b_1x_1 + b_2x_2 + \dots + b_mx_m \qquad (4.2)$

between groups variance to the pooled within-groups

variance of y, the maximized variance ratio E is given

$$by_{.} E = \frac{N_{1}N_{2}}{\frac{N_{1}+N_{2}}{B' SwB}} B' dd' B$$
(4.3)

where \overline{X}_1 and \overline{X}_2 are the individual group mean vectors and $d = (\overline{X}_1 - \overline{X}_2)$ and Sw is the pooled within-groups dispersion matrix.

5. The ratio E is stated to be homogenous of degree zero in B.

Hence only the ratios of the coefficients are uniquely

determined. The fact that the coefficients themselves are

not unique provides several alternative methods of cal
culating the discriminant function.

The k Group Case. The function for the two group case is extended to the case where there are k groups or samples, and for $E=E_2$ and the set of (mx1)

vectors =
$$V_1, V_2, \dots, V_r$$
 (4.4)

where $E_2 = |V OV|$ |V OV|

and where $V = [V_1, V_2, \dots, V_r]$

mxr mxl mxl mxl

and Q is the matrix of the weighted among-groups deviation sums of squares of X, and W is the matrix of pooled within-groups deviation sums of squares.

Cooley and Lohnes [69; 70] have also given a very simplified matrix view of these equations. Their introductory text is helpful in providing the first few steps towards proper understanding of the analytical procedures of discriminant analysis.

Discriminant Analysis of the Data in the Derived Policy Matrix

A discriminant analysis was performed on the derived policy matrix. Analysis was based on the organizational units of the ADA.

The natural groups were considered as the existing organizational units within the ADA in 1972. These groups were listed by the serial number of the policies associated with them, by their divisional name and according to the number of policies as shown in Tables 4.3 and 4.4.

¹See Tintner [221, pp. 96-102] for a more simplified approach to these equations.



The Administration Division was omitted from the list of groups because the policies in this divisional unit were basic to all the policies in the rest of the groups. Also, the Administration unit was not discrete enough, thus violating one of the assumptions for this type of analysis.

GROUPING OF POLICIES ACCORDING
TO DIVISIONS IN THE ADA, FOR DISCRIMINANT ANALYSIS

Number of Groups	Group ^a	Group Name	No. of Policies
1	43-84	Extension Division	42
2	85-126	Family Farm Development	42
3	128-157	I-rigation Division	30
4	158-250	Plant Industry Division	93
5	251-280	Animal Industry Division	30
. 6	281-300	Veterinary Services Division	20
7	306-321	Commodity Section	16
8	322-334	Product Development Section	13
9	335-356	Market Development Section	22
10	357-359	Consumer Market Section	3
11	360-392	Market Intelligence Division	33

 $[\]ensuremath{^{a}}$ The numbers under "group" refer to the serial number name of policies as given in Appendix B.

Hence, it was necessary only to discriminate between the rest of the divisional units of the ADA. These groups possessed the quality of discreteness according to the organizational set up of the Department of Agriculture.



Problems in Analysis

Because some of the variables in the groups as given in Table 4.6 correlated with each other, the groups so affected had to be deleted before the computer program (DERS, MULVIO) could be run.

Similar problems were encountered in the Commodity Section (306-321), and in the Market Development Section (335-356). In the Consumer Market Section (357-359) group size was the source of difficulty. It was too small to enter into discriminant analysis. The problem of size is related to the dispersion of observations and also to the value of the group mean. Hence analysis was based on seven groups. These are all given in Table 4.3.

There was also a deletion of the whole of variable five,

Income Distribution. The existence of linear relationships between
this variable and the rest of the variables interfered with the
running of the computer program. That this variable was the cause
of difficulty in program application was detected through examination
of the Irrigation Division, policy numbers 127-157. This group was
subsequently deleted.

The computer program for the analysis did not have options for:

It is worth quoting Cooley and Lohnes' statements on the mapping of two groups into the discriminant space: "...this diagram depends upon the equality of the two group dispersions. If either the variances of X and Y or the X, Y covariance were different for the two groups, the contours for the two groups would not have the same shape and orientation, and the boundary would not be a straight line. The <u>sizes</u> of the two populations do not have to be the same, only the dispersions." Although the two authors were referring to the two group case, their discussion applied equally well to the many group case in this thesis [64, p. 245]. Also refer to Eisenbeis and Avery [86, p. 53].



TABLE 4.4

IMPACT ASSESSMENT OF POLICIES BY THE FIVE IDENTIFIED OBJECTIVES

(1)	(2)	(3)	(4)	(5)	(6) *	(1)	(2)	(3)	(4)	(5)	(6) *
43	20 10	8 14	18 16	6 10	3 5	100 101	8 14	1 1	40 27	5 9	1 7
45	9	12	30	3	í	102	10	1	40	3	3 1
46	16	12	14	10	3	103	18	8	12	12	5
48	7	15	18	12	3	104	10	3	35	6	1
49	13 8	2 4	30 30	10 12	1 1	105 106	7	1	40 40	6 7	1
50	5	4	30	15	i	103	4 8	3 1	40	5	1
51	14	10	16	8	1 5 3	108	3	1	40	10	1
52 53	20 10	8 5	18	6		109	4	1	35	14	1
54	15	20	30 8	57 10	3 2 3	110 111	ц Ц	1	35 35	14 14	1
5 5	10	12	16	14	3	112	4	1	35	14	1
56	11	14	18	10	2	113	15	12	16	7	5 1
5 7 58	20 28	10 14	13 7	9 5	3 1	114 115	3 9	37 8	6 30	8 6	2
59	20	25	, 5 9	4	ī	116	3	2	40	9	1
GO	40	1	9	4	1	117	40	1	8	5	1
61 62	40 10	6 16	5 11	3 15	1 3	118 119	40 40	1	8 8	5 5	1
63	4	30	8	12	i	120	1	2	10	2	40
64	10	14	20	8	3 7	121	14	3.	18	19	1
65	14	12	4	18 19	7	122 123	5 1	13	16 5	20 15	1 30
66 67	7 8	18 20	10 !i	22	1	124	15	4	19	4	11
68	9	15	10	20	1	125	15	4	19	4	11
69	16	2	16	18	3	125	15	4	19 32	4	11
70 79	15 14	18 12	6 20	12 8	4 1	128 129	8 8	4 1	35	10 10	1
72	14	12	20	8	$-\frac{1}{1}$.	130	8	1	35	10	1
73	20	10	18	6	1	121	8 8	1	35 35	10	1
74 75	20 20	10 14	13 13	6 7	1	132 133	8	1	35	10 10	1
76	20	14	13	7	1	134	8	1	35	10	1
77	2	10	16	12	15	135	8	1	35	10	1
78 79	12 10	6 5	22 20	10 18	5 2	136 137	8 8	1	35 35	10 10	1
80	10		20	13	2	133	8	1	35	10	1
81	10	5	20	18	2	139	8	1	35 35	10	1
82	10 10	5 5 5 5	20 20	18 13 13 13	2	140 141	8 3	1 2	40	10 9	1
83 84	10	5	20	13	2	142	3	2 2	40	9	1
85	24	4	10	12	5	143	3	2	40	9	1
86	23	6	15	9	2	144 145	5	1	30 30	18 18	1
87 38	24 23	4 6	10 15	12	2	146	5	i	40	18 18 8 8	î
89	14	6 5 12	20	9 13 17	3	147	3 5 5 5 5	1	40	8	1 1 1 1 1 1 1 1
90	13	12	10	17	3	148		1	40	8	
91 92	10 10	5 5 3 1 3	30 30	8 8	2 2 2 2 2 5 2 5 2 3 3 2 2 2 2 1 4 3 3 5 5 5 5	149 150	5 5 5	1	40 40	8	1 1 1 1 1 1 1
93	10	5	30	8	2	151	5	1	40	8	1
94	12	3	16	10	14	152 153	5 5 5 5	1 1	40 40	8 8 8	1
95 96	30 13 30	3	17 8	4 12	19	153 154 155 156	5	1 1	40	8	i
97	30		3	13	3	155	5		40	8 8	1
98	35	2	3 8	12 6	5	156 157	5	1	40	8	1
99	35	1	•								

^{*} Legend: see end of table.

TABLE 4.4 IMPACT ASSESSMENT OF POLICIES BY THE FIVE IDENTIFIED OBJECTIVES

(1)	(2)	(3)	(4)	(5)	۷ (6)*	(1)	(2)	(3)	(4)	(5)	(6):
158	6	1	42	5	1	215	2	1	41	10	1
159 160	6	1	42	5 5	1	216	5	9	30	12	ĩ
161	6	1	42	5	1	217	4	8	32	10	1
162	6	1	4.2	5	1	218	2	4	38	10	1
163	6 6	1	42 42	5	1	219	3	36	10	5	1
164	6	i	42		1 .	220	2	3	43	6	1
165	6	1		5 5 5	1	221 222	5	16	18	14	2
166	6	î	42 42	5	i	223	3 4	18 9	19	14	1
167	6	ī	42		ī	224	3	35	35 6	6	1
168	6	ī	42	5 5 5	ī	225	1	1	1,4	10 8	1
169	6	1	42	5	ī	226	2	10	30	12	1
170	6	1	42	5	1	227	5	1	40	8	1
171	6	1	42	5 5 5	1	228	5	ī	40	8	i
172	6	1	42	5	1	229	5	ī	40	8	î
173	6	1	42	5	1	230	5	1	40	8	ī
174 175	6 6	1	42 42	5 5	1	231	5	1	40	8	1
176	6	1	42	>	1	232	5 5	1	40	8	1
177	6	1	42	5 5	1	233		1	110	8	1
178	6	i	42	5	1	234	5	1	40	8	1
179	6	ī	42	5 5 5	î	235	5	1	40	8	1
180	6	ĩ	42	5	1	236 237	5	1	40	8	1
181	6	1	42	5	1	238	5 5	1 1	40 40	3	1
182	6	1	42	5 ·	1	239	5	1	40	8 8	1
183	6	1	42	5	1	240		, 1	40	8	1 1
184	1	30	5	18	1	241	5 5	* i	40	8	1
185	5	1	40	8 5 5	1	242	5	ī	40	8	ī
186	6	1	42	5	1	243	5	1	40	8	ī
187	6	1	42		1	244	5	1	40	8	1
188 189	6 6	1	42 42	5	1	245	5	1	40	3	1
190	6	i	42	5	1	246	5	1	40	8	1
191	6	i	42	5	i	24 7 248	5	1	40	8	1
192	3	î	'n	10	40	- 249	5 5	1	40	8	1
193	1	4	48	i	ĭ	250	5	1	40	8 8	1
194	5	30	48 15	1 5 15	1	251	8	10	22	14	1
195	8	1	30	15	1	252	8	10	22	14	1
196	8	5	8	32	2	253	8	10	22	14	i
197 193	8 2	5 4	8 40	32 32 8	2 1	253 254	8	10	22	14	ī
193		6	36	0		255	1	40	1	12	1
200	7	6	36	0	1	256	1	40	1	12	1
201	3	6	36	9 9	1 1 1	257	1	40	1	12	1
202	3 3 3	1	47	5	1	258	1	40	1	12	1
203	ī	37	10	Ğ	1 1 1	259 260	1	1	33	14	1
204	3	6	36	9	1	261	1 4	40 20	1 25	12	1
205	3	ĺ	47	9 5	ī	262	4	20	25 25	5	1
2 06 2 07	1	1	47	5	1	263	8	5	34	5 5 7	1
						264	9	14	23	8	1
208	12	10	15	15	3 3 1 1	265	1	3	35	9	1
203	12	10	15	5	3	266	G	13	20	10	1
210	12	14	20 39	8	I	267	6	18	20	10	1
211 212	2	5	32	15		268	6	18	20	10	1
213	2	1 5 5	32	5 8 1 15 15	1	269	5	12	30	8	1
214	2	1	36	15	1	270 271	Q It	30 13	ნ 20	14 10	1
						2/1		10	20	10	1

- (5) Improvement in farm income
- (2) Family farm development(4) Productivity increase
- (6) Income distribution

^{* (1)} Serial Number of Policy
(3) Market thrust



TABLE 4.4

IMPACT ASSESSMENT OF POLICIES BY THE FIVE IDENTIFIED OBJECTIVES

•											
(1)	(2)	(3)	(4)	(5)	(6) *	(1)	(2)	(3)	(4)	(5)	(6)
272	6	12	24	12	1	334	3	33	10	3	1
273 274	6 6	12	24	12	1 '	335	1	40	2	10	1
- 275	2	12 12	21 ₄	12 10	1	336 337	1 1	40 40	2 2	10 10	1
276	5	11	20	18	î	338	î	40	2	10	i
277	6	12	24	12	1	339	1	40	2	10	1
278	3	30	6	13	1	340	1	40	2	10	1
279	, 3	30	6	13	1	341	1	40	2	10	1
280 281	, 5 1	8 20	30 30	12 3	1	342 343	1	40 40	2 2	10 10	1
282	î	20	30	3	i	344	i	40	2	10	î
283	ī	20	30	3	ī	345	ī	40	2	10	1
284	1	20	30		1	346	1	40	2	10	1
285 286	1	20	30	3	1	347	1	40 40	2 2	10 10	1
287	1	20 20	30 30	3	1	348 349	1	40	2	10	1
288	ī	12	27	14	ī	350	ī	40	2	10	1
289	1	12	27	14	1	351	1	40	2	10	1
290	1	12	27	14	1	352	1	40	2	10	1
291 292	1 1	11 11	30 30	12 12	1 1	353 354	1	40 40	2 2	10 10	1
293	î	11	30	12	î	355	i	40	2	10	1
294	2	4	40	8	1	356	1	40	2	10	1
295	2	4	40	8	1	360	2	30	13	9	1
296 297	2	Iş Is	40 40	8	1	361 362	կ 2	35 30	5 13	10 9	1 1
298	2 2 2	4 !;	40	8 8	1	363	2	37	5	10	1
299	2	30	14	8	1	364	3	1	1	35	15
300	2	30	14	8	1	365	3	2	33	16	1
306 3 07	5 5	35 35	1 ₁ 1 ₄	10 10	1	366 367	3 4	2 30	33 8	16 12	1
308	5	35	4	10	1	368	4	12	30	3	î
309	5	35	4	10	ī	369	Į,	12	30	8	1
310	5	35	4	10	1	370	l _k	12	30	8	1
311	5 5	35	4	10	1	371	l _k	30	8 8	12 12	1
312 313	5	35 • 35	4 4	10 10	1	372 373	4 1;	30 30	8	12	1
314	5	35	lş	10	î	374	4	30	8	12	ī
315	5 5	35	4	10	1	375	4	30	_ 8	12	1
316	5	35	4	10	1	376	3	15 16	32 20	4 10	1
317 318	1	35 35	4 4	14 14	1	377 378	8 8	16	20	10	1
319	5	35	4	10	î	379	8 4	20	15	10	6
320	5	35	4	10	1	380	3	21	10	20	1
321	5	35	4	10	1	381	4	5	15	30	1
322 323	5	35 35	4 4	10 10	1	382 383	2 1	10 4	25 34	12 15	1
324	5	35	4	10	1	384	1	4	34	15	î
325	5 5 5 5 5 5	35	4	10	Ī	385	1	12	16	18	8
326	5	10	30	10 10 8 7	1 1 2 1	386 38 7	1 2	35 1	6 41	12 10	5 1 1 8 1
327 328	4 2	1 34	. 42 12	6	1	383	2	1	41	10	1
329	3	33	10		1	387	2	1	41	10	1
330	3	33	10	8	1	390	2	1	41	10	1
331	3	33	10	8 8 8	į	391 332	t _k	? 2 2 2	23 23	5 5	1
332	3	33	10 10	8 8	1 1 1	532	4	2.2	7.3	כ	1
333	3	33	7.0	0							



- 1. The mappings of the groups in the discriminant space
- Obtaining predicted groups and listing by the serial number the names of policies belonging to the groups as given on Table 4.8
- 3. Predicted groups by one and four eigenvectors, respectively, and the listing of members in each group according to the serial number code of these policies.

Results of Discriminant Analysis

Results of the analysis are as presented in Tables 4.5, 4.6, 4.7 and 4.8. Four discriminant functions and seven groups or ADA divisions were obtained from the analysis. The seven groups are:

- 1. Extension Division,
- 2. Family Farm Development,
- 3. Plant Industry Division,
- 4. Animal Industry Division,
- 5. Veterinary Services Division,
- 6. Product Development Section,
- 7. Market Intelligence Division.

Values of the means for the variables and groups as given in Table 4.5 were used to obtain the values for the discriminant functions, and for finding the difference in dispersions among the groups. The standard deviation was used in a Bartlett's test of homogeneity of means. This test was necessary since in the absence of homogeneity, only a quadratic calculation could be used for the discriminant analysis.

The four discriminant functions which follow are arranged in



TABLE 4.5

MEANS AND STANDARD DEVIATIONS OF THE VARIABLES FOR THE STRUCTURAL GROUP DIVISIONS IN THE ALBERTA DEPARTMENT OF AGRICULTURE, 1972

Variable	Extension Division	Family Farm Development	Plant Industry	Animal Industry	Veterinary Services	Product Development Section	Market Intelligence
Family Farm Development	0.141^{a} $(0.793)^{b}$	0.148	0.483	0.463	0.135 (0.489)	0.377	0.324 (0.164)
Market Thrust	0.109 (0.628)	0.436 (0.604)	0.428 (0.784)	0.187	0.145 (0.827)	0.294 (0.108)	0.169 (0.123)
Productivity Increase	0.162 (0.732)	0.216 (0.125)	0.363 (0.108)	0.192 (0.111)	0.305 (0.738)	0.123 (0.112) -	0.205 (0.126)
Improvement in Farm Income	0.125 (0.879)	0.919 (0.445)	0.789	0.113 (0.283)	0.775 (0.417)	0.838 (0.126)	0.123 (0.628)

four discriminant functions given in Table 4.8. The calculated standardized group means are as presented ^aThe calculated values of the group means were used to find the standardized group means on the in Table 4.3.

bartlett's test of Homogeneity of Dispersion.

TABLE 4.6

STATISTICS FOR THE CALCULATED EIGENVECTORS
IN DISCRIMINANT ANALYSIS GIVING THE SIGNIFICANCE
OF THE ROOTS (EIGENVALUES)

Percent of Total Variance Accounted for by Root	56.184	38.830	3.188	1.798
Probability (Significance Level Percent)	0.00000	0.000000 (0%)	0.004314 (0.43%)	0.043651 (0.37%
Value of Chi Square Statistic	337.2285	158,0659	22.3459	8.1172
Degrees of Freedom	24	15	∞	en e
Value of Root (Eigenvalue)	0.9893	0.6835	0.0561	0.0317
Rank and Root Number	1	2	က	4

Rao's Test of Significance of Roots. By Rao's test, since the calculated values of the four chi squares are significantly greater than their corresponding values of degrees of freedom, the four variables used in the analysis give the dimensionality of the data as 4. Note:

order of their relative discriminating power:

$$Z_1 = 0.643X_1 - 0.616X_2 - 0.4563X_3 + 0.186X_4$$
 (4.5)

$$Z_2 = -0.319X_1 - 0.764X_2 + 0.146X_3 - 0.542X_4$$
 (4.6)

$$Z_3 = -.319X_1 + 0.326Z_2 + 0.204X_3 + 0.978X_4$$
 (4.7)

$$Z_4 = 0.618X_1 + 0.505X_2 + 0.500X_3 + 0.336X_4$$
 (4.8)

The size of the calculated values of the roots (eigenvalues) as given in Table 4.6 rank the discriminating power of these functions. Thus, from Table 4.6 the best discriminant function is the one with root number 1 and an eigenvalue of 0.9893. Values of the discriminant equations for each of the calculated seven group means. They are as given in Table 4.7.

Relative Contributions of Individual Variables to the Discriminatory Power of a Function

The method used in calculating the relative weights of the individual variables in the discriminant function provide an approximate solution. The normalized weight of a variable in each function was multiplied by the square root of the corresponding diagonal elements of the pooled-within groups deviation sums of squares matrix (Table 4.8.). In the computer output it is simply labelled as the total dispersion matrix. The sign of the calculated values if positive indicates the direction descriptive of the group having the higher mean score on a particular discriminant function. If negative, the sign gives the direction descriptive of the group with lower mean score on the discriminant function.

In the first discriminant function, Family Farm Development

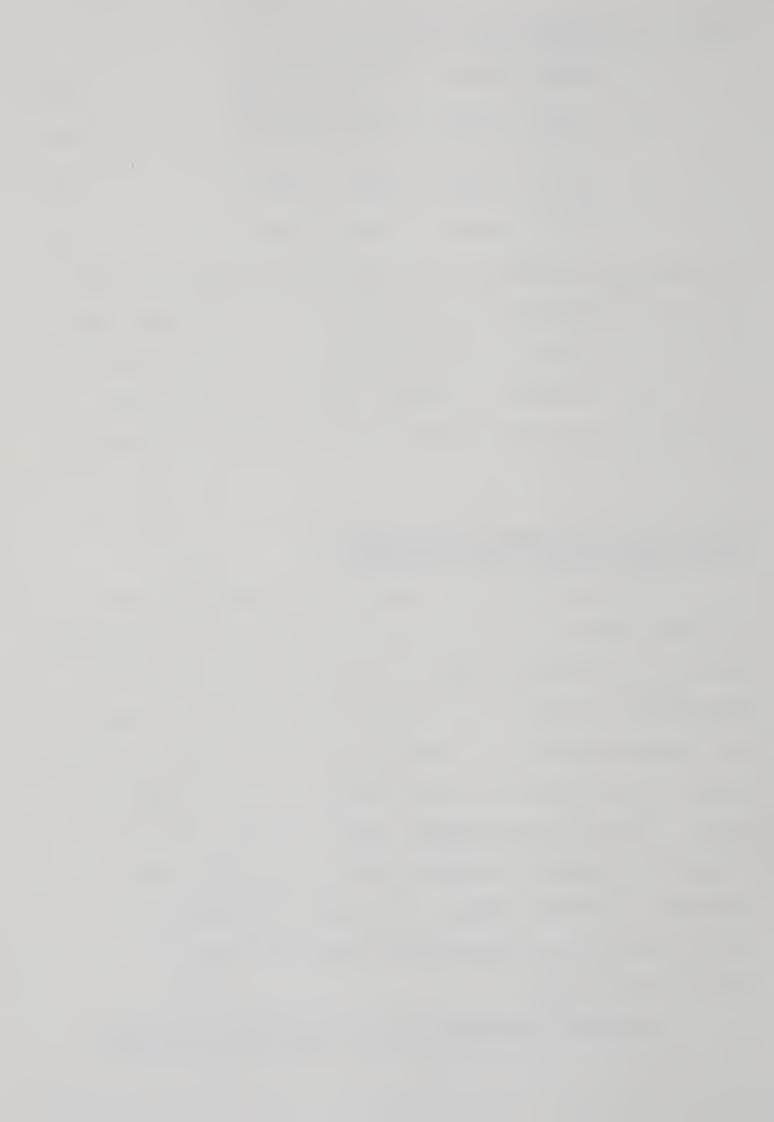


TABLE 4.7

RELATIVE CONTRIBUTION OF INDIVIDUAL VARIABLES TO THE DISCRIMINATORY POWER OF A FUNCTION

Improve- ment in Farm Income	0.106	-0.474	0.332	0.183	
Productivity Increase Fa	-0.259	0.128	0.069	0.273	
Market Thrust X ₂	-0.351	-0.669	0.111	0.275	
Family Farm	0.366	-0.279	0.108	0.337	
Calculated Weighted value of Discriminant Function	0.569	0.875	0.339	0.545	
Values from the Diagonal of Pooled-Within Group Dispersion Matrix	İŧ	il	ii	li	
Values fof Pool	$z_1 = \frac{0.324}{0.324}$	z ₂ 0.765	z ₃ 0.115	$z_4 = 0.297$	
Standardized Group Mean	. Z ₁	\mathbb{Z}_2	Z ₃	72	



as an objective carried the largest regressive weight of 0.366. Improvement in Farm Income was second in position and had a weight of 0.106. Productivity Increase was weighted -0.259 in the third place, and Market Thrust was fourth with a regression weight of -0.351.

In the second discriminant function, Productivity Increase as a variable had the highest positive weight and was scaled 0.128. Family Farm variable was next in rank and had a weight of -0.279. Improvement in Farm Income occupied the third place with a weight of -0.474, Table 4.7, while Market Thrust was fourth in importance with a weight of -0.669 (Table 4.7).

In the third discriminant function, Improvement in Farm Income had a high positive weight of 0.332. Market Thrust was second and was scaled 0.111. Occupying the third place was Family Farm Development, weighted 0.108. Productivity Increase was fourth in rank and had a scaled weight of 0.069. In the fourth discriminant function, Family Farm Development variable had the greatest discriminatory weight of 0.337 in Table 4.7. Market Thrust variable was second with a weight of 0.275. Productivity Increase was third and was weighted 0.273. In the fourth and the last position was Improvement in Farm Income, weighted 0.183.

Discriminating Among the Seven Divisions in the ADA

The calculated values of the four discriminant functions

(given in Table 4.8) were used to identify the relative policy thrusts

of the seven divisional units of the ADA with respect to the four

objectives.



TABLE 4.8

VALUES OF THE DISCRIMINANT FUNCTIONS
(VECTOR OF STANDARDIZED GROUP MEANS)

Nam	e of Division	Value of the Standardized Group Means o the Discriminant Functions				
		^Z 1	z ₂	Z ₃	z ₄	
1.	Extension Division	-0.027	0.172	0.236	0.265	
2.	Family Farm Development	1.103	0.845	1.130	0.727	
3.	Plant Industry	-0.603	-0.856	1.140	0.961	
4.	Animal Industry	0.116	-0.324	0.359	0.514	
5.	Veterinary Services	0.003	-0.529	0.910	0.569	
6.	Product Development	0.160	-0.781	1.061	0.725	
7.	Market Intelligence	0.034	-0.269	0.320	0.429	

Using the first discriminant function, Z₁, Family Farm Development Division was most positively identified. The group discriminant mean was 1.103. Product Development was the next division identified with a group mean of 0.160. Animal Industry Division was third and had a group mean of 0.116. Market Intelligence was fourth and had a standardized group mean of 0.034. In the fifth place was Veterinary Services with a standardized group mean of 0.003. Extension Division was not positively identified on this discriminant function. Its group mean was -0.027. Plant industry division was similarly not positively identified and was seventh, next to the Extension Division. Its weighted group mean was -0.603.

In the second discriminant function, Z₂, (Table 4.8), Family Farm Division was most positively identified. It had a group mean of 0.845. Extension division was the next best identified. The group mean was 0.172. Market Intelligence was not positively identified.



Its group mean was -0.269 and occupied the third place. Fourth in rank was Animal Industry. The calculated group mean was -0.324. Veterinary Services was fifth with a group mean of -0.529. Sixth in discrimination was Product Development. Discrimination was negative and weighted value of the group mean was -0.781. The seventh and last to be discriminated on this function was Plant Industry Division. Discrimination was negative and the group mean was -0.856. Similar interpretations may be made using discriminant functions, Z_3 and Z_4 . The significance tests of equality of group dispersions, and means are given in Appendix A.

Interpretation of Results

The calculated discriminant functions provide four ways by which policies of the Alberta Department of Agriculture in 1972 could be grouped into the seven divisional units under comparison (Table 4.8). These four functions are also useful for classifying new policies under any of the seven identified ADA divisions. Grouping or classification with these functions help to bring out inconsistency in policy. Policies which do not belong to the right divisional unit are highlighted by the discriminant function.

Divisions on the four discriminant functions are considered together, results of the discriminant analysis can be interpreted that based on the first function Family Farm Development was most positively identified with a family farm concern and an income improvement objective. Product Development, Animal Industry, Market Intelligence and Veterinary Services Divisions were identified with the explicit



objective of improvement in farm income but with implicit objectives of market thrust and productivity increase. In the Family Farm

Development Sector these four divisions had explicit policy direction.

Extension and Plant Industry Divisions also pursued a combination of these four objectives (Table 4.7). However, the locations of these two latter divisions on the discriminant function made it difficult to relate them to any of the four objectives. Similar interpretations may be used to group the seven identified ADA divisions under the four objective classes, using the rest of the three discriminant functions and the values in Tables 4.7 and 4.8.

In this analysis the classification rule provided should be useful for reclassifying the identified policies of the seven ADA divisions and also for classifying a new policy element into any of these seven groups.

Linear Classification Rule in Test Space

1. Using the four discriminant functions, equations (4.5) to (4.8):

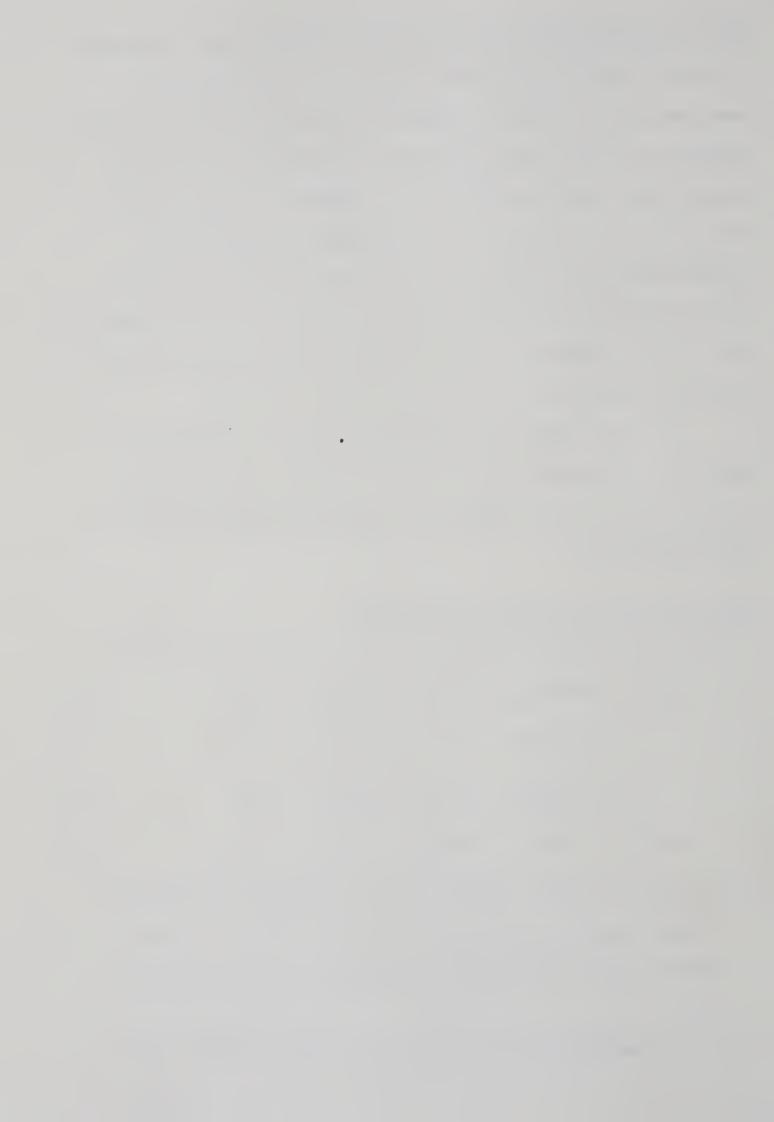
Let
$$Y_1 = 0.643X_1 - 0.616X_2 - 0.146X_3 - 0.542X_4$$
 (4.9)

$$Y_2 = -0.319X_1 - 0.764X_2 + 0.146X_3 - 0.542X_4$$
 (4.10)

$$Y_3 = 0.319X_1 + 0.326X_2 + 0.204X_3 + 0.978X_4$$
 (4.11)

and
$$Y_4 = 0.618X_1 + 0.505X_2 + 0.500X_3 + 0.336X_4$$
 (4.12)

- 2. For each new policy element, k, to be classified, calculate the values, Y_1k , Y_2k , Y_3k , Y_4k , based on the scores of the policy element on the four objective variables, X_1 , X_2 , X_3 , X_4 (Table 4.4).
- 3. Let the standardized group mean scores given in Table 4.8 be



represented and arranged as in Table 4.9.

TABLE 4.9

ARRANGING AND LABELLING THE STANDARDIZED GROUP MEANS OF THE IDENTIFIED SEVEN DIVISIONAL UNITS OF ALBERTA DEPARTMENT OF AGRICULTURE FOR THE LINEAR CLASSIFICATION RULE

	Divisional Unit	Symbol f	or the Sta	andardized (Group Mean
1.	Extension Division	z ₁₁	Z ₁₂	z ₁₂	Z ₁₄
2.	Family Farm Development	z ₂₁	z ₂₂	z ₂₃	z ₂₄
3.	Plant Industry	z ₃₁	z ₃₂	z ₃₃	z ₃₄
4.	Animal Industry	z ₄₁	z ₄₂	z ₄₃	Z ₄₄
5.	Veterinary Services	^Z 51	z ₅₂	z ₅₃	Z ₅₄
6.	Product Development	^Z 61	z ₆₂	z ₆₃	^Z 64
7.	Market Intelligence	z ₇₁	z ₇₂	^Z 73	^Z 74

4. The distance of each policy element from each of the seven groups or divisions is given by:

$$D_{jk} = \sqrt{(Y_{ik} - Z_{i1})^2 + (Y_{2k} - Z_{i2})^2 + (Y_{3k} - Z_{i3})^2 + (Y_{4k} - Z_{i4})^2}$$

where D_{jk} is the distance of policy element k from group j,

$$i = 1, 2, 3, 4, 5, 6, 7,$$
and

$$j = 1, 2, 3, 4, 5, 6, 7.$$

5. To classify the new policy element k, given that the values of Z (Table 4.9) are known, use the principle that the policy element should be classified under the jth policy group to which it falls closest in the discriminant space. That is the distance, D_{jk} , from the new policy element to the standardized jth group mean must be the smallest of the seven group means. The values of D_{jk} can vary



from zero to any positive number. A zero value implies perfect classification of the new policy element k under the jth group of policy or ADA division.

Alternative Methods of Classifying Policies

There are two other alternative methods of designing classification rules. One is based on a priori probability distribution. The other is derived from the possibility of reducing the dimensionality of the original test space. The virtue in this latter approach is in the simplicity and ease of classification. However, it is observed that as the dimensions of the original test space are reduced, error and cost of misclassification are increased [86, 182].

Comparison of Divisional Expenditures with Results
of Discriminant Analysis

In the discriminant analysis Irrigation Division had to be deleted before analysis could proceed. This deletion might mean that either irrigation functions were subsumed in the activities of the other ADA divisions or that not much about these functions was contained in the Annual Report [10] to allow a fair judgment on the relative importance of the Irrigation Division in 1972. In the expenditure analysis (Table 4.1), Irrigation Division was sixth in rank. In terms of the rate of growth or emphasis in percentage terms, the division was second in rank to Extension Division. Compared with the Veterinary Services and Marketing Divisions in Table 4.1, Irrigation Division was of about the same rank. On the first discriminant



function the weighted group mean for Veterinary Services Division was 0.034. This placed the division in fifth position. It was fifth again in the 1971-72 estimates and in the 1972-73 estimates. Irrigation Division is given in Table 4.1 to be in the sixth place for the two consecutive fiscal periods in terms of the absolute size of dollar estimates. The percentage rate of expenditure growth of 41.0% which placed the division in the second place, was quite significant. Listed in order of the size of their discriminant scores on the first function as given in Table 4.10, the relative order of importance of the other six divisions of the ADA in 1972 was Product Development, Animal Industry, Market Intelligence, Veterinary Services, Extension Division and Plant Industry Division. Based on the first discriminant function, the order of the relative importance of the objectives pursued by the ADA in 1972 was Family Farm, Improvement in Farm Income, Productivity Increase and Market Thrust.

Differences in the ranking of the ADA divisions according to percentage calculations the size of absolute dollar expenditures and according to the discriminant functions were expected. In the discriminant analysis, subjective assessments of policy impacts were used to estimate the relative policy thrusts of the divisions. In Table 4.1 calculations were based on given estimated dollar expenditures for these divisions and for the periods listed. In Alberta Agriculture in the 70's [23], Family Farm development was given the first priority in agricultural policy. Marketing was second in importance. Results of discriminant analysis did not agree with these rankings. It might, therefore, be inferred that there was a dis-



crepancy between the statement of policy and its actual implementation. However, it was recognized that these divisions might not have been completely independent of each other. Thus the programs of one division might have contributed significantly to the progress in the other divisions. Discriminant analysis is based on complete separation of groups. If such interdependence existed, then it would be necessary to be careful in evaluating the functions of these individual divisions and the degree of overlap in activities in 1972.

CHAPTER V

SUMMARY AND CONCLUSIONS

A policy matrix model (Appendix C) is a useful tool for systematically listing, categorizing and describing agricultural policies according to their various attributes. The construction of such a matrix demands an initial identification, disaggregation and subsequent coding of the units of policy statements. These statements must be in their simplest form, embodying the means—target view of the theory of economic policy. The simplest unit of these statements for such a policy matrix must convey the idea of a single objective.

The need for analysis of interactions or structural consistency in policy demands a comprehensive identification, coding and listing of attributes of policies. The selected attributes must offer an opportunity for measurement and comparison for the purpose of policy impact assessment. Classification of attributes into locus of policy (Alberta Government; Alberta Department of Agriculture; etc.), functional type (regulatory; advisory; distributive; resource access and terms; promotional; administrative), agricultural aspect affected (general or more than one; production; marketing; infrastructure; etc.), producing sector affected (general or more than one; crops; animals and animal products; etc.), and spatial effect (entire province; part of province) as in Table 3.2 is necessary for establishing

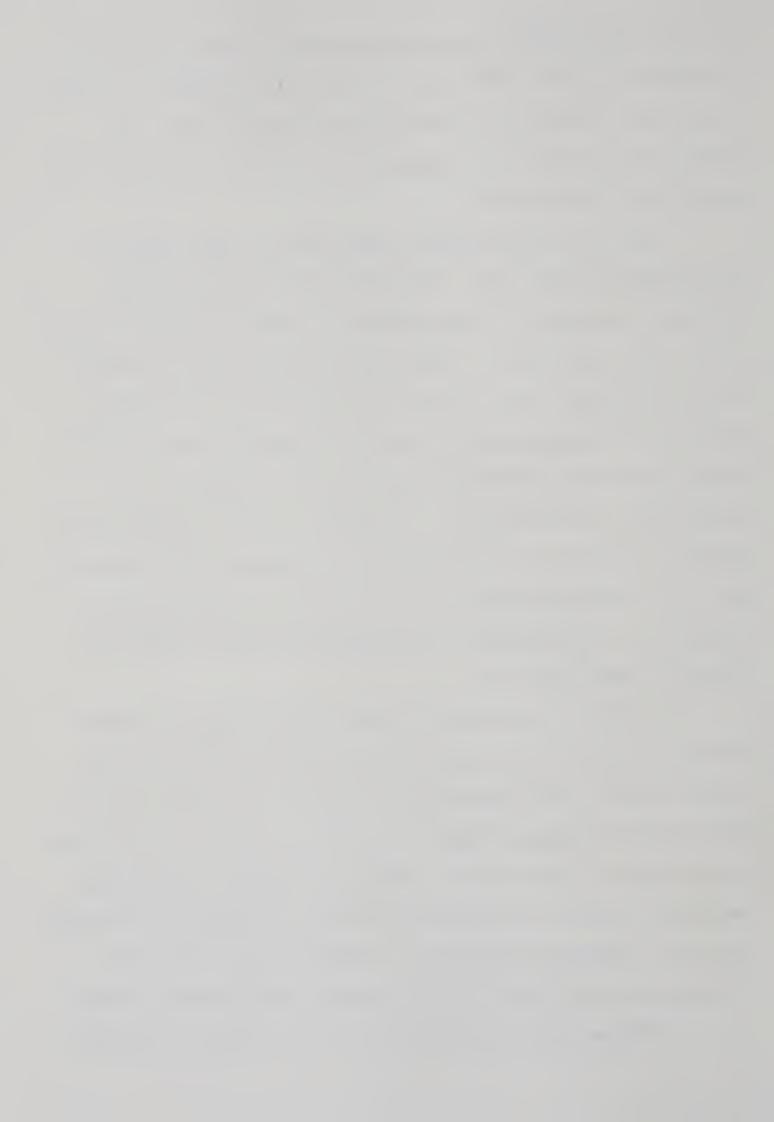


or implied objectives. The size of the matrix is therefore a function of the range and depth of the objectives of a policy study. The matrix can be as large as is manageable and practical, and as detailed in information as possible.

The matrix can be analysed using various methods according to the objectives of the study. Calculations can range from simple arithmetic procedures to highly refined and complex statistical methods. It can also be used simply to make descriptive but potent statements about policies and their attributes. Such description can embrace things like knowing how sharp is the line of separation of activities between the agents administering policy and the hierarchy of relationships. The mathematical or statistical method of analysis to be applied is a factor of the researcher's interest and of the limits of the model. Cross-tabulation analysis is useful in investigating the properties of interdependence and independence among policies as described by their attributes.

Data for the expenditure estimates and the relative changes between the two successive fiscal periods, 1972-73 and 1971-72, show that if absolute dollar amounts were considered in the period 1972-73, administrative divisions ranked in this order: Extension, Family Farm, Animal Industry, Plant Industry, Marketing, Irrigation and Veterinary Services. In terms of percentage growth rate in expenditures, Marketing was first, followed by Irrigation, and then Extension, Family Farm Development, Plant Industry, Animal Industry, and Veterinary Services.

A derived matrix was prepared on the basis of five objectives



which were identified as the most significant in Alberta agricultural policy in 1972. The objectives were family farm development, market thrust, improvement in farm income, productivity increase and income distribution. Five weights were subjectively assigned to each of the 528 Alberta agricultural policies (listed in Appendix C). The weights were assigned according to the relative importance of a policy to each of the five objectives. To reflect the assumption that each of the 528 policies was as important as any other, the sum of the weights of a policy on the five objectives was 55. The five objectives can be ranked by summing the weights of all 528 policies on each objective.

In the discriminant analysis only seven of the eleven identified ADA divisions (that is, excluding the administration division) could be included. These seven divisions were ranked in the analysis in order of the explicitness and implicitness of their policy statements and the extent to which these statements could be measured by their impacts on each of the five listed objectives. The ranking was Family Farm Division, Product Development Division, Animal Industry Division, Market Intelligence, Veterinary Services, Extension Division and Plant Industry (Table 4.8). For applied analysis, however, ranking of policy impacts on each of the five objectives should be substituted ay panel ranking, systematically combined by scaling.

On the first discriminant function, the five objectives were ranked as follows: Family Farm Development, Improvement in Farm Income, Productivity Increase and Market Thrust (Table 4.7). The



Progressive Conservative policy statement of 1972 [18] gives Family Farm Development the highest priority in their agricultural policy proposal. Marketing was ranked second. There was no definite ranking of the other three policy objectives or goals listed in this study.

Results of discriminant analysis indicated that on the first discriminant function, both Family Farm Development and Improvement in Farm Income appeared to be explicit objectives in the Family Farm Division while Market Thrust and Productivity Increase were implicit policy goals. Improvement in Farm Income appeared to be a clearly stated objective in the Animal Industry, Veterinary Services, Product Development and Market Intelligence Divisions. However, Productivity Increase and Market Thrust appeared to be implicit policy goals in the above four divisions. While Extension and Plant Industry Divisions apparently included a combination of these objectives, their identification positions on the discriminant function made it impossible to relate them to any one of these five objective classes (Tables 4.7 and 4.8).

Implications and Conclusions

Clearly, the purpose of the Irrigation Division is to promote productivity increase and better farm income. Its deletion from the discriminant analysis could therefore mean either of two things:

1. that the functions and policy statements of the Division were not adequately given in the sources used, and 2. that the selected five objectives were not sufficient to bring out the impact of irrigation policy in Alberta agriculture. Similarly, the removal of the Income Distribution objective from the analysis could indicate



that either the objective was submerged in the other three objectives, and hence best carried out implicitly, or that there was not sufficient data to reflect its importance in Alberta agricultural policy in 1972.

Results of analysis reflect the author's subjective ranking of policy statements in Alberta agriculture in 1972. Ranking was based on written policy statements, particularly those in the Annual Report [11] and the Income Account and Expenditure Estimate books [106]. Ranking could not be done using a uniform method. Nevertheless, the principle of analysis can be applied provided: 1. more policy variables or attributes are included in analysis, 2. policies are defined by uniform standards, based on knowledge of operation of the ADA in addition to the explicitly stated policies, and 3. weighting of policies is done by a panel of either policy clientele or administration or both.

However, given the importance of agriculture in the provincial economy and given the existence of agricultural resources for ample progress in the industry, it is important that the current agricultural policy and its implementation in the Province be reexamined for efficiency of operation. The current stated priority goal of the Department is marketing. But with the present structure of the Alberta Department of Agriculture not varying much from that of 1972, and in the light of the results of this thesis, it may be hypothesized that there is a lag in the perception of the objectives of Alberta agriculture and the means to bring about goal achievement in the agricultural sector. There may, therefore, be a need to reorganize the Department in accordance with the aims of the government. Furthermore,



the Acts which embody the agricultural policy as described in this thesis (Appendices E to G) may need major review to provide the necessary direction for optimal implementation of policy objectives for growth and improvement in Alberta agriculture.

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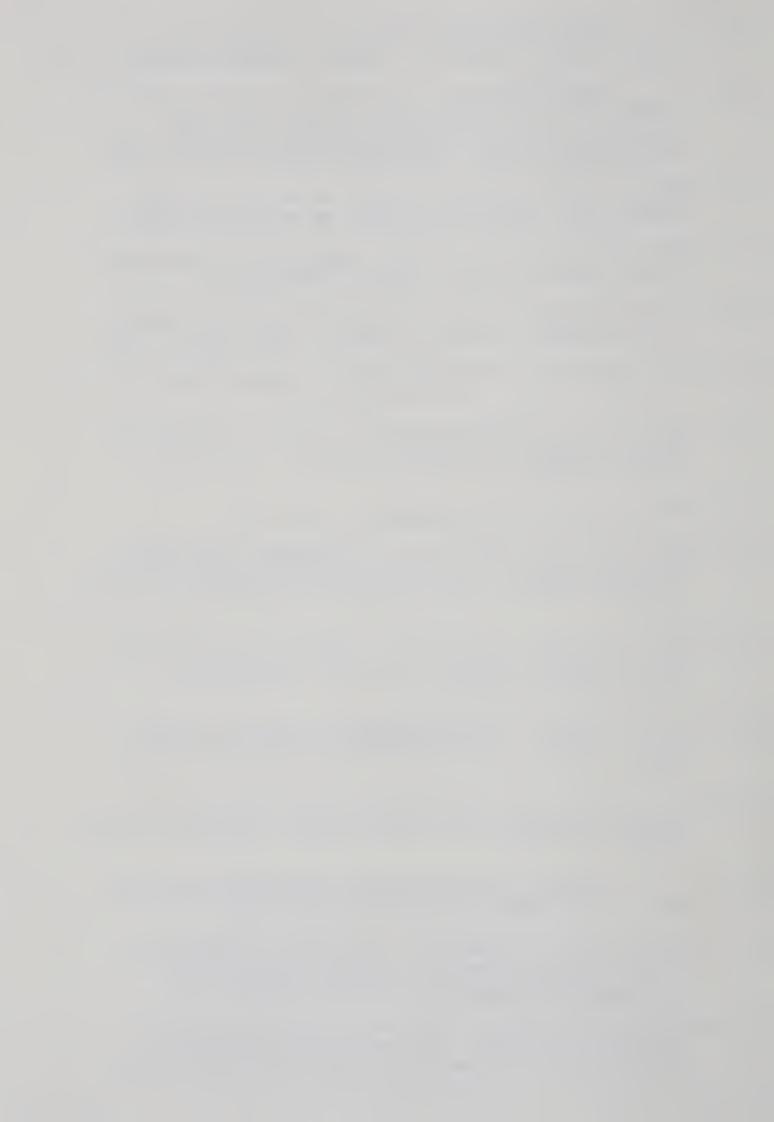
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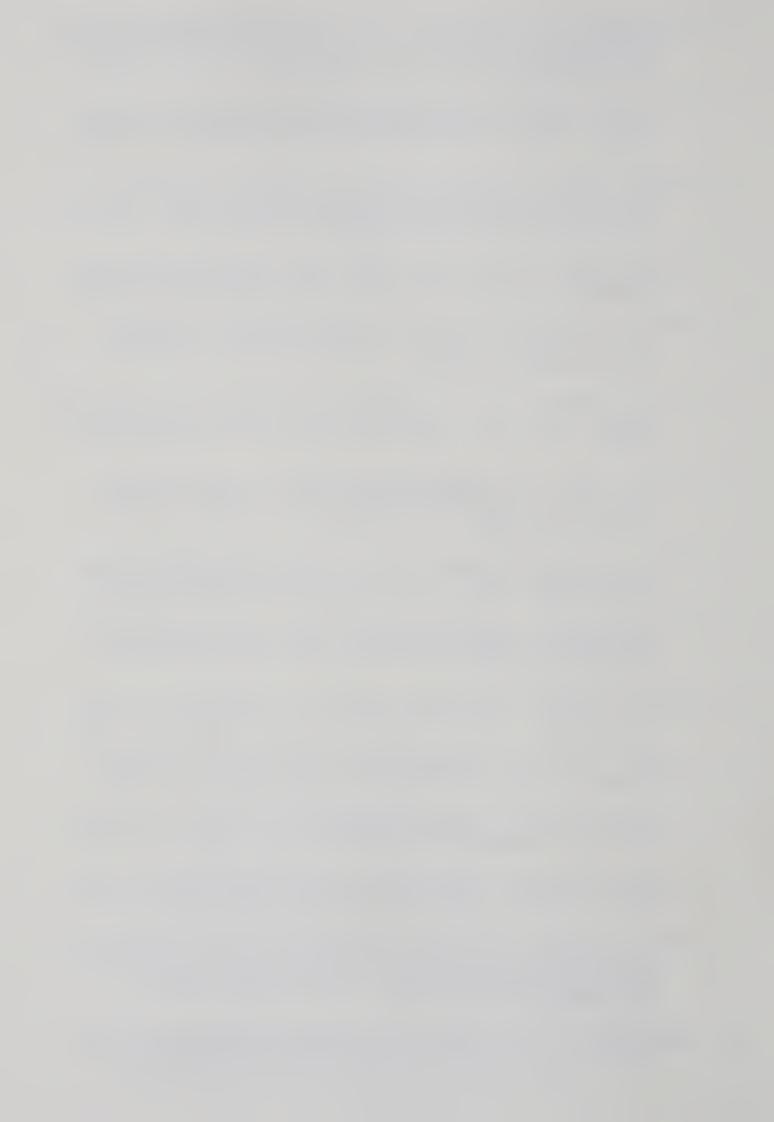
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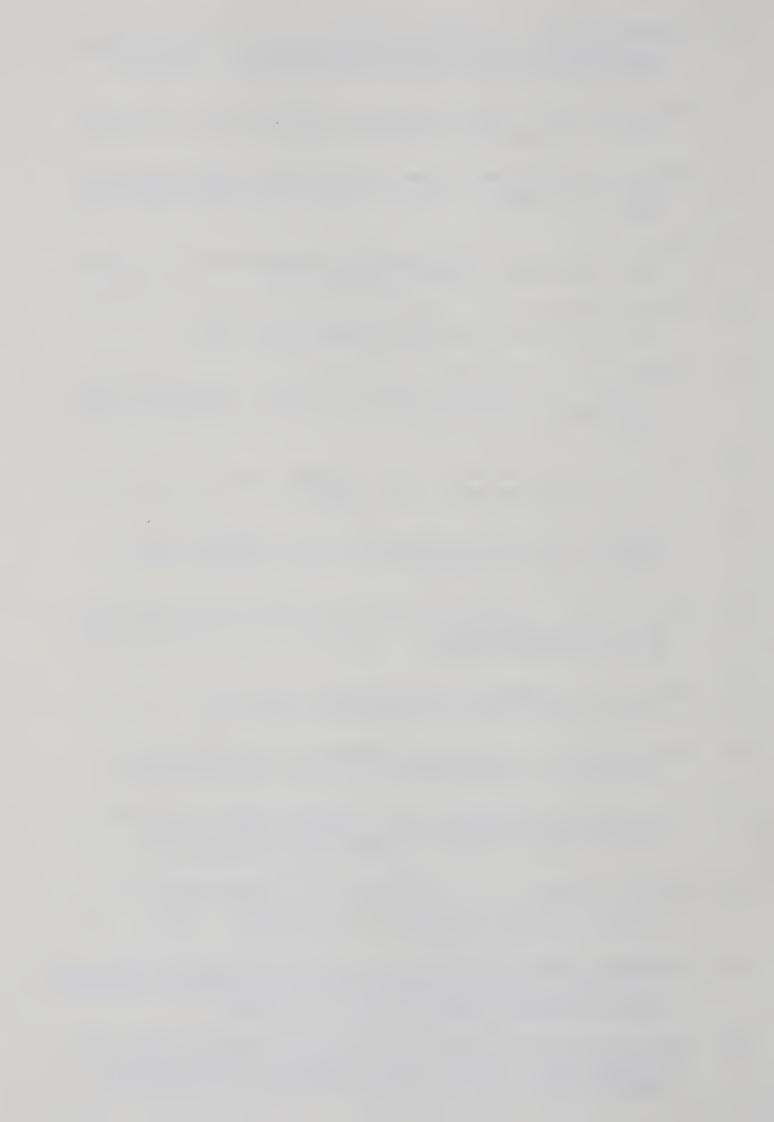
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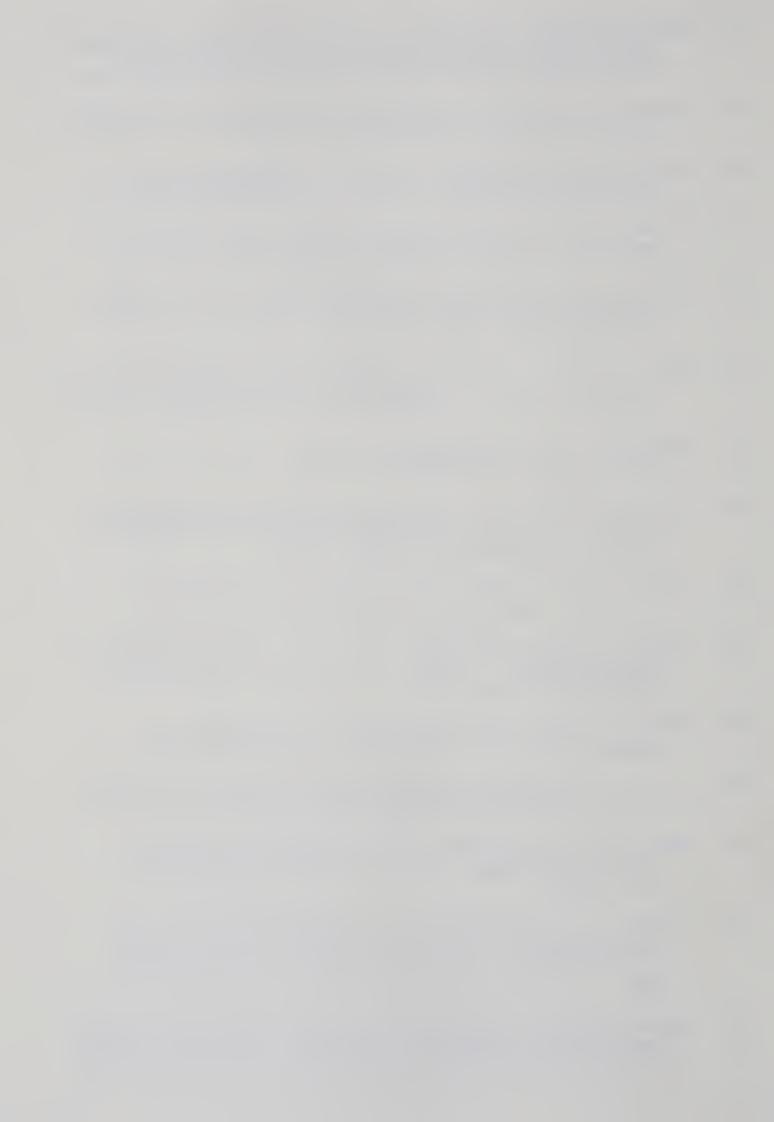
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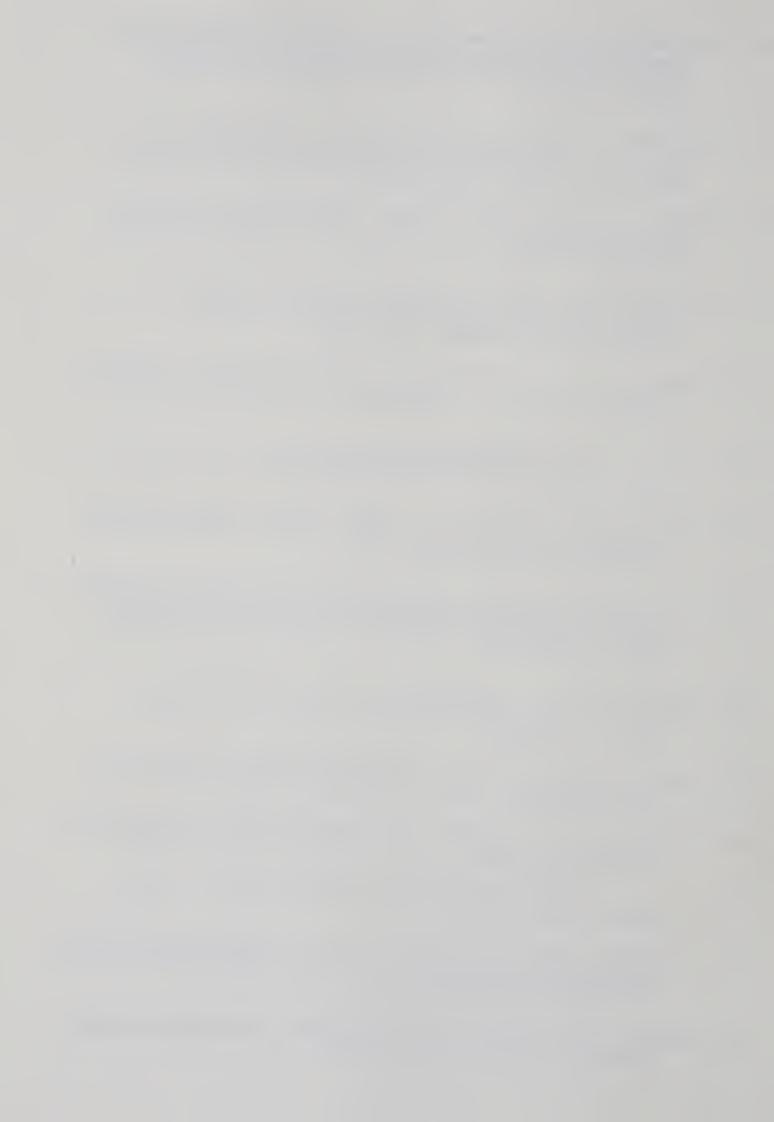
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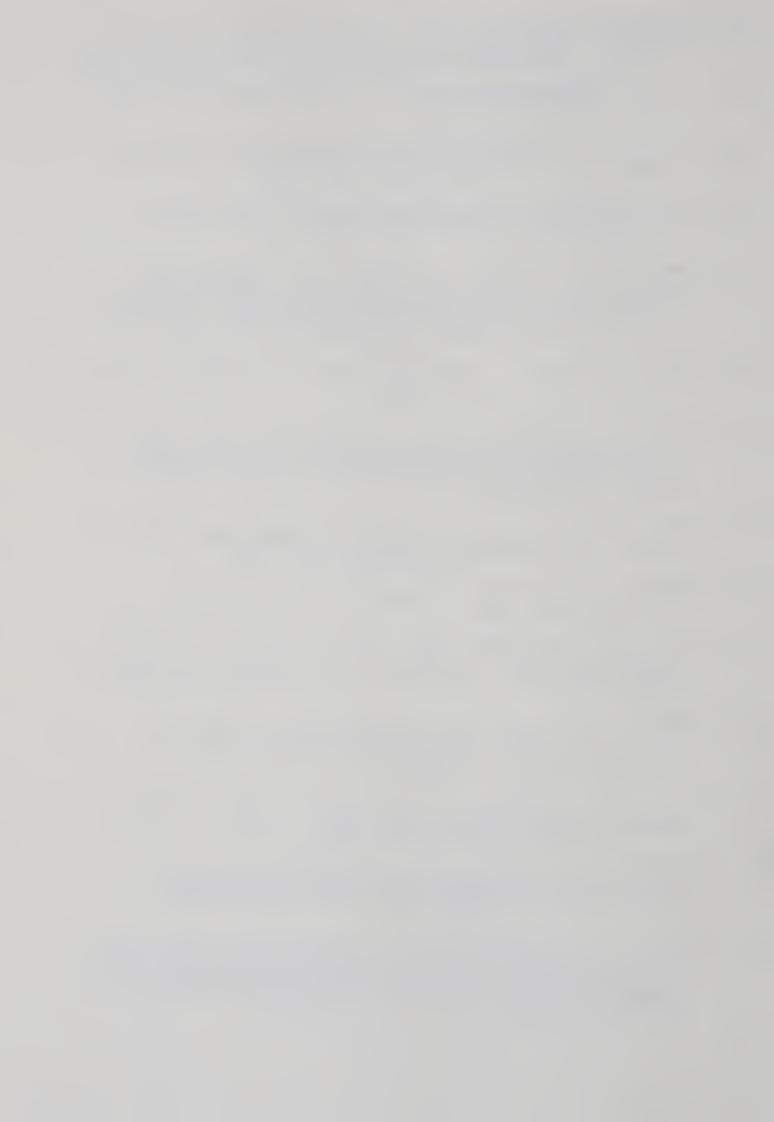
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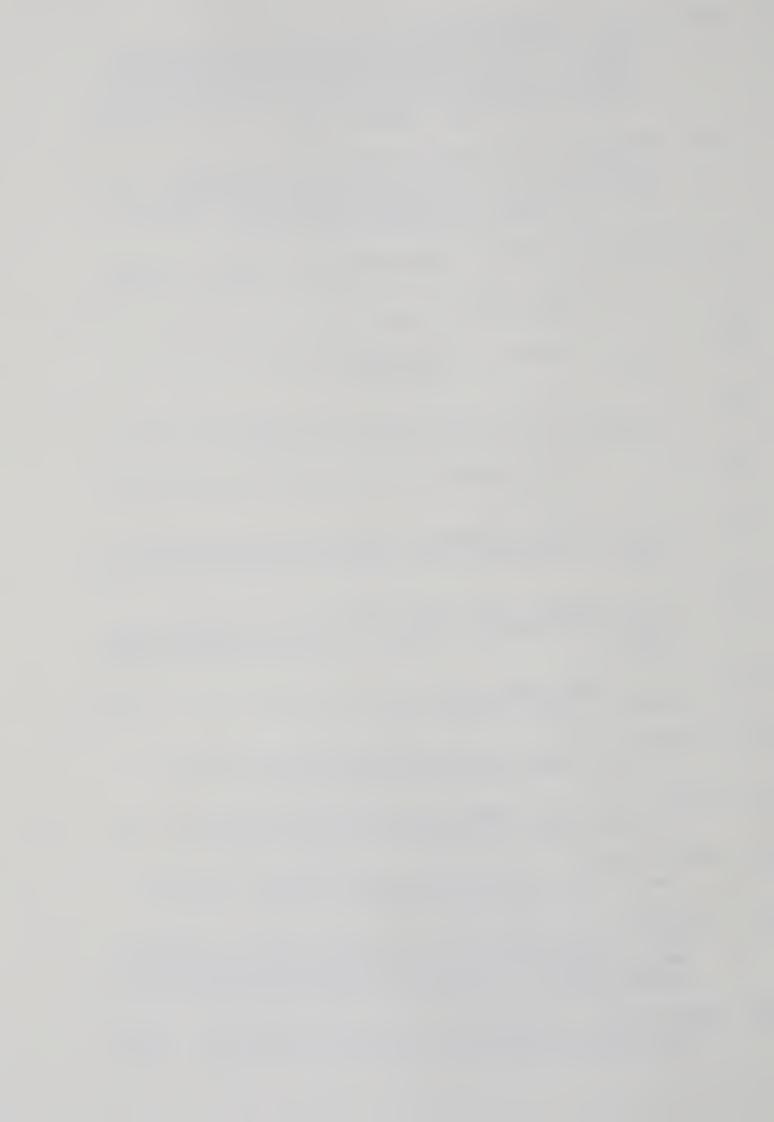
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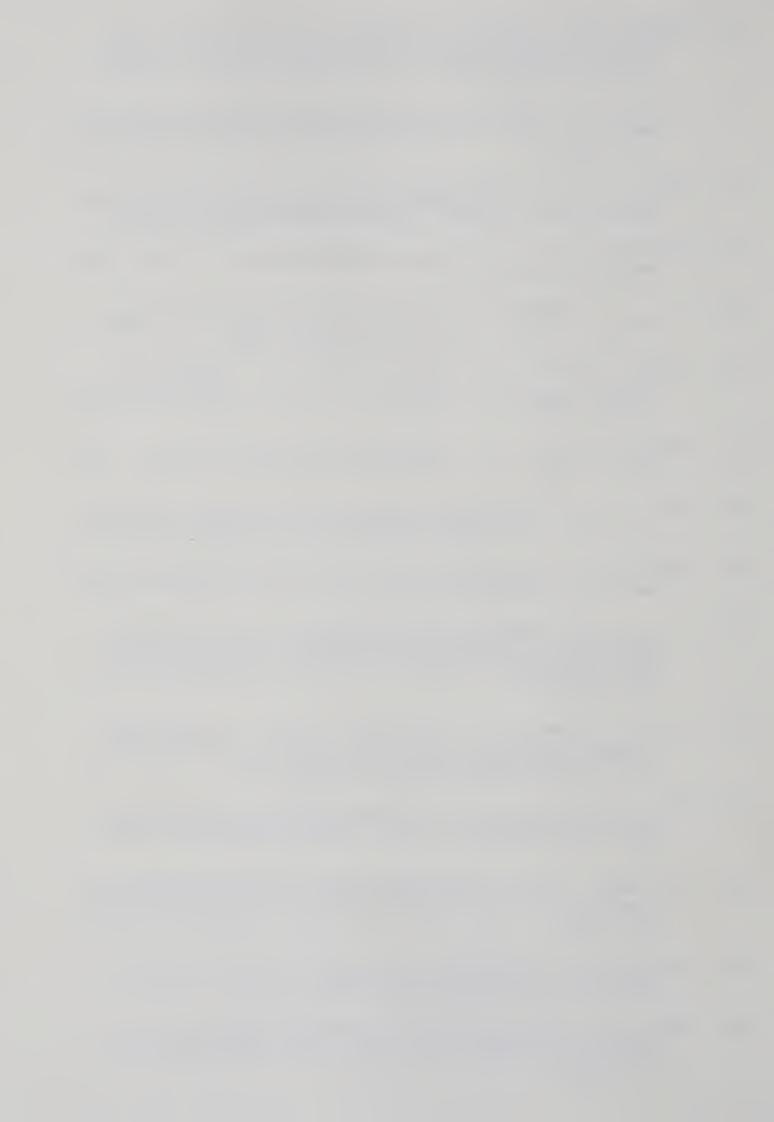
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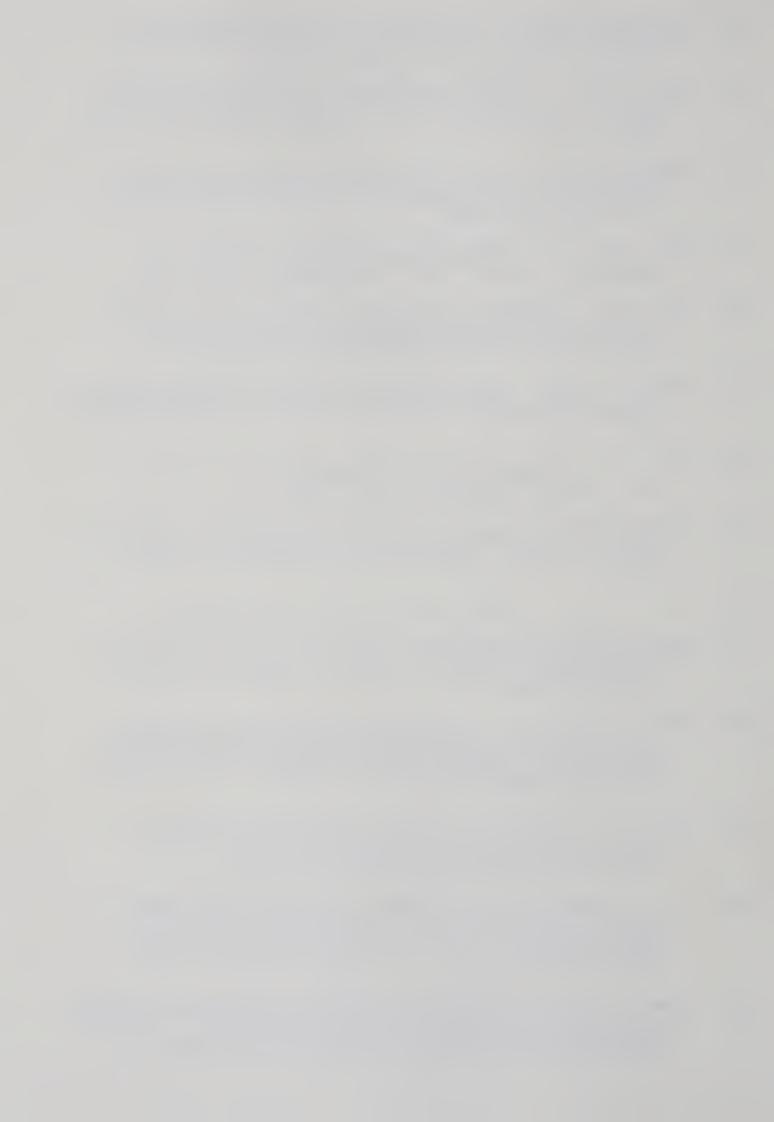
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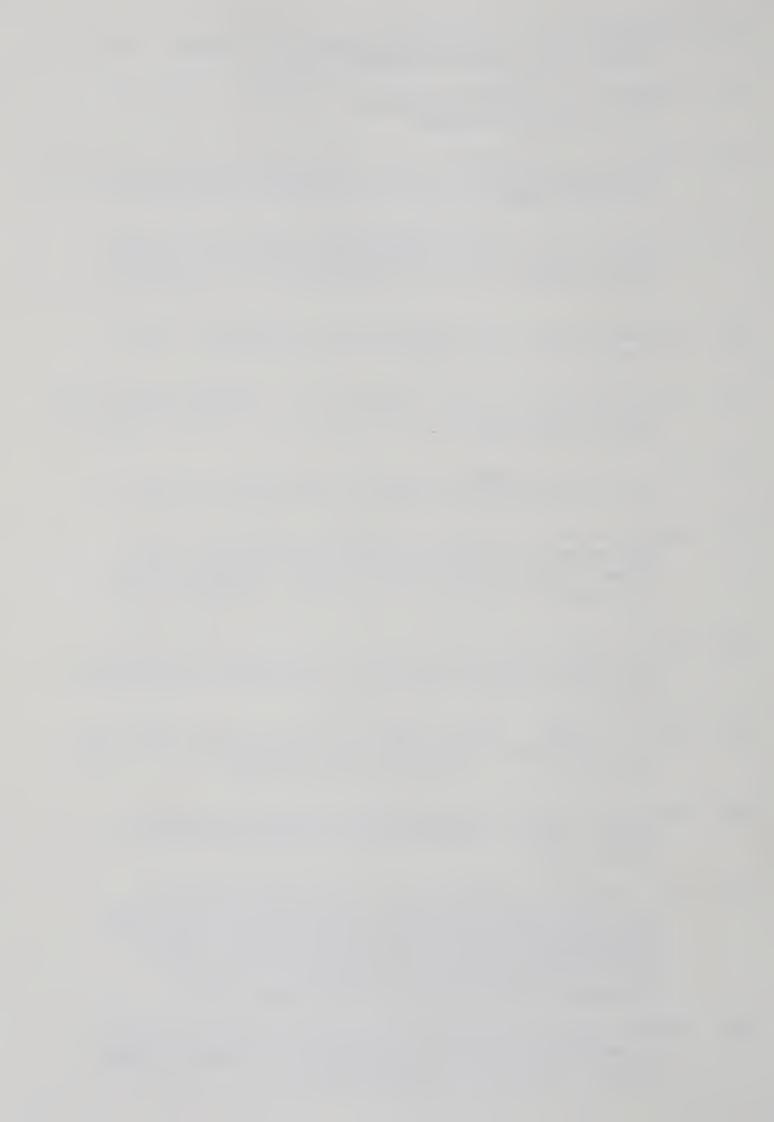
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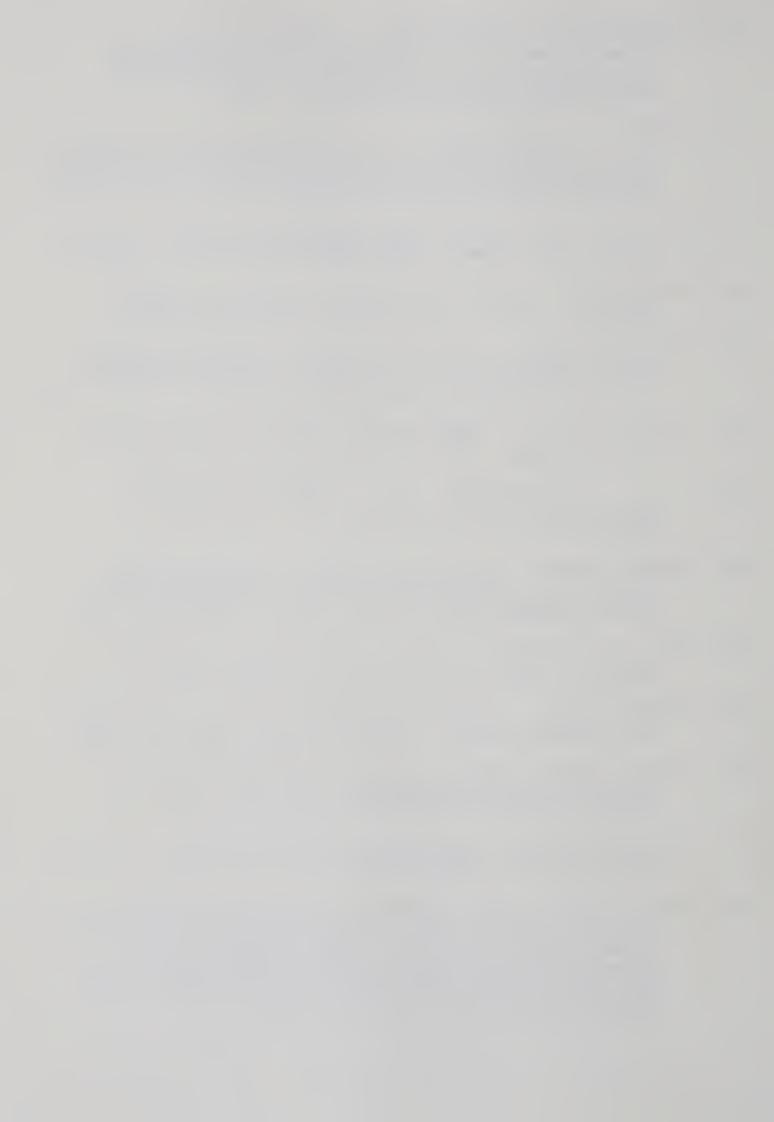
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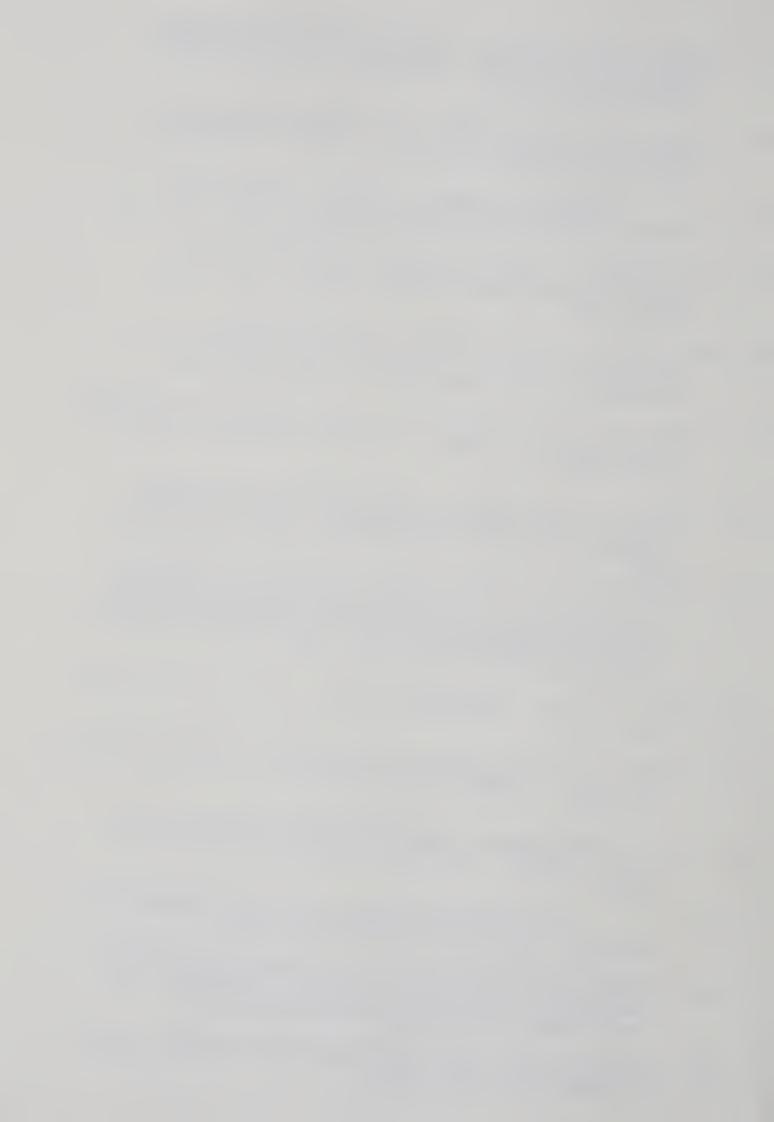
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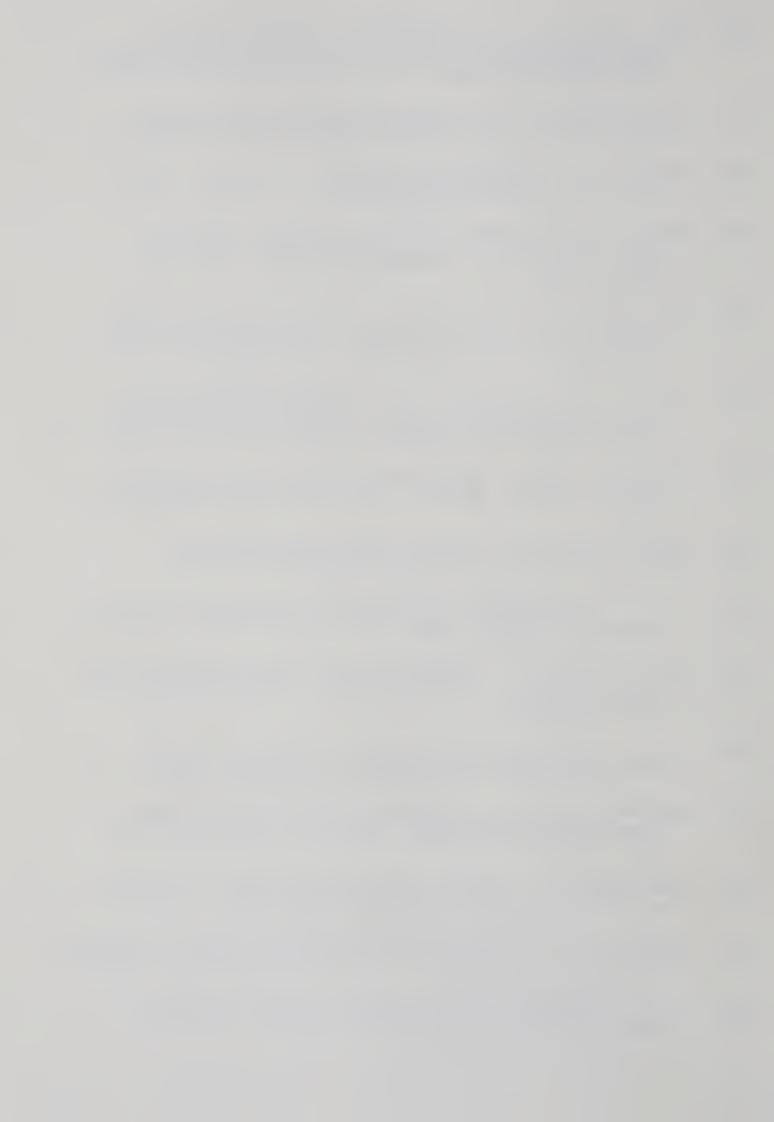
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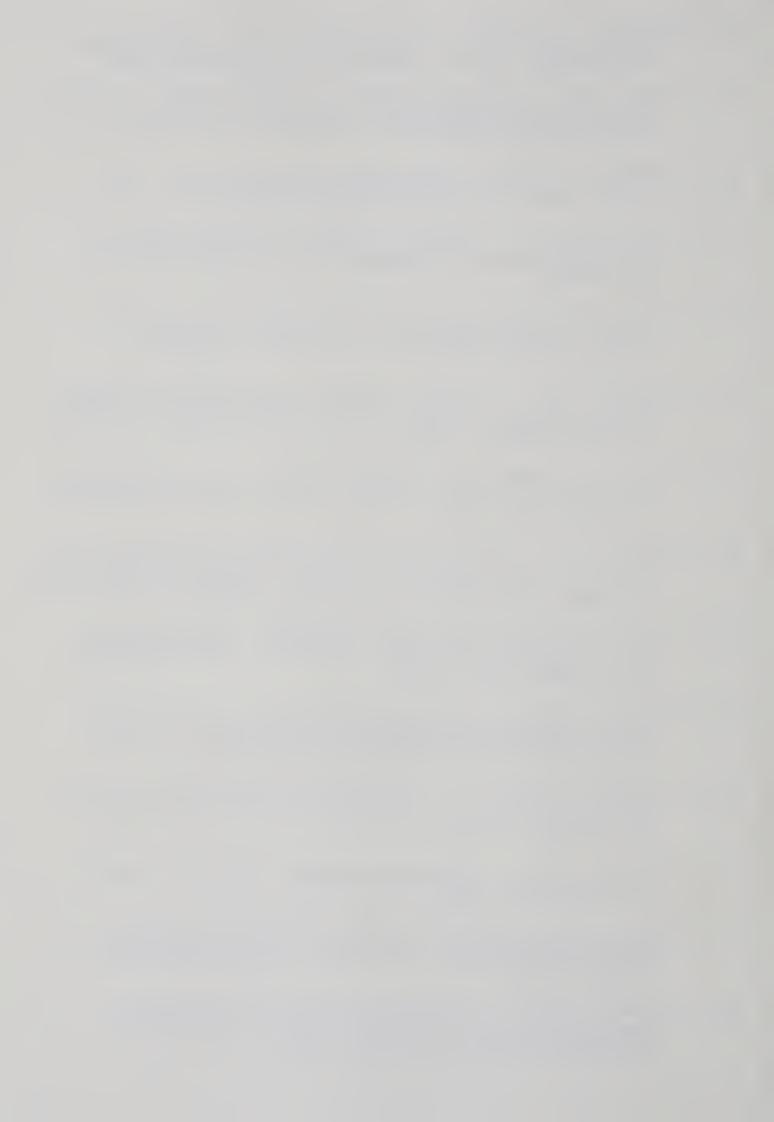


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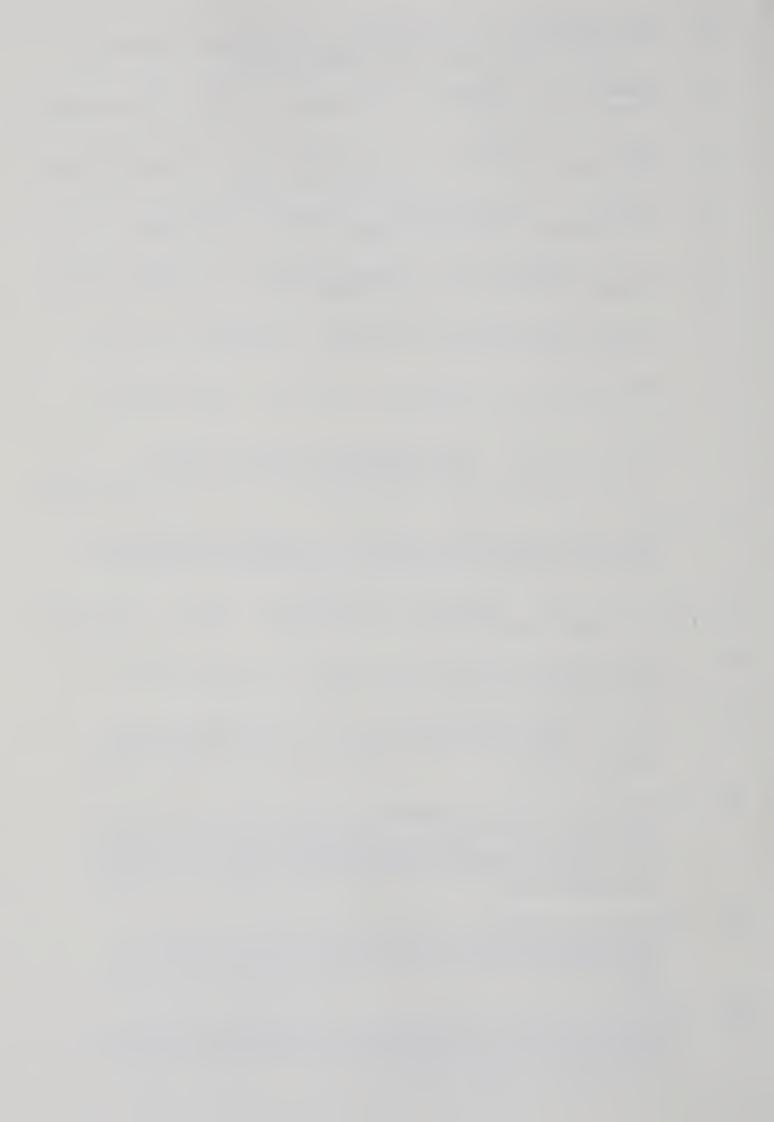
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APPENDIX A

Significance Tests of Equality of Group Dispersions and Means

1. Bartlett's homogeneity of dispersion test:

Determinant of W = 0.173586

For test of H_1 , M = 0.103275

 $A_1 = 0.061535$

 $A_2 = 0.006587$

 $(A_1 - A_2)^2 = 0.280041$

B = 0.641193

 $DF_1 = 60.0$

 $DF_2 = 22139.6$

F-Ratio = 0.161066

Probability = 0.0

$$H_1 = U_1 = U_2 = U_3 \dots U_7 = \Delta$$

where U_i = group means (i = 1,...7; that is, the number of divisional units), Δ = common dispersion.

The table value of F-ratio for DF_1 (numerator) = 60.0 and DF_2 (denominator) = 22139.6 (or ∞) at 5 percent level of significance = 1.3.

The calculated F-ratio = 0.161066. Hence, the calculated F-ratio is not significant at the 5 percent level, and the dispersions in the seven populations or groups of policies are equal.

 Wilk's Lambda -- a test for equality of population means (centroids), H₂.

$$DF_1 = 24; DF_2 = 919;$$

F-ratio = 0.17199; Probability = 0.0; Lambda = 0.274022.

The table value of F-ratio for the same degrees of freedon and



at 5 percent significance level of test = 1.56. Hence the calculated F-ratio is not significant and the difference in group means are not significantly different from zero.

These tests are based on Cooley and Lohnes, <u>Multivariate Data</u>
Analysis [69, pp. 223-230 and Table A.1, p. 342].

3. Maximum Latent Root Approach—significance test for equality of group means.

$$S = 4$$
 (number of variables); $m = 0.5$; $n = 130.5$; Heck = 0.497302 ; $\Theta = 0.568$.

Since the calculated value of Heck is 0.497302 and it is below the table value 0.568, there is no significant difference between the group means.

The equality in group dispersions as shown by the respective significance tests means that a linear transformation can be used to transform the four dimensions into reduced dimensions.

No. of discriminant functions = 4.

Discriminant functions:

$$Z_1 = 0.643X_1 - 0.616X_2 - 0.456X_3 + 0.186X_4$$
(Eigenvalue = 0.9893)

$$Z_2 = 0.319X_1 - 0.764X_2 + 0.146X_3 - 0.542X_4$$
(Eigenvalue = 0.6837)

$$z_3 = 0.319x_1 + 0.326x_2 + 0.204x_3 + 0.978x_4$$
(Eigenvalue = 0.0561)

$$z_4 = 0.618x_1 + 0.505x_2 + 0.500x_3 + 0.336x_4$$
(Eigenvalue = 0.0317)

Best discriminant function as adjudged by the size of the eigenvalue is:

 $Z_1 = 0.643X_1 - 0.616X_2 - 0.456X_3 + 0.186X_4$ (Eigenvalue = 0.9893)

where:

 $X_1 = family farm development; X_2 = market thrust;$

 X_3 = productivity increase; X_4 = improvement in farm income.

¹See Table 4.5 for the corresponding percent of total variance accounted for by eigenvalues and hence the relative importance of these functions.

APPENDIX B



A PRELIMINARY LIST OF AGRICULTURAL POLICIES OF THE

GOVERNMENT OF THE PROVINCE OF ALBERTA

Policies have been identified on the basis of statements in the 1972

Annual Reports and the 1972-73 Income Account Expenditure Estimates.

They have generally been arranged in the sequence in which they occur in the report and are indexed by the organization responsible for their execution.

Code ¹	Organization and Policy
	ALBERTA DEPARTMENT OF AGRICULTURE (SN 1-392)
1 A0000	A. Minister's Office
2 A0000A	To be responsible for the overall growth and development of the agricultural industry
3 A0000B	To develop policies and programs to support the governmental thrust in marketing
4 A0000C	Operation of the Office of the Minister of Agriculture
5 A0000D	Adjustment of the Department's structure to the changing environment facing agriculture
6 A0000E	Family farm development
7 A0000F	Production expansion [10, p. 4]
8 B000	B. Deputy Minister
9 B0100	I. General Administration
10 B0100A	A. Operate the Office of Deputy Minister
11 B0100B	B. Operate the Office of Director of Administration
12 B0100C	The Personnel Branch
13 B0100D	Accountants' Branch
14 B0101	1. Information Branch [10, p. 7], Communications
15 B0101A	Press publications

¹Serial Number of Identification Code (See Table 3.1).



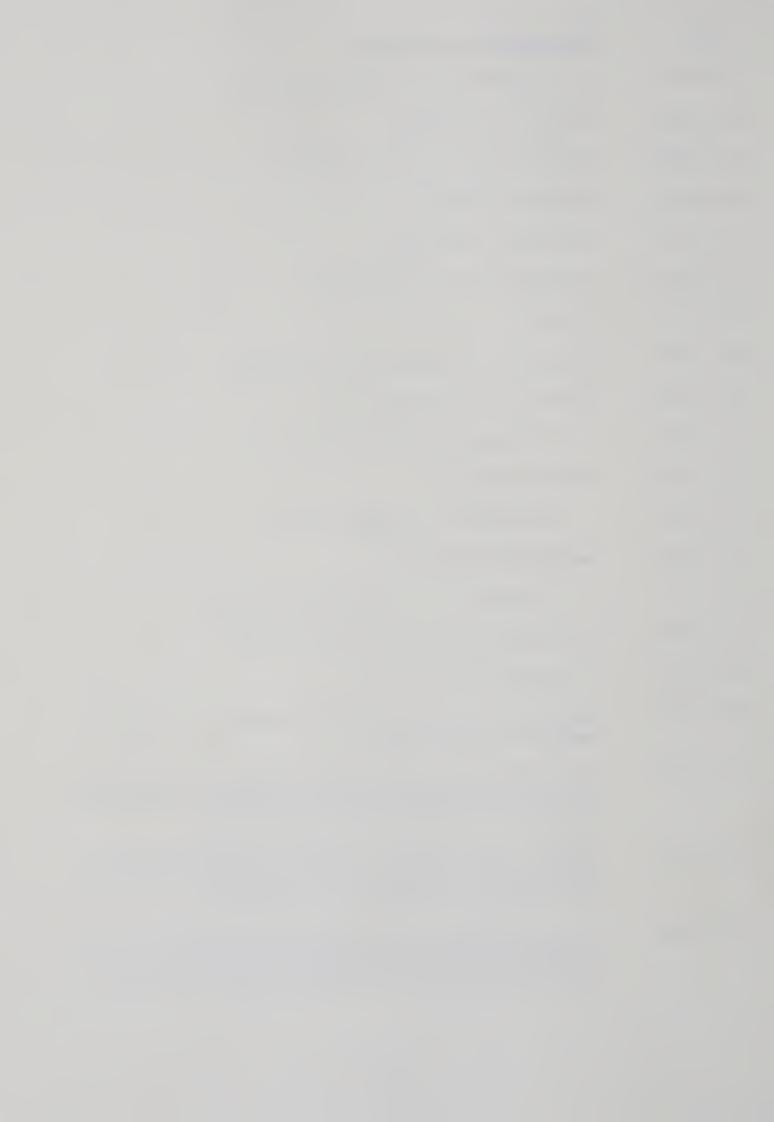
Code	Organization and Policy
16 B0101B	Radio Programming
17 B0101C	Film production
18 B0101D	Library services
19 B0101E	Publications
20 B0101F	Duplications
21 B0101G	Art and graphics services
22 B0102	2. Personnel Office [11, p. 9]
23 B0102A	Recruitment and selection
24 B0102B	Employee relations
25 B0102C	Staff development
26 B0103	3. Systems Design and Data Analysis Branch [10, p. 10]
27 B0103A	To provide computer service
28 B0103B	To provide for the systems and programming requirements of the Department of Agriculture and related boards and agencies
29 B0104	4. Agricultural Research
30 B0104A	Funding agricultural research (Alberta Agricultural Research Trust Act)
31 B0105	5. Miscellaneous Grants to support:
32 B0105A	Management
33 B0105B	ROP-Beef
34 B0105C	Dairy herd improvement
35 B0105D	Cattle brand inspection
36 B0105E	Veterinary information
37 B0105F	Retrieval and general purpose computer utilization
38 B0200	II. Policy Formulation, Liaison and Planning Secretariat



Code	Organization and Policy
39 B0200A	To define agricultural policy alternatives to the Deputy Minister [11, p. 12]
40 B0200B	Coordinate activities of intra- and intergovernmental, agri-business, commodity groups, farm organizations and socio-economic sources
41 B0200C	To synthesize and evaluate agricultural policy and program
42 COO	C. Assistant Deputy Minister: Development
43 C0300	III. Extension Division [11, p. 17]
44 C0301	L. Agricultural Education and Rural Extension
45 CO301A	Rural extension education
46 C0302	2. Special programs
47 C0302A	Agricultural week
48 C0302B	Rural resources
49 C0302C	Farm management training
50 C0302D	Evaluation
51 CO3O3	3. Administration
52 CO3O3A	Operate the Office of the Director of the Extension Division
53 C0303B	A staff development program
54 C0303C	A home economics laboratory
55 C0303D	A programs secretariat
56 C0303E	A professional services secretariat
57 C0303F	A leadership specialist
58 C0304	4. Home Economics Specialists and Laboratory [11, p. 21]
59 CO304A	Food, nutrition, and marketing
60 CO304B	Clothing and textiles
61 CO304C	Home management, consumer affairs



Code	Organization and Policy
62 C0305	5. Programs Secretariat [11, p. 21]
63 C0305A	Seminars on marketing
64 C0305B	District agriculturist training
65 C0305C	Committee chairing
66 C0305D	Task force assistance
67 C0305E	Facilitate policy development
68 C0305F	Liaison
69 C0305G	Agricultural recreational development
70 СОЗО5Н	Implement agricultural policy
71 CO306	6. Professional Services Secretariat
72 C0306A	Staff development
73 C0307	7. Leadership development office
74 C0307A	Leadership development
75 C0308	8. Agricultural law specialist's office
76 C0308A	Agricultural law specialist's services
77 C0309	9. Regions [11, p. 19]
78 C0309A	Decentralization of provincial extension activities among the seven regions
79 CO309B	Lethbridge RegionRun regional extension programs to inform rural communities and individuals of marketing opportunities and production developments
80 C0309C	Calgary RegionOperate regional extension program to inform rural communities and individuals of marketing opportunities and production developments
81 C0309D	Red Deer RegionOperate regional extension programs to inform rural communities and individuals of marketing opportunities and production developments



Code	Organization and Policy
82 C0309E	Vermilion RegionOperate regional extension programs to inform rural communities and individuals of marketing opportunities and production developments
83 C0309F	Edmonton RegionOperate regional extension programs to inform rural communities and individuals of marketing opportunities and production developments
84 C0309G	Fairview RegionOperate regional extension programs to inform rural communities and individuals of marketing opportunities and production developments
85 C0400	IV. Family Farm Division [11, p. 23]
86 CO401	1. Family Farm Development
87 C0401A	AdministrationOperate the Office of the Director of the Family Farm Division
88 CO401B	Growth and development of the family farm
89 CO401C	Alberta Agricultural Development Corporation
90 CO402	2. Cooperative Activities and Credit Union Branch
91 CO402A	Supervise co-ops
92 CO402B	Compile co-op statistics
93 C0402C	Audit of records
94 C0402D	Administer loan guarantees for co-ops
95 CO402E	Grant and collect loans under the Rural Electrification Revolving Fund
96 CO402F	Examine and audit credit unions (Credit Union Act)
97 C0403	3. Engineering and Home Design Branch [11, p. 31] Engineering services to increase efficiency and develop:
98 C0403A	The farmstead
99 C0403B	Water and sewage systems and the farm home
100 CO403C	Administer the Farm Implement Act
101 CO404	4. Land Management Branch



Code	Organization and Policy
102 CO404A	Irrigation land development
103 C0405	5. Municipal Relations Branch
104 CO405A	Coordinate and liaise between the Agricultural Service Boards and the Department of Agriculture
105 СО4О5В	Ensure manpower needs of farms
106 C0405C	Administer Agricultural Service Board
107 CO405D	Soil conservation
108 CO405E	Weed control
109 CO405F	Field crops improvement
110 CO405G	Livestock improvement
·111 CO405H	Crop diseases and pest control
112 CO405I	Livestock diseases and pest control
113 C0405J	Administer Agricultural Societies Act
114 CO405K	Support displays and fairs
115 CO405L	Support capital construction
116 CO405M	Agricultural Manpower administration including Federal-Provincial Agricultural Manpower Agreement and assistance for movement of seasonal workers and housing
117 CO406	6. Surface Right's Board
118 CO406A	Administer the Surface Rights Act
119 CO406B	Administer Part 3 of the Expropriation Procedures Act (Expropriation by Companies)
120 CO407	7. Lesser Slave Lake Projects
121 CO407A	Home Economics Program
122 CO407B	Home Visitors Program
123 CO407C	Stimulate small business development
124 CO408	Alberta Agricultural Development Corporation



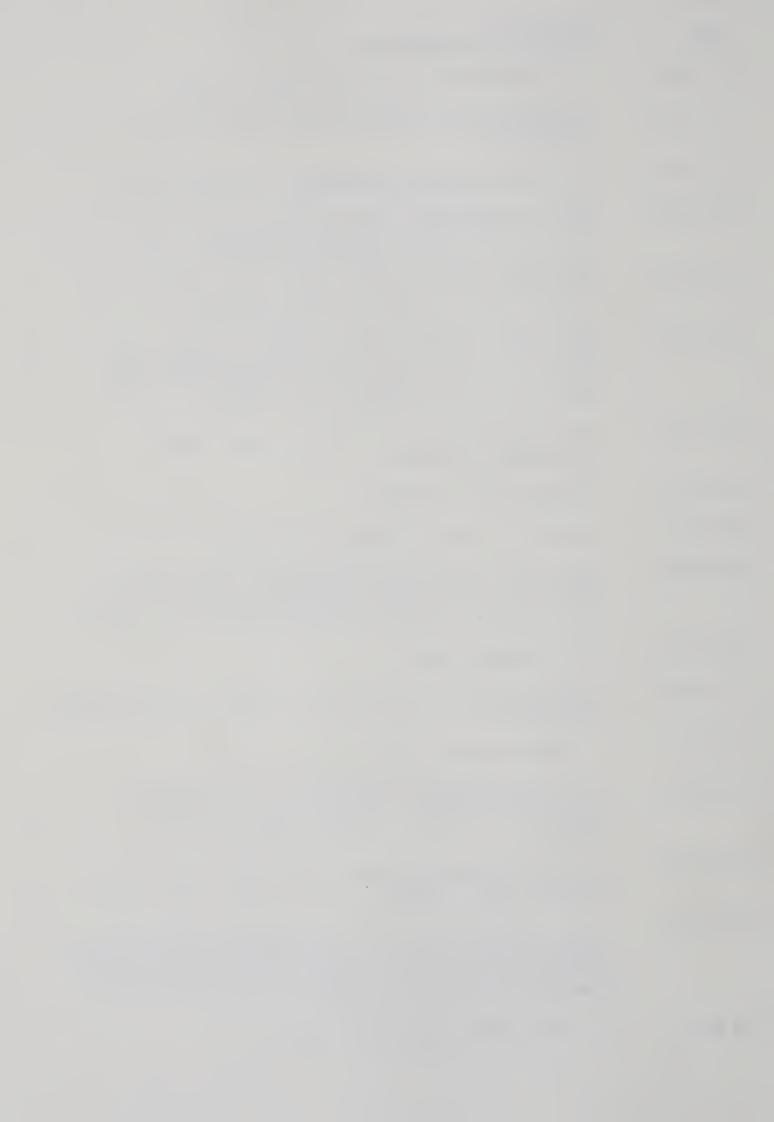
Code	Organization and Policy
125 CO408A	Loans to developing farmers
126 CO408B	Guaranteed loan program for farmers and agricultural businesses
127 DOO	D. Assistant Deputy Minister: Production
128 D0500	V. Irrigation Division [11, p. 63]
129 D0500A	Professional and technical assistance and expertise to irrigation districts and to farmers
130 D0500B	Support economic viability of irrigated farm units by better conservation and management of the land, water, labour, and capital resources
131 D0500C	Recommend policies
132 D0500D	Implement programs related to irrigation system rehabilitation
133 D0500E	Plan for the development and/or extension of existing and potential irrigation projects [11, p. 65)
134 D0501	1. Irrigation: Administration
135 D0501A	Maintain the Office of the Director of the Irrigation Division
136 D0501B	The administration expenses of the Division
137 D0502	2. Irrigation Secretariat
138 D0502A	Effect Irrigation policy
139 _. D0502B	Coordinate the activities related to irrigation rehabilitation and related water administration involving the Department of Environment and the Department of Agriculture
140 D0502C	Administer the Irrigation Act
141 D0503	3. Conservation and Development Branch [11, p. 66]
142 D0503A	Provide professional and technical service to farmers and agencies in the development, management, and use of water in irrigation farming
143 D0503B	Determine and develop the maximum lands suitable for irrigation



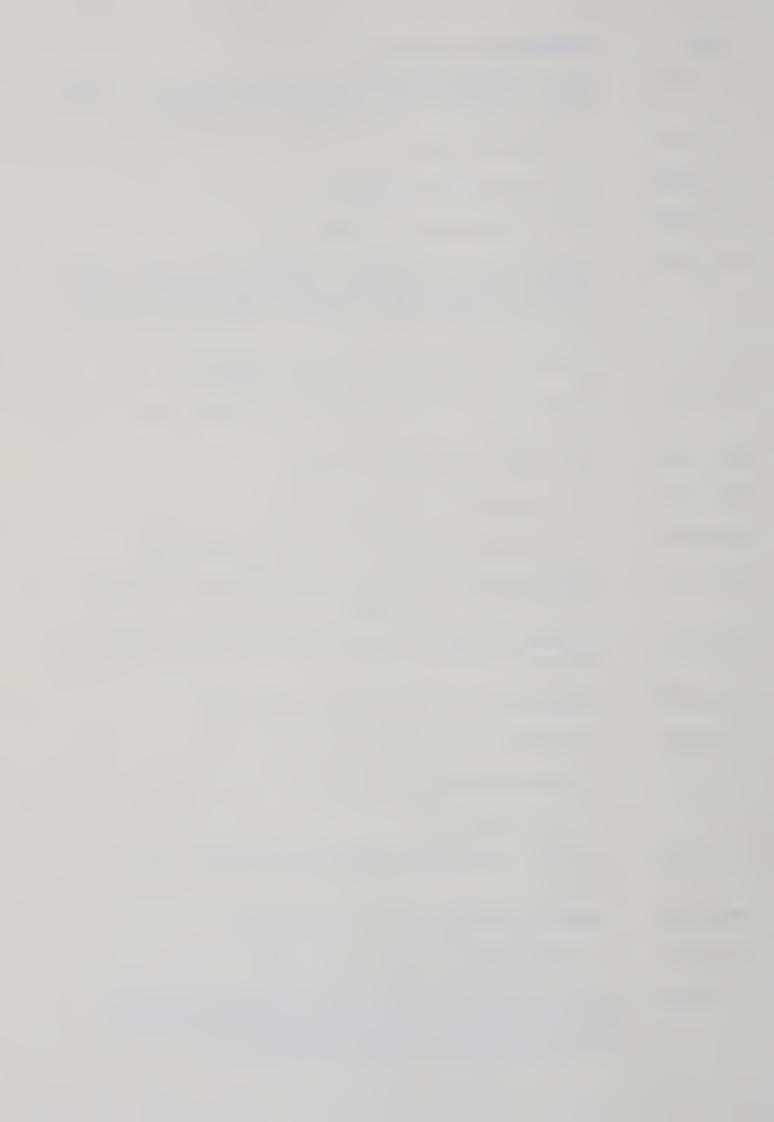
Code	Organization and Policy
144 D0504	4. Project Planning Branch [11, p. 68]
145 D0504A	Coordinate and supervise rehabilitation of irrigation works
146 D0505	5. Technical Resources Branch
147 D0505A	Define problems in irrigated agriculture with respect to methods, equipment, structures, instrumentation and soil-water relationships
148 D0505В	Seek solutions, provide professional and technical services in the areas of:
149 D0505C	Canal location
150 D0505D	Soil classification
151 D0505E	Land reclamation from seepage damage
152 D0505F	Right of way appraisal
153 D0505G	Economic analysis on the feasibility of irrigation projects, individual farms and irrigation districts
154 D0505Н	Drainage, seepage, investigation
155 D0505I	Soil analysis for irrigation purposes and capital works projects
156 D0506	6. Irrigation Council (Established under the Irrigation Act [11, p. 68]
157 D0506A	Discuss with government on cost sharing on irrigation programs
158 D0600	VI. Plant Industry Division [11, p. 69]
159 D0600A	Promote expansion of crops, especially vegetable production
160 D0600B	Control pests and predators of crops and livestock
161 D0601	1. Administration
162 D0601A	Maintain the Office of the Director of the Plant Industry Division
163 D0601B	Administrative expenses of the Division



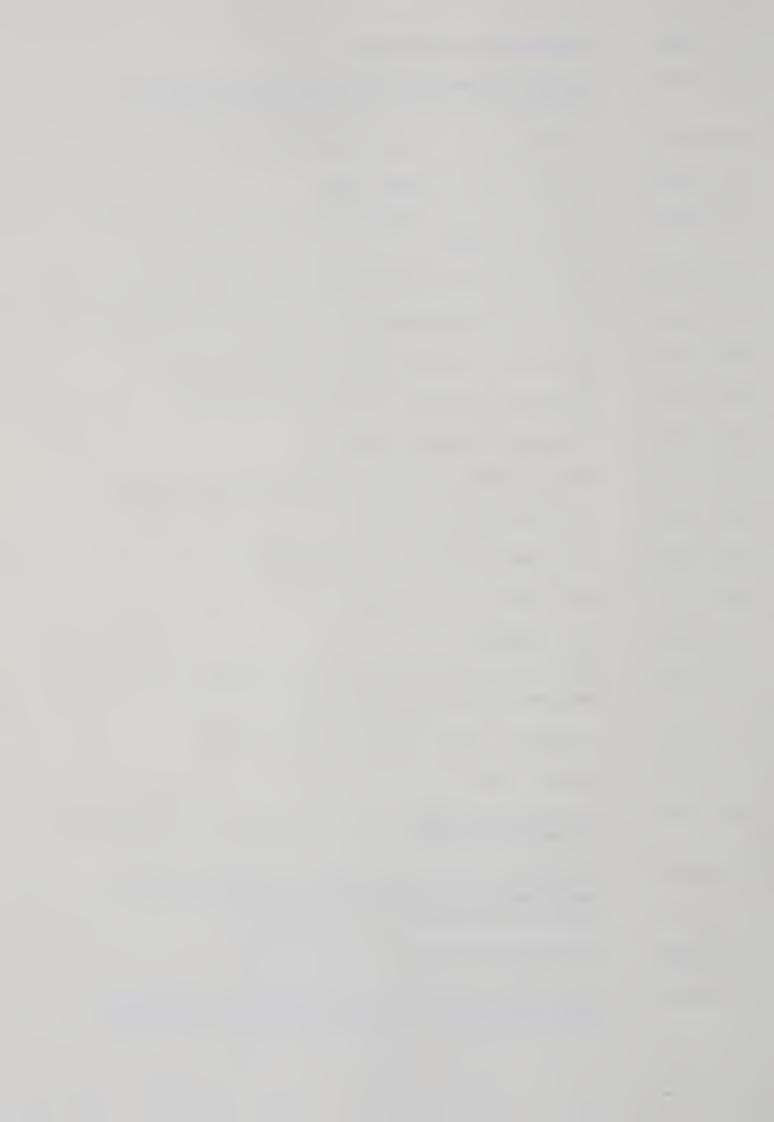
Code	Organization and Policy
164 D0602	2. Crop Protection and Pest Control Branch
165 D0602A	Livestock insect controlcattle grubs and lice, black flies
166 D0602B	Crop insect controlgrasshopper, bertha army worm
167 D0602C	Other cereal crops, insect controlpale western cut- worm, the red-backed cutworm, wireworms
168 D0602D	Shelterbelt insect controlpear slugs, aphids, leaf miners, tent caterpillars, spruce saw fly
169 D0602E	Other insect controlbeet webworm, sugarbeet root maggots, aphids, plant bugs, alfalfa weevils, the grey garden slug, glassy cutworm, rusty saw-toothed grain beetle, the strawberry root weevil
170 D0602F	Crop diseasebacterial ring rot, early blight, rhizoctonia, blackleg
171 D0602G	Fungicide seed treatment
172 D0602H	Animal Pest controlNorway rat control
173 D0602I	Other rabies vector controlpocket gophers, mice, ground squirrels, skunks, woodchucks, badgers, snakes, pack rats, bats, magpies, nuisance birds
174 D0602J	Coyote damage control
175 D0602K	Household insectsmerchant grain beetle, the strawberry root weevil
176 D0603	3. Plant Industry Laboratory [11, p. 75]
177 D0603A	Coordinate provincial programs in the interrelated fields of entomology, zoology, botany and plant pathology
178 D0603B	Botanyplant identification, seed potato improvement, poisonous plant control
179 D0603C	Plant pathologydisease identification, extension and communication services, pesticide control and scientific publications on the proper management of agricultural chemicals across the Province.
180 D0604	4. Field Crops Branch [11, p. 79]



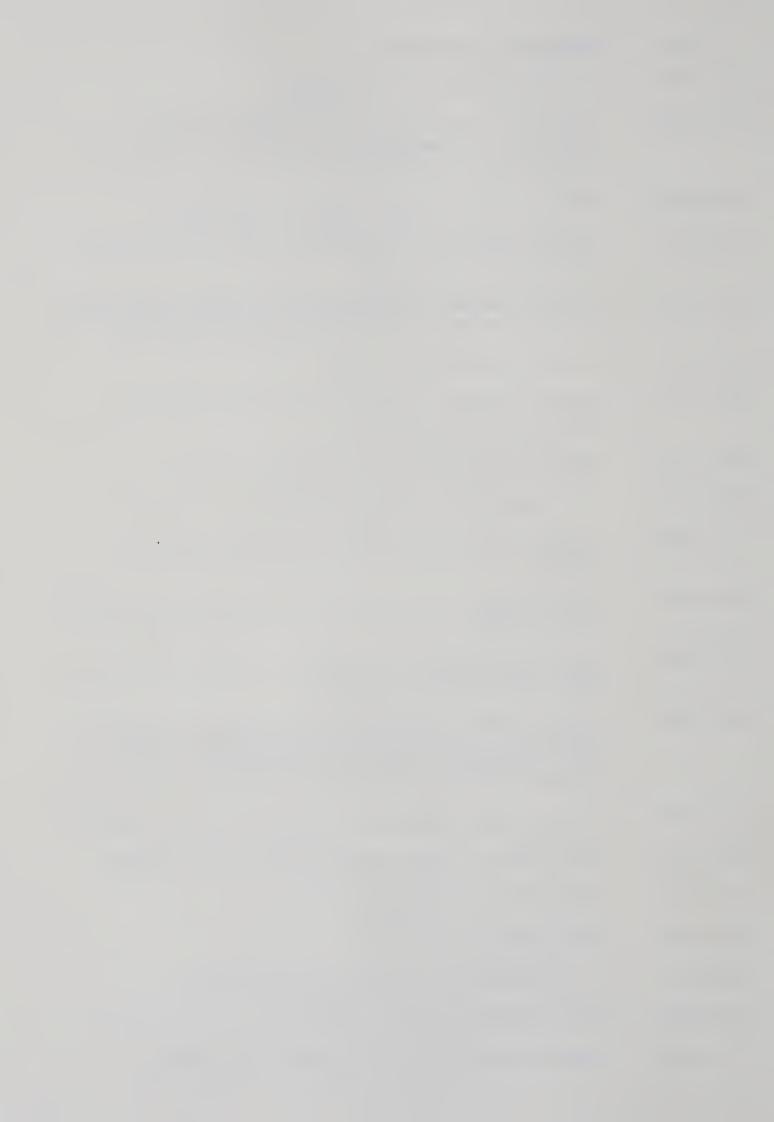
Code	Organization and Policy
181 D0604A	Ensure crop production technology in line with a market thrust concept. Provide farmers with guidance in:
182 D0604B	Cropping procedures
183 D0604C	Efficient production method
184 D0604D	Efficient marketing of field crops
185 D0604E	Maintain and coordinate the functions of Regional Plant Industry Division programs through division supervisors in the six agricultural regions. Improvement projects [11, p. 80] on:
186 D0604F	Cereal and oilseed crops (barley, rapeseed)
187 D0604G	Forage crops involving pedigree seed production [11, p. 81]
188 D0604Н	Basic seed distribution programs
189 D0604I	Crop management assistance program
190 D0604J	Native range development and pasture improvement
191 D0604K	Demonstration and variety testing projects in various locations in the Province
192 D0604L	Alleviate economic distress through emergency assistance programs
193 D0604M	Implement the Seed Dealers Act [11, p. 82]
194 D0604N	Participate in the Royal Winter Fair
195 D06040	Promote the apiculture industry
196 D0605	5. Crop Insurance
197 D0605A	Provide a provincial comprehensive all-risk insurance program
198 D0605B	Commercial weather modification project
199 D0606	6. Horticultural Branch [11, p. 83]
200 D0606A	Advisory service to the Provincial Planning Board, the management committee of the STEP Program and the Edmonton Regional Planning Commission



	Code	Organization and Policy
201	ро606в	Secretarial service to the Alberta Horticultural Advisory Committee and the Potato Committee
202	D0606C	Supervise the Tree Advisory Committee
203	D0606D	Organize horticultural shows
204	D0606E	Help the Alberta Horticultural Association in their decision process
205	D0606F	Tree distribution and shelter belt extension
206	D0606G	Offer extension service in tree planting procedures
207	D0606Н	Maintain provincial tree nursery productions
208	D0606I	Extension education on vegetable production
209	D0606J	Maintain an industry report
210	D0606K	Special service projects in potato tuber indexing
211	D0606L	Shelter belt production
212	D0606M	Fruit and vegetable seed production
213	D0606N	Tree fruit demonstration
214	D06060	Test orchards
215	D0606P	Gas plant trial on the effect of emissions from a new gas processing plant [11, p. 86]
216	D0607	7. Alberta Horticultural Research Center
217	D0607A	Applied research
218	D0607B	Produced specialized plant materials for the Province's shelterbelt program
219	D0607C	Development of new horticultural industries through management advice, new product development and evaluation and problem investigation
220	D0607D	Development and demonstration service
221	D0607E	Extension, consultative, and resource assistance to Departmental staff and other agencies of government



Code	Organization and Policy
222 D0608	8. Horticulture and Tree Nursery
223 D0608A	Promotion of the horticultural industry through assistance to commodity groups and pilot projects to increase specialty crops
224 D0608B	Promote domestic fresh vegetable consumption
225 D0608C	Promote production of shelterbelt trees and seedlings for reforestation program
226 D0608D	Provide extension, consultative and resource assistance to the Department and other agencies of government
227 D0609	9. Soils Branch [11, p. 88]
228 D0609A	Promote efficient use and protection of Alberta's agricultural soil resources
229 D0609B	Maintain publications and extension activities
230 D0609C	Soil conservation on dryland salinity
231 D0609D	Record trends in fertilizer use, both in type and quality
232 D0609E	Soil fertility, applied research on barley and rapeseed and acid soils
233 D0609F	Soil testing services for farmers, gardeners and green-house operators [11, p. 89]
234 D0609G	Feed and plant tissue analysis as a guide to fertilizer application for efficient crop production and as an aid in diagnosing plant problems (selenium, trace minerals and energy of feeds, tailings and revegetation)
235 D0609H	Soil and plant analysis data retrieval and use services
236 D0609I	Publications on plant nutrition and related problems
237 D0609J	Solonetzic soil reclamation
238 D0609К	Animal manure utilization
239 D0610	10. Weed control and Field Services Branch
240 D0610A	Weed control in agricultural crops
241 D0610B	Vegetation management on non-agricultural land



	Code	Organization and Policy
242	D0610C	Administer the Noxious Weeds Act [11, p. 91]
243	D0610D	Weed inspection
244	D0610E	Weed surveys to keep track of noxious weed control
245	D0610F	Record and analyse the trend in chemical weed control in agriculture
246	D0610G	Support Alberta Weed Advisory Committee
247	D0610H	Applied research and demonstrations on weed control
248	D0610I	Coordinate field programs with the Agricultural Service Boards (The Weed Control Act) [11, p. 93]
249	D0610J	Extension training and liaison services in weed control
250	D0510K	Publications on the problems of weed control [11, p. 94]
251	D0700	VII. Animal Industry Division
252	D0701	1. Administration
253	D0701A	Operate the Office of the Director of the Animal Industry Division
254	D0701B	Administrative expenses of the division
255	D0702	2. Regulatory Services Branch
256	D0702A	Record livestock brands (Livestock Brand Inspection Act)
257	D0702B	License stockyards
258	D0702C	Regulate livestock marketing
259	D0702D	Operate pounds to control stray animals
260	D0702E	General livestock investigations
261	D0703	3. Dairy Branch
262	D0703A	Information, guidance and services to dairy producers and processors
263	D0703B	Dairy herd improvement service and milk testing program
264	D0703C	Collect and compile dairy statistics



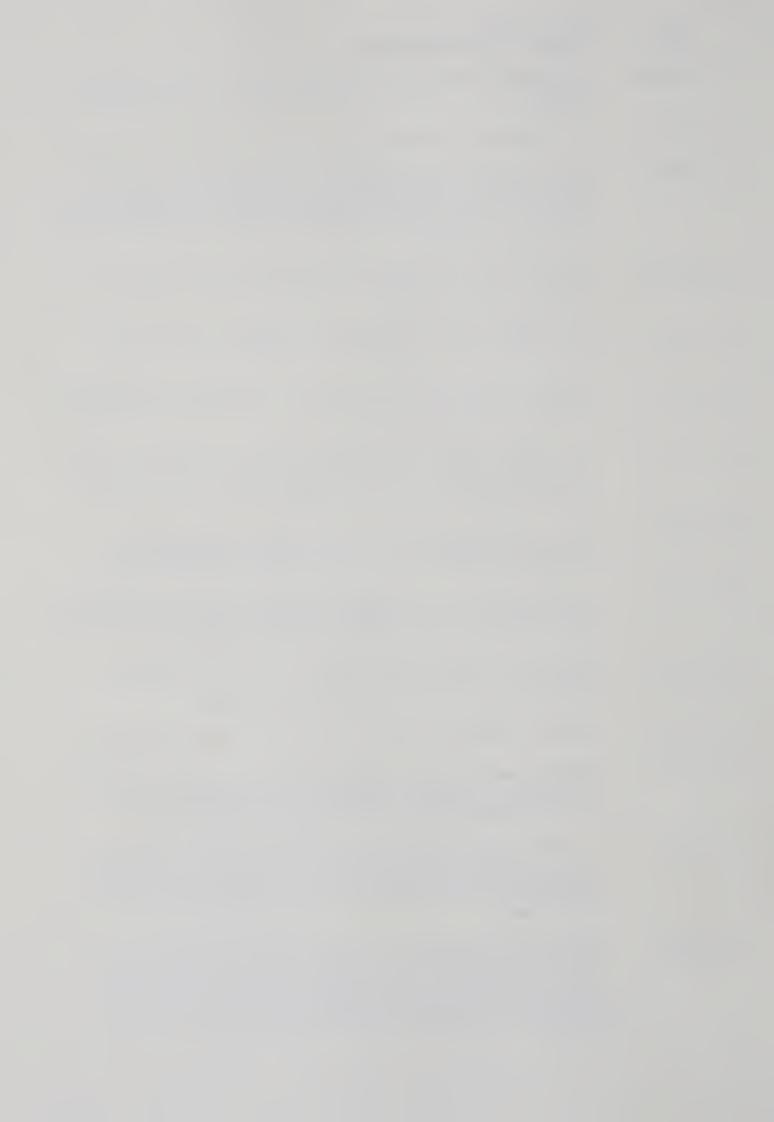
Code	Organization and Policy
265 D0703D	Guidance and service for frozen food plants
266 D0704	4. Livestock Branch [11, p. 49]
267 D0704A	Development and improvement of a viable livestock industry (through education, promotion of sound production practices and the application of research results to production programs)
268 D0704B	Assist in legislation
269 D0704C	Livestock herd building
270 D0704D	Livestock marketing
271 D0704E	Administration of livestock policy
272 D0705	5. Poultry Branch [11, p. 58]
-273 D0705A	Develop regulations, policies and programs
274 D0705B	Administer regulations, policies and programs relative to the poultry industry (Livestock and Livestock Products Act)
275 D0705C	Prevent and control poultry diseases
276 D0705D	Collect and compile data on production cost and industry outlook
277 D0705E	Conduct extension education and provide information on all phases of the industry
278 D0705F	Egg marketing
279 D0705G	Regulate poultry dealers
280 D0705H	Applied research demonstration and application of research findings
281 D0800	VIII. Veterinary Services Division
282 D0801	1. Administration
283 D0801A	Operate the Office of the Director of Veterinary Services Division
201 - 2001	
284 D0801B	Provide for administrative expenses of the Division



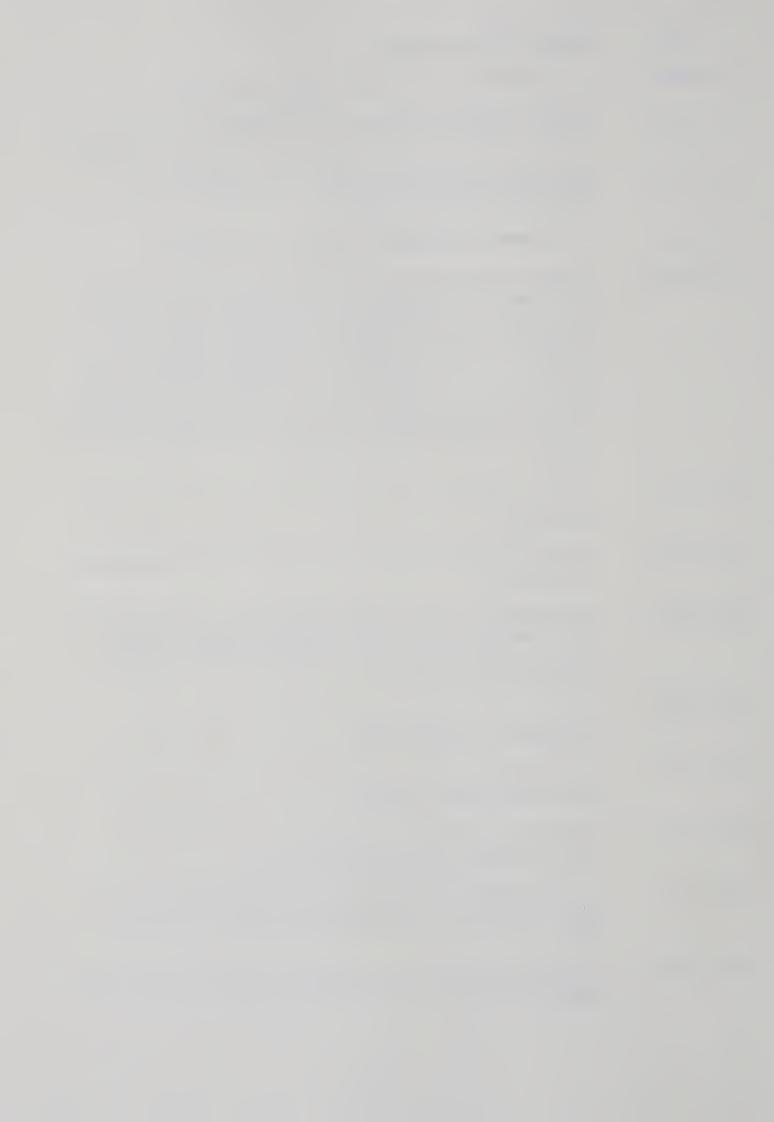
	Code	Organization and Policy
286	D0802A	Extension services to support livestock health in- spection at markets, herd health, livestock medicine control
287	D0802B	Departmental Emergency Planning
288	D0803	3. Fur Farms Branch
289	D0803A	Fur farm improvement
290	D0803B	Administer regulations related to fur farms (Alberta Regulations 52/72)
291	D0804	4. Veterinary Laboratory Services
292	D0804A	Veterinary laboratory services in diagnostic pathology, microbiology and toxiocology from the laboratories in Edmonton, Lethbridge and Fairview to practicing veterinarians, livestock producers and others
293	D0804B	Post mortem examinations on the cause of death
294	D0805	5. Analytical Services
295	D0805A	Conduct organic and inorganic analytical chemistry with emphasis on veterinary toxicology
296	D0805B	Tissue and fluid analysis for hospitals
297	D0805C	Analysis for ALCB, police forces and other agencies
298	D0805D	Chemical analysis of livestock water supplies
299	D0806	6. Meat Inspection
300	D0806A	Administer The Meat Inspection Act, 1972 and conduct small abattoirs' meat inspection service
301	E00	E. Assistant Deputy Minister: Marketing
302	E0000A	Promote marketing of raw and processed agricultural products domestically and internationally
303	E0001	1. Administration
304	E0001A	Co-ordinate all activities of the Marketing Division by providing necessary supervision and administrative



	Code	Organization and Policy
305	E0001B	Encourage the flow of ideas to develop the marketing sector
306	E0900	IX. Commodity Section [11, p. 113]/Commodity Support
307	E0900A	Expand agricultural product marketings by providing the necessary coordination, development, incentive and support to agricultural producers and commodity marketing organizations
308	Е0900В	Create further marketing opportunities for Alberta's agricultural industry
309	E0901	1. Alberta Grain Commission (formed by Ministerial order, March 27, 1972)
310	E0901A	Conduct studies on all facets of the grain and oilseed industry in the Province
-311	E0901B	Liase with other governments, groups or boards outside and within the Province as may be necessary to carry out the objectives of the Commission
312	E0901C	Effect operational plans to achieve the purpose of policies designated by the Minister of Agriculture
313	E0901D	Provide market information exchange service to enable buyers and sellers of feed grains to ascertain, bid and offer prices in all regions of the Province
314	E0901E	Ensure fair legal proceedings (as in the rapeseed prosecutions by the Canadian Wheat Board)
315	E0901F	Provide international market outlets for barley malt
316	E0901G	Develop and maintain market outlets for semi-processed feed grain products. ALFABAR and ALFABAR "R" [11, p. 113] (Alfalfa, barley, rapeseed composition).
317	E0902	2. The Alberta Dairy Control Board (Bill 72 amended the name The Milk Control Act to The Dairy Board Act and Alberta Milk Control Board to Alberta Dairy Control Board)
318	E0902A	Administer regulations on milk marketing (Regulations 74/72 on Alberta Plan for Milk Market Sharing; The Milk Control Order M.C. 001/72, 167/72, 168/72 and the Orders in Council 192/72, 494/72, 666/72 and 885/72)



Code	Organization and Policy
319 E0903	3. Agricultural Products Marketing Council
320 E0903A	Support Marketing Boards and Commissions to expand and improve marketing opportunities for Alberta producers
321 E0903B	Administer regulations given in the Marketing of Agricultural Products Act
322 E01000	X. Product Development Section: Commissioner
323 E1000A	Promote development of new foods, new food marketing techniques. Alternative food uses as in the areas of potato granule production and extruded french fry formulation; frozen egg roll production; feasibility analysis for the expansion of rapeseed crushing; instruction in new techniques in cheddar cheese production; feasibility study at the University of Alberta's Food Science Department on the disposal and utilization of whey; possible grain processing for alcohol and starch
324 E1000B	Provide analytical services to the food industry and government
325 E100 0 C	Maintain quality standards to protect the consumer and the exporter
326 E1000D	Participate in the Priority Employment Program and conduct a survey to determine the milk supply and the economic feasibility of an expanded processing plant in Southwestern Alberta.
327 E1000E	A feasibility study of trout farming, fish feeds, fingerlings and fish eggs
328 E1000F	A feasibility study of a vacuum packaged parboiled potato processing industry
329 E1000G	Feasibility studies of a number of "new products", poultry products and related plants
330 E1001	1. Food Laboratory (transferred from the Animal Industry Division to the Marketing Division, April 1, 1972)
331 E1001A	Provide analytical and consulting services to the food industry



Code	Organization and Policy
332 E1001B	Ensure that food products produced in Alberta meet the quality and compositional standards established by Federal, Provincial and other authorities
333 E1001C	Provide analytical services to other Provincial agencies for their programs related to food contamination with agricultural chemicals, adulterants, selectivity of animals, etc.
334 E1001D	To develop new foods and alternative uses for Alberta products
335 E1100	XI. Market Development Section: Chief Commissioner
336 E1100A	Expand agricultural products marketing by establishing contracts with Boards, Commissions, processors, farm organizations and individual producers to know their marketing problems and facilitate their solution
337 E1100B	Assist in solving shipping, handling, and distribution problems through discussions with airline officials, railway and trucking firms
338 E1100C	Close liaison with the packing industry, the Alberta Red Meat Export Council
339 E1100D	Assist provincial commodity groups to display and promote the marketing of their products
340 E1100E	Organize a Chef's Gourmet Show in Edmonton and provide support for similar activities in the Province
341 E1100F	Maintain a refrigerated trailer to explain and promote new Agriculture Canada beef grades
342 E1100G	Help in planning the Magic Pantry Show at the Edmonton Exhibition
343 E1100H	Support the Brooks Chamber of Commerce with its product promotion tour and display
344 E1100I	Assist in feasibility studies including poultry plant study at Two Hills, a feed industry survey, a product identification survey
345 E1100J	Participate in marketing seminars held in Brandon, Edmonton, Vancouver and Abbotsford



	Code	Organization and Policy
346	E1100K	Made arrangements for the Alberta Trade Mission to Japan and prepared printed material
347	E1100L	Organize meetings with alfalfa processors to form the Alfalfa Processors Association
348	E1100M	Organize tours for potential buyers of alfalfa, live- stock feed, honey and animal breeding stock
349	E1100N	Cooperate with the Federal Department of Industry, Trade and Commerce
350	E11000	Serve as a clearing house for marketing information from home and abroad
351	E1100P	Help with two trial shipments of Kobe-type beef to Japan
352	E1101	1. Export Trade Commissioners
353	E1101A	Promote sale of Alberta products internationally
354	E1102	2. Domestic marketing
355	E1102A	Assess the potential of Canadian markets
356	E1102B	Promote marketing of Alberta agricultural products in Canada
357	E1200	XII. Consumer Market Section: Commissioner
358	E1200A	Improved urban/rural consumer understanding of information on Alberta food products, family living skills and the process of marketing
359	E1200B	Market information to support the marketing of Alberta products in Canada
360	E1300	XIII. Market Intelligence Division: Director
361	E1300A	Provide continuing market analysis, market education and statistical information services to expand provincial market development program
362	E1301	1. Field Services Branch [11, p. 132]. Market intelligence support to the regions in:
363	E1301A	Market development



	Code	Organization and Policy
3,64	E1301B	Tax information to farmers
365	E1301C	Production and management information
366	E1301D	Business analysis
367	E1301E	Market information and education
368	E1302	2. Farm Management Branch (CANFARM)
369	E1302A	Provide farm planning and services
370	Е1302В	Farm management services [11, p. 132]
371	E1303	3. Market Analysis Branch [11, p. 133]
372	E1303A	Provide market analysis to support government, farmers and others in marketing
² 373	Е1303В	Provide commodity outlook information
374	E1303C	Business analysis
375	E1303D	Undertake market intelligence studies
376	E1304	4. Production Economics Branch
377	E1304A	Dairy study on production costs
378	E1304B	Investigate the problem of industrial milk production
379	E1304C	Assist in determining the economic feasibility of establishing poultry evisceration plant at Two Hills
380	E1304D	Provide a feasibility report on commercial hay cubing
381	E1304E	Provide a report on farm machinery costs
382	E1304F	Issue a corn and pea canning report for a cost of production study on the economics of producing the crops in irrigated areas of Alberta
383	E1304G	Maintain a consensus research data report (C.R.D.'s) on the production of wheat, barley, flax, rapeseed, sweet corn, potatoes, alfalfa, hay and seed, silage crops, cow-calf and lamb and wool enterprises
384	Е1304Н	Review method of study to provide more reliable in- formation



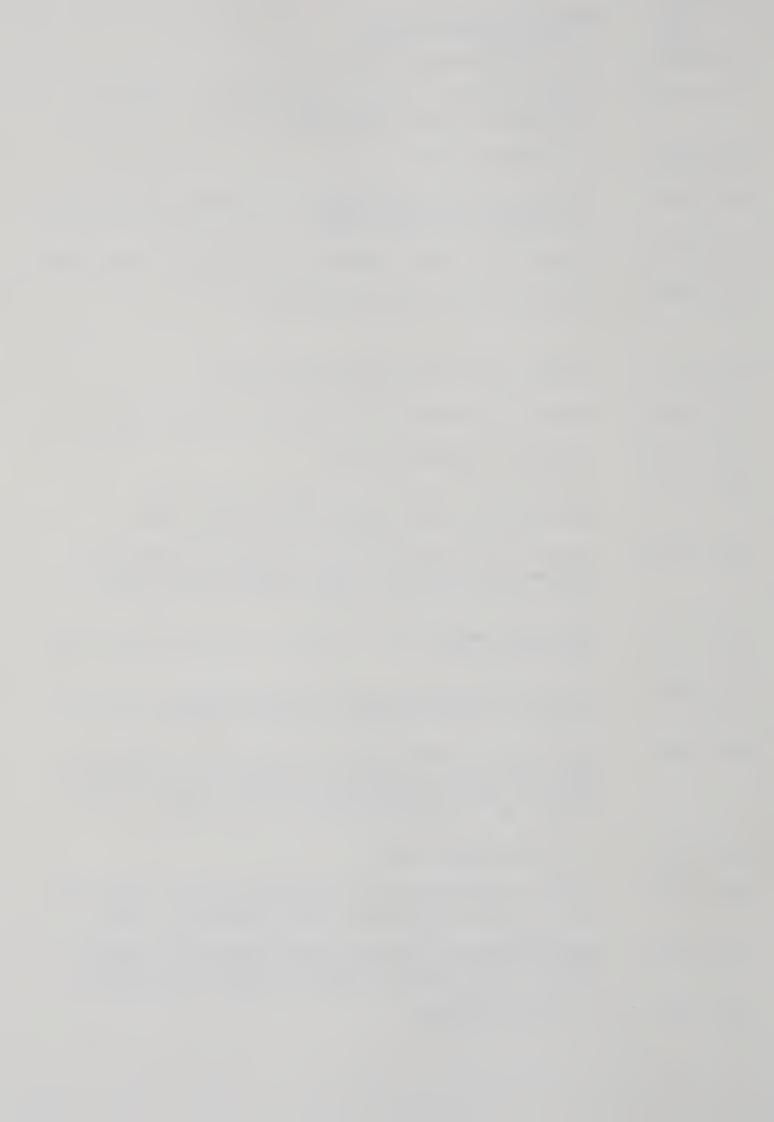
	Code	Organization and Policy
385	E1304I	Report on the milk production situation with respect to subsidy
386	E1304J	Issue a report on alfalfa transportation rates in the Province
387	E1305	5. Resource Economics Branch
388	E1305A	Determine the long term natural resource requirements of the agricultural industry
389	E1305B	Research dealing with natural resource matters of inter-departmental concern
390	E1305C	Cooperate and liaise with the Departments of Lands and Forests and Environment
391	E1306	6. Statistics Branch
392	E1306A	Collect, compile, analyse and disseminate agricultural statistics pertaining to Alberta
393	F1400	Minister without Portfolio: Rural Development
394	F1400A	Maintain an Office for the Minister Without Portfolio Responsible for Rural Development
395	F1400B	A training fund, some equipment and some wages to be utilized to promote community rationalization activities designed to increase rural income and job opportunities (an A.R.D.A. program)
396	F1400C	Provide rural counsellors in accordance with the Alberta-Canada Small Farms Development Agreement
397	F1400D	Research on opportunities to develop rural communities and economic and social betterments
398	G1500	ALBERTA DEPARTMENT OF ADVANCED EDUCATION
399	G1500A	Provide technical education and vocational training programs in a variety of ways, inclusive of offerings in institutions, by contract or special arrangement with agencies or industries, or by special arrangement in temporary locations throughout the Province



	Code	Organization and Policy
400	G1500B	Administer a priority employment training program to improve the employability of interested adults who are otherwise unemployed or underemployed
401	G1500C	Placement of trainees into programs irrespective of where or how the program is offered
402	G1501	1. Agricultural and Vocational Colleges Administration
403	G1502	2. Olds College
404	G1502A	Operate the college at Olds
405	G1503	3. Vermilion College
406	G1503A	Operate the college at Vermilion
407	G1504	4. Fairview College
408	G1504A	Operate the college at Fairview
409	Н1600	ALBERTA LANDS AND FORESTS
410	H1600A	Manage public land resource with increasing emphasis on the promotion of environmental quality through inter- agency coordination
411	Н1600В	Homestead Sales
412	H1600C	Sales and cultivation leases based on the farm and rural development regulations for land acquisitions
413	H1600D	Field inspections and appraisal of virgin lands
414	H1600E	Land use planning and conservation
415	H1600F	Grazing lease improvement
416	H1600G	Range management
417	Н1600Н	Land inventory and foothills resource allocation
418	H1601	1. Recreation Area Maintenance
419	H1601A	Maintain recreation sites in the forested areas of the Province



	Code	Organization and Policy
420	Н1602	2. Wildlife Damage Control
421	H1602A	Control nuisance wildlife causing damage to private, municipal and crown properties
422	Н1603	3. Lands Division
423	H1603A	Selling, leasing, and issuance of dispositions conveying an interest in public lands
424	Н1603В	Manage public land, including appraisals and inspections
425	H1603C	Operate provincial grazing reserves
426	117 00	ALBERTA DEPARTMENT OF MUNICIPAL AFFAIRS
427	11700A	Operate a land use planning data bank [19, p. 25]
428	I1700B	Carry out regional planning
429	I1700C	Participate in agricultural programs under 13 Agricultural Service Board Officers [19, p. 27]
430	11700D	Assist rate payers with advice on their property tax problems with respect to the administration of the Tax Recovery Act [19, p. 30]
431	11700E	Administer public land reserves in Improvement Districts and special areas
432	I1700F	Lease land through long term grazing leases, cultivation leases and annual permits in special areas
433	I1700G	Implement government policy on exchange of lands to give assistance to those Improvement District residents having a need to consolidate their holdings for the purpose of establishing economic farm units
434	11701	1. Tax Recovery Branch
435	I1701A	Provide a service to all municipal authorities relating to tax recovery proceedings and collection of taxes
436	I1701B	Responsible for land sales and collections in respect thereto in the special areas and Improvement Districts
437	I1702	2. Liaison Office



Code	Organization and Policy
438 I1702A	Support the Special Advisory Committee on Communal Properties
439 11703	3. AssessmentAlberta Assessment Appeal Board
440 I1703A	Decide on assessment appeals under the Assessment Appeal Board Act, Municipal Taxation Act, Electric Power and Pipeline Assessment Act, Municipalities Assessment and Equalization Act, Irrigation Act, and the Railway Assessment Act
441 I1704	4. Field Service Branch
442 I1704A	Administer the 24 Improvement Districts, which are unorganized areas without elected municipal councils
443 I1705	5. Special Areas Board
444 I1705A	Administer Special Areas, which comprise 5.2 million acres in the south-eastern part of the Province
445 J1800	ALBERTA DEPARTMENT OF HEALTH AND SOCIAL DEVELOPMENT
446 J1800A	Administer regulations governing health in the Province
447 J1800B	Administer regulations establishing bacterial standards for fluid milk retailed in the Province [1, p. 6] (Alberta Regulations 57/71 and 84/71, 0.C.'s 324/71) [18, p. 6]
448 J1800C	Supervise the disposal of harmful materials, e.g. DDT stocks
449 J1800D	Ensure proper treatment of liquid industrial wastes at the sugar refineries at Taber and Picture Butte
450 J1800E	Control the outbreak of rabies in wildlife
451 J1800F	Maintain health standards in the transportation of frozen and perishable foods by trucks
452 J1800G	Ensure sanitation at feed lots and pig keeping operations
453 Ј1800Н	Maintain bacterial standards for soft ice cream
454 J1800I	Control air pollution



	Code	Organization and Policy
455	J1800J	Control water pollution
456	J1800K	Conduct public health inspection, e.g., bacterial quality of pasteurized milk due to length of storage in refrigeration at retail stores
457	J1800L	Support social planning and development [18, p. 20]
458	J1800M	Implement a Metis rehabilitation program [18, p. 20]
459	J1800N	Provide emergency welfare services
460	К1900	ALBERTA DEPARTMENT OF CULTURE AND YOUTH AND RECREATION
461	K1901	L. Recreation Branch
462	K1901A	Support recreation, physical fitness and appreciation of the environment through coordinating services and outdoor education programs and a major portion of expenditure in direct grants to municipalities in support of municipal recreation projects
463	K1902	2. 4-H and Junior Forest Warden's Branch
464	K1902A	Administer 4-H and Junior Forest Warden Clubs
465	K1903	3. Planning and Development Branch
466	K1903A	Direct planning and development of services and organization procedures for groups, communities and individuals in the areas of culture, youth and recreation
467	L2000	ALBERTA DEPARTMENT OF THE ENVIRONMENT
468	L2000A	Process applications for approval under the Clean Air and Clean Water Acts
469	L2000B	Develop performance standards for special types of projects [16, p. 8]
470	L2000C	Ensure release of treated waste waters to Alberta watershed areas
471	L2000D	Administer regulations for intensive livestock operations' waste management systems



	Code	Organization and Policy
472	L2000E	Operate groundwater exploration, inventory and development
473	L2000F	Appraise and develop liquid and solid waste management methods
474	L2000G	Shallow water table, aquifer contamination investigations
475	L2000H	Resource development appraisal
476	L2000I	Dryland groundwater discharge control involving dryland seepage and salinity survey using aerial photographic materials and municipal assessment records
477	L2000J	Soil resource classification
478	L2000K	Seepage control and land damage assessment in irrigation districts
479	L2000L	Watershed research
480	L2000M	Administer Water Resources Act for licenses to divert and use water for all purposes
481	L2000N	Provide information on the distribution and magnitude of surface water resources of the Province, including average yearly and/or seasonal values, probable fluctuations and frequencies of rare events in hydrological cycle for proper water use allocation; reservoir, canal and spillway design; flood warning and control; flood plain planning and management of impounded water
482	L20000	Provide service for stability of the bed and banks of waterways (pipeline crossings, river diversion, bank protection, bridges, water intakes) and the susceptibility of and protection against flooding of lands bordering on bodies of water or serious channel shifting [16, p. 23]
483	L2000P	Appraise, purchase and legally control land
484	L2000Q	Evaluate property damage including responsibility for the acquisition of rights of way or land required for all programs
485	L2000R	Investigate complaints and damage claims
486	L2000S	Arrange for temporary access and permission to enter private lands



	Code	Organization and Policy
487	L2000T	Search for titles and arrange for removal of reserva- tions on Crown land
488	L2000U	Ensure that necessary legal surveys are approved and registered [16, p. 23]
489	L2001	1. Water Resources Management Division
490	L2001A	Administer water resource programs
491	L2001B	Implement provincial water development projects
492	L2001C	Enforce water resource legislation
493	L2001D	Operate water resource regional offices
494	L2002	2. Environmental Protection Services: Pollution Control Division
495	L2002A	Administer the Beverage Container Act
496	L2002B	Sample and monitor air and water pollution
497	L2002C	Issue permits for use of agricultural chemicals
498	L2002D	Provide environmental laboratory services
499	L2002E	Clean Water Act
500	L2002F	Clean Air Act
501	L2002G	Agricultural Chemicals Act
502	L2003	3. Environmental Planning and Research Services: Interdepartmental Relations and Land Conservation Division
503	L2003A	Secretarial service
504	L2003B	Develop interdepartmental roles for other departments and agencies
505	L2003C	Administer Surface Reclamation Act, Land Development Program
506	L2003D	Develop interdepartmental environmental referral systems and committees



	Code	Organization and Policy
507	L2003E	Provision of departmental impacts including coal mines quarries, transmission lines, oil spills, highways, subdivisions, land allocation, etc.
508	L2003F	Administer environmental impact studies
509	L2003G	Project funding for Conservation and Utilization Committee
510	M2100	ALBERTA DEPARTMENT OF INDUSTRY AND COMMERCE
511	M2101	1. Economic Development
512	M2101A	To direct economic development in the regions
513	M2102	2. International Marketing
·514	M2102A	To develop export marketing capability of Alberta manufacturers, processors, and service industries and promote Alberta products in world markets
515	M2103	3. Industry Sector
516	M2103A	To promote growth and diversification of Alberta's manufacturing and processing industry
517	M2104	4. Industrial Development
518	M2104A	Promote a regional program to encourage the expansion of secondary manufacturing
519	M2104B	Attract new industries into the Province
520	M2105	5. Transport Research and Development
521	M2105A	Solve transport problems that limit industry and commerce
522	M2106	6. Lesser Slave Lake Projects
523	M2106A	Market research
524	M2106B	Counselling to new industries
525	M2107	7. Research Council of Alberta



<u>Code</u>	Organization and Policy
526 M2107A	Research and technical services for the public and government
	ALBERTA DEPARTMENT OF THE ATTORNEY GENERAL
	Land Titles OfficeCalgary
527 N2200A	Register all documents pertaining to land south of the 9th base-line
	Land Titles OfficeEdmonton
528 N2200B	Register all documents pertaining to land north of the 9th base-line



APPENDIX C



GENERAL MATRIX TABLE* PART I

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408020083210011101CC1E0200	21111	0	0	0 0	0	0 .0	0	2 26
41B0200C321C011101CC1202C0	21111	0	0	o 0	0	0 0	0	4 27
42C00 1210011101CC18CC	61111	0	0	0 0	0	0 0	0	2 28
4300300 2210011101101000	21111	0	0	0 0	0	0 0	0	1 29
4400301 321001110110100300	21111	0	0	0 0	0	0 0	0	2 30
45C03C1A32100111C11C1CC3C1 D	0609821111	0	0	0 0	0	0 0	0	1 31
460302 32100111011010300	21111	0	0	0 0	0	0 0	0	1 32
47C0302A321C0111011C1CC302	22111	0	0	0 0	0	0 0	0	1 33
48C0302B32100111011C1C0302	22111	ő	ō	0 0	0	0 0	Ü	1 34
4903020321001110110100302	22111	0	0	0 0	0	0 0	0	1 35
					_			
50003020321001110110100302	22111	0	0	0 0	0	0 0	0	1 36
5100303 321001110100100300	21111		324189	2809531153	17	22 772	1	1 37
52C0303A3210011101001C0303	61111	0	0	0 0	0	0 0	0	1 38
53C0 303B3210C11101CC1C03C3	67111	0	0	0 0	0	0 0	0	2 39
5403030321001110110100303	65111	0	0	0 0	0	0 0	0	1 40
55C03C3D321CC11101CC1C03C3	61111	0	0	0 0	0	0 0	0	2 41
56C0303E321001110100100303	61111	0	0	0 0	0	0 0	0	1 42
57C0303F321C0111010C1C0303	67111	0	0	0 0	0	0 0	0	1 43
58C0304 321C011101CC1C0300	25111	ō	ō	0 0	0	0 0	6	1 44
5900304 3210011101101101304	21111	0	0	0 0	o	0 0	0	2 45
			0	0 0	_	0 0	0	
60C0304B321C011101101CC3C4	25111	0_	<u> </u>	0 0	0	0 0		2 46

^{*} Interpretation of columns see Table 3.2



61003040321001110110100304	25111	0	0	0	0	0	0 0	0	2 47
6200305 321001110100100300	51111	0	0	0	, 0	4	41000	0	1 48
63C0305A32100111010C1C0305 E	E0901D53111	0	0	0	0	0	0 0	0	1 49
64CC3C5d3210011101CC1C03C5	57111	0	0	0	0.	0	0 0	0	1 50
65C03 05C3210011101001C0305	-51111	0	0	С	0	0	0 0	0	2 51
66C030ED3210011101001C0305	51111	0	0	0	0	0_	0 0	0	2 52
o7C0305E32100111010C1C0305	51111	0	0	Ο.	0	0	0 0	0	1 53
68C0305F3210011101CC1C0305	51111	0	0	0	0	0	0 0	0	4 54
69C0305G32100111010C1C03C5	E0901D55111	0	0	_ 0	0	0	0 0	0	1 55
70C0305H02100C000000CC0305	51111	0	0	0	0	0	0 0	0	1475
71C0 306 321C011101CC1C03C0	27111	0	0	0	0	2	21000	0	1 56
72C0306A3210011101001C0306	27111	0	0	0	_0_	0	0 0	0	2 57
73C03 07 42100111010C1C0300	2711 1	0	0	0 ·	0	1	11000	0	2 58
74C0307A4210011101001C0307	2711 1	0	0	0	0	0	0 0	0	2 59
75C03C8 421CC111010C1C0300	27111	0	0		0,,	1.	11000	0	1 60
76C0308A3210011101001C0308 8	E0\$01E21111	0	0	0	0	0	0 0	0	1 61
77C 0309 3211011101001C0300	21111	0	0	0	0	0	0 0	0	1 62
	21111		0		0_	0	0 0	0	1 63
79C0309B32100111010C1C03C9 E				33247112		7	51400	0	1 64
\$0C0 309C32100111010C1C03C9 E				29365310				0	1 65
81003090321001110100100309				30464811				0	1 66
82C0309E3210011101001C0309	21121			34868712				5	1 67
83C0309F3210C111C1CC1C03C5				30874611				5	1 68
84C0309G32100111C11C1C03C5				30115211					1 69
85CC400 22100111010C1CCC	51111	1170	54496	5083110		1	11000	1	1 70
86C0401 32111111C10C1C0400	51111	0	0	0	0	0	0 0	0	1 71
87C0401A3210011101C01C0401	61111	0	0	. 0	0	0	0 0	0	2 72
8804018321101110110100401	55111	0	0 697068	0	0	0	0 0	0	1 73 1505
89C04 01C121C0100C1111C0401B 90C04 02 3210011101101C0401	51111 56111	-		43322511	_	2	21000	0	1 74
91 C 34 0 2 A 32 1 C 0 1 1 1 0 1 1 0 1 C 0 4 0 2	56111	0	01 9520	0	0	0	0 0	0	4 75
92C0402B321C011101101C0402	56111	0	0	o	0	0	0 0	0	1 76
93C0402C3210011101101C0402	56111	0	o	Ö	Ö	0	0 0	0	1 77
94C0402D3210011101101C0402	5611 1	Ŏ	0	0	o	0	0 0	0	1 78
95C0402E3210011101101C0402	56111 56111	0	0	ō	ō	0	0 0	0	1 79
96C0402F32100111C11C1C0402	56111	0	0	0	0	0	0 0	0	1 80
97C0403 32100111011C1C04C1B	54111			18946416				0	1 81
78C0403A3210011101101C0461B	54111	0	0	0	0	0	0 0	0	2 82
99C0403B321CC1:1C11C1C04C1B	54111	0	. 0	0	0	0	0 0	0	1 83
10 CC0403C321C0111011C1C04C1B	52111	0	0	0	0	0	0 0	0	1 84.
101C0404 32100111C19C1C04C1B	52111	0	0	0	0	0	0 0	0	1 85
102C0404A32190111C1101C04C1B	52111	0	0	00	0	0	0 0	0	1 86
103CC405 32100111C1CC1C04CC	21111	11741	2070541	227684 9	83 1	9 1	51256	4	1 87
104C0405A321C0111C11C1C04C5 (00610151111	0	0	0	0	0	0 0	0	4 88
105C040533210011101101C0405	67112	0	0	0	0	0	0 0	0	2 89
106C0405C32100111011C1C04C5A	52111	0	. 0	0	0	0	0 0	0	1 90
107C0405D32100111C1101C0405C	52112	0	0	0	0	0	0 0	0	1 91
138C0405E321C0111C11C1C04C5C	52111	0	0	0	0	0	0 0	0	1 92
109C0405F3210011101101C0405C	52212	0	0	0	0	0	0 0	0	2 93
11 CC 04 05 G 32 1 0 0 1 1 1 C 1 1 C 1 C 0 4 C 5 C	52312	0	0	0	0	0	0 0	0	2 94
111C0405H3210011101101C0405C	52212	0	0	0	0	0	0 0	0	1 95
112C0405132100111011C1C0405C	. 52312	0	0	0	0	0	0 0	0	1 96
113C0405J32100111C11C1C0405	52112	0	0	0	0	0	0 0	0	2 97
114CC405K3210C111C1101C04C5	52112	0	0	0	0	0	0 0	0_	1 98
115C0405L3210011101101C0405A	52112	0	0	0.	0	0	0 0	0	1 99
116C0405M3210011101101C04058		0	0	0	0	0	0 0	0	1100
117C0406 5210C111C11C1C0401B	62111			14624316		0	0 0	0	1101
118C0406A521C0111C11C1C04C6		0	0	0	0	0	0 0	0	1102
11 9C0406B5210011101101C0406A		0	0	0	0	0	0 0	0	1103
12 OCO 407 42 10 0 1 1 1 0 1 1 0 1 CO 4 C 1 S	31112	1179	8933	0	0	0	0 0		1104

122C0407U321CCCC0C0C0CCC04C7				_							
123C04C7CCE100C700C0C0C0C0C0C0C0C0C0C0C0C0C0C0C0C0C	121C0407A4210011101101C04C7	31111	0	0	0	0	0	0	0	0	4105
124C0408 521CCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCC	122C0407B321CCCCCCCCCCC4C7		0	0	0	Ó	0	0	0	0	1516
125C0408A521011CCCCC0CCCCCCCCCCCCCCCCCCCCCCCCCCCC	123C04C7C(2100C00000C0C0407 W2	2106821121	0	0	0	0	0	0	0	0	1476
126C04QSa521C1CCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCC	124C0408 521CCCCCCCCCCC40C	51111	0	0	0	0	0	0	0	0	1531
127000	125C0408A52101CCCCC0COCC408	52111	0	0	0	0	0	0	0	0	1532
12800500 221061116110100500 C04C4A52111	126C0408B521C1CCCCCCCCCCCACEA	52111	0	0	0	0	0	Q	0_	_0_	1533
129005004721001110110101050C C04C4A52111	127000 1210011101101800	12111	0	. 0	0	0	0	0	0	0	1106
	128D0500 2210C111011C1D0C	52111	0	0	0	0	0	0	0	0	1107
	129D0500A22100111C1101D0500 C	04C4A52111	0	0	0	0	0	0	0	0	1108
1.132055990222100111011101D050C	13 0D0500B22100111011C1D0500 C	04C4A52111	0	0	0	0	0	0	0	0	2109
133D0509E22100111C11C1D0500 52111 1110 0 0 0 0 0 0 0	131D0500C2210C111C1101D0500	22111	0	0	0	0	0	0	0	0	4110
13400501 22100111011010500	13200520022100111011010050c CO	04C4A52111	0	0	0 -	0	0	0	0_	0_	_1111_
13500501A3210C111C11C1DC5C1	133D0500E22100111C11C1D0500	52111	0	0	0	0	0	0	0	0	1112
13600501L032100111C1101D05CCC	134D0501 32100111C11C1D0500	52111	1110	0	0	0	0	0	0	0	1113
13703602 321001110110105CCC	135D0501A3210C111C11C1C05C1	62111	0	0	0	0	0	0	0	0	1114
13500502243210C111011C1DC5C2	136D0501832100111C11C1DC501	62111	0	0	0	0	0	0	0	0	1115
199000020232100111011C1D05C2A	137D0502 3210011101101D05000	22111	11111	0332231	93188010	001	6	45	133	0	1116
	138D0502A3210C111011C1DC502	22112	<u> </u>	0	0	0	0	0	0	0	1117
	13900502B321CC111011C1D05C2A	22111	0	0	0	0	0	0	0	0	1118
	14 0D0502C3210011101101E0502	12112	0	0	0	0	0	0	0	0	1119
	14100503 32100111011C1D050CD	52111	1112	377742	0	0	0	0	0	12	1120
	142D0503A3210011101101D0503 C0	04C4A52111	0	0	0	0	0	0	0	0	1121
14500504A321001110110100504	143D0503B32100111011C1D0503 C0	0404A52111	0	. 0	0	0	0	0	0	0	1122
14600505 32100111011CID05C2A	144D0504 3210011101101D0E02A	52111	0	0	. 0	0	17	36	472	0	1123
14700505A32100111011C1DCEC5 22111 0	145D0504A3210011101101D0504	52111	0	0	0	0	0	0	0	0	4124
14700505A32100111011C1DCEC5 22111 0	146D0505 32100111011C1D05C2A	22112	1113	63279	0	0	8	12	666	0	1125
148D05058321001110111C1D05C5				0	0	0	0	0	0	0	4126
14900505C32100111011C1D0505	148D0505B32100111C11C1D05C5	22111	0	0	0	0	0	0	0	0	4127
SCD0505932100111011C1D05C5	14900505C32100111011C1D0505 L2	200122111			0	0	0	0	0	0	1128
SIDDSOSE321C0111011C1DCSCS			0	0	0	0	0	0	0	0	1129
15200505F32100111011010105C5			0	0	0	0	0	0	0	0	1130
153D0505G32100111011C1D05C5 L2CCCH22111			0	0	0	0	0	0	0	0	1131
15400505H02100C0CC00CCD0505AL2CC0G52211		2CC0H22111	0		0	0	0	0	0	0	1132
155D05C51C21CCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCC			9	0	0		0	0	0	0	1477
15600506 52100111011C1C05C0				0	0	0	0	0	0	0	1478
157D9506A52100111011C1D0506 11703A42111 0 0 0 0 0 0 0 0 0 1134 156D0600 22100111C11C1D050 52111 0 0 0 0 0 0 0 0 0 1155 159D0600A22100111011C1D0600 52111 0 0 0 0 0 0 0 0 0 1135 16CD0600B22100111011C1D0600 H16C2A52111 0 0 0 0 0 0 0 0 0 1136 16CD0600B22100111011C1D0600 62111 1120 70227 444901578 0 0 0 1136 162D0601A3210011101CC1D0601 62111 0 0 0 0 0 0 0 0 0 1137 161D0602 3210011101CC1D0601 62111 0 0 0 0 0 0 0 0 0 1139 163D0601B3210011101C1D0600 62111 1124 316860 2626451206 11 24 458 0 1141 165D0602A32100111011C1D0602 52311 0 0 0 0 0 0 0 0 1142 166D0602A32100111011C1D0602 52211 0 0 0 0 0 0 0 0 1144 165D0602A32100111011C1D0602 52211 0 0 0 0 0 0 0 0 1144 169D0602C32100111011C1D0602 52711 0 0 0 0 0 0 0 0 1144 169D0602B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 1144 172D0602B32100111011C1D0602 52211 0 0 0 0 0 0 0 0 1144 172D0602B32100111011C1D0602 52211 0 0 0 0 0 0 0 0 0 1144 172D0602B32100111011C1D0602 52211 0 0 0 0 0 0 0 0 0 1144 172D0602B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 0 1144 172D0602B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 0 1144 172D0602B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 0 1144 172D0602B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 0 1145 175D0602B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 0 1145 175D0602B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 0 1155 176D0603B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 0 0 1155 176D0603B32100111011C1D0602 52711 0 0 0 0 0 0 0 0 0 0 1155 177D0603B32100111011C1D0602 32111 0 0 0 0 0 0 0 0 0 0 1155 177D0603B32100111011C1D0602 32111 0 0 0 0 0 0 0 0 0 0 0 0 1155 177D0603B32100111011C1D0602 32111 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							0	0	0	0	1133
15600600 22100111011010060 52111 0 0 0 0 0 0 0 0 0 1155 15900600A221001110110100600 52111 0 0 0 0 0 0 0 0 0 0 1136 160006093221001110110100600 H16C2A5211 0 0 0 0 0 0 0 0 0 0 1136 16100601 321001110110100600 62111 1120 70227 444901578 0 0 0 0 1137 16200601A321001110110100601 62111 0 0 0 0 0 0 0 0 0 0 1138 16200601A321001110110100601 62111 0 0 0 0 0 0 0 0 0 0 1139 16300601B321001110110100600 52111 1124 316860 2626451206 11 24 458 0 1141 16500602A321001110110100602 52311 0 0 0 0 0 0 0 0 0 0 1142 16600602321001110110100602 52211 0 0 0 0 0 0 0 0 0 1144 16500602321001110110100602 52211 0 0 0 0 0 0 0 0 0 1144 16500602321001110110100602 52211 0 0 0 0 0 0 0 0 0 1144 16500602321001110110100602 52211 0 0 0 0 0 0 0 0 0 1144 16500602321001110110100602 52211 0 0 0 0 0 0 0 0 0 1144 167006026321001110110100602 52211 0 0 0 0 0 0 0 0 0 1144 170006026321001110110100602 52211 0 0 0 0 0 0 0 0 0 0 1144 170006026321001110110100602 52211 0 0 0 0 0 0 0 0 0 0 1144 17200602H321001110110100602 52211 0 0 0 0 0 0 0 0 0 0 1147 171006026321001110110100602 52211 0 0 0 0 0 0 0 0 0 0 1147 17200602H321001110110100602 52211 0 0 0 0 0 0 0 0 0 0 1149 17300602H321001110110100602 52711 0 0 0 0 0 0 0 0 0 0 1150 17400602H321001110110100602 52711 0 0 0 0 0 0 0 0 0 0 1150 17400602H321001110110100602 52711 0 0 0 0 0 0 0 0 0 0 1155 17500602K321001110110110100602 52711 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			0	0	o ·	0	0		0	0	1134
159D0600A2210C111011C1DC6CC 52111 0 0 0 0 0 0 0 0 0 1136 16CD0609B2210O11101CC1DC6CO H16C2A52111 0 0 0 0 0 0 0 0 0 0 1137 161D06O1 321OO11101CC1DC6CO 62111 1120 70227 444901578 0 0 0 0 1137 161D06O1 321OO11101CC1DC6CO 62111 1120 70227 444901578 0 0 0 0 1138 162D06O1B3210O11101CC1DC6CO 62111 0 0 0 0 0 0 0 0 0 0 1138 163D06O1B3210O11101CC1DC6CO 62111 0 0 0 0 0 0 0 0 0 0 1140 164D06O2 3210O111011C1DC6CCB 52111 1124 316860 2626451206 11 24 458 0 1141 165D06C2A3210O111011C1DC6CC 52311 0 0 0 0 0 0 0 0 0 1142 166DC6D2B3210O111C11C1DC6C2 52211 0 0 0 0 0 0 0 0 0 1144 168D06O2B3210O111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 1144 169D06O2B3210O111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 1144 170D06O2B3210O111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 1144 170D06O2B3210O111011C1DC6C2 52211 0 0 0 0 0 0 0 0 0 0 1144 170D06O2B3210O111011C1DC6C2 52211 0 0 0 0 0 0 0 0 0 0 1144 170D06O2B3210O111011C1DC6C2 52211 0 0 0 0 0 0 0 0 0 0 1144 172D06O2B3210O111011C1DC6C2 52211 0 0 0 0 0 0 0 0 0 0 1146 172D06O2B3210O111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 0 1149 173D06O2B3210O111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 0 1149 173D06O2B3210O111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 0 1150 174D06O2B3210O111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 0 1155 175D06O2B3210O111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 0 0 1155 176D06O3B3210O111C1C1DC6C2 52711 0 0 0 0 0 0 0 0 0 0 0 1155 177D06O3B3210O111C1C1DC6C2 52711 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				0	0	0	0	0	0	0	1135
16 CD0600B22100111011C1D06C0 H16C2A52111				*						0	
161D0601 3210011101CCIDC6C0 62111 1120 70227 444901578 0 0 0 0 1138 102D0601A3210011101CCIDC6C1 62111 0 0 0 0 0 0 0 0 0 0 1139 163D0601B3210011101CCIDC6C1 62111 0 0 0 0 0 0 0 0 0 0 1140 164D0602 32100111011CIDC6CCB 52111 1124 316860 2626451206 11 24 458 0 1141 165D06C2A3210011101101D0602 52311 0 0 0 0 0 0 0 0 0 1142 166DC692B3210011101101D0602 52211 0 0 0 0 0 0 0 0 0 1144 167D0602C3210011101101D0602 52211 0 0 0 0 0 0 0 0 0 1144 168D0602C3210011101101D0602 52211 0 0 0 0 0 0 0 0 0 1144 168D0602C32100111011CIDC6C2 52711 0 0 0 0 0 0 0 0 0 1145 169D0602E32100111011CIDC6C2 5211 0 0 0 0 0 0 0 0 0 1146 170D0602E32100111011CIDC6C2 52211 0 0 0 0 0 0 0 0 0 1146 170D0602E32100111011CIDC6C2 52211 0 0 0 0 0 0 0 0 0 1146 172D0602E32100111011CIDC6C2 52211 0 0 0 0 0 0 0 0 0 1146 172D0602E32100111011CIDC6C2 52211 0 0 0 0 0 0 0 0 0 1146 172D0602E32100111011CIDC6C2 52211 0 0 0 0 0 0 0 0 0 1149 173D0602E32100111011CIDC6C2 52711 0 0 0 0 0 0 0 0 0 1150 174D0602J32100111011CIDC6C2 52711 0 0 0 0 0 0 0 0 0 1150 175D0602K32100111011CIDC6C2 52711 0 0 0 0 0 0 0 0 0 1155 176D0603 32100111011CIDC6C2 52711 0 0 0 0 0 0 0 0 0 1155 176D0603A32100111011CIDC6C2 52711 0 0 0 0 0 0 0 0 0 0 1155 176D0603B32100111011CIDC6C3 22111 0 0 0 0 0 0 0 0 0 0 0 1155 176D0603B32100111011CIDC6C3 22111 0 0 0 0 0 0 0 0 0 0 0 1155 176D0603B32100111011CIDC6C3 22111 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0						0	0	0		0	
102D0601A3210011101CC1D06C1			1120	70227	4449015	578	0	0	0	0	
163D0601B3210011101CC1CC601 62111 0 0 0 0 0 0 0 0 0 1140 164D0602 32100111011C1C06CCB 52111 1124 316860 2626451206 11 24 458 0 1141 1c5D06C2A3210011101101D0602 52311 0 0 0 0 0 0 0 0 0 1142 166DC692B32100111C11C1D0602 52211 0 0 0 0 0 0 0 0 0 1143 167D0602C3210011101101DC6C2 52211 0 0 0 0 0 0 0 0 0 1144 168D9602032100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 1145 169D0602E32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 1146 170D0602E32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 1146 170D0602E32100111011C1DC6C2 52211 0 0 0 0 0 0 0 0 1147 171D0602G32100111011C1DC6C2 52211 0 0 0 0 0 0 0 0 1148 172D0602H32100111011C1DC6C2 52211 0 0 0 0 0 0 0 0 1148 172D0602H32100111011C1DC6C2 52711 0 0 0 0 0 0 0 1148 173D0602I32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 1149 174D0602J321C0111C11C1DC6C2 52711 0 0 0 0 0 0 0 0 1155 175D0602K32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 1155 175D0603K32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 0 1153 177D0603A32100111011C1DC6C3 22111 0 0 0 0 0 0 0 0 0 1155 175D0603B3210C111C11C1DC6C3 22111 0 0 0 0 0 0 0 0 0 0 1155 175D0603B3210C111C11C1DC6C3 22111 0 0 0 0 0 0 0 0 0 1155 175D0603C32100111011C1DC6C3 22111 0 0 0 0 0 0 0 0 0 0 1155 175D0603C32100111011C1DC6C3 22111 0 0 0 0 0 0 0 0 0 0 1155				0	0	0	0	0	0	0	1139
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166DC692832100111C11C1DC602 52211 0 0 0 0 0 0 0 0 0 1143 167D0602C3210011101101DC6C2 52211 0 0 0 0 0 0 0 0 1144 168D9602D32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 1145 169D0602E32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 1146 170D0602F321C01110C1C1DC6C2 52211 0 0 0 0 0 0 0 0 1147 171D0602G32100111011C1DC6C2 52211 0 0 0 0 0 0 0 0 0 1148 172D0602H32100111011C1DC6C2 52211 0 0 0 0 0 0 0 0 1148 172D0602H32100111011C1DC6C2 52211 0 0 0 0 0 0 0 0 1149 173D0602I32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 1149 173D0602I32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 1150 174D0602J321C0111011C1DC6C2 52711 0 0 0 0 0 0 0 0 1151 175D0602K32100111011C1DC6C2 52711 0 0 0 0 0 0 0 0 1152 176D0603 32100111011C1DC6CC 52711 0 0 0 0 0 0 0 0 0 1153 177D0603A32100111011C1DC6CC 22111 0 0 0 0 0 0 0 0 0 1153 177D0603A32100111011C1DC6CC 22111 0 0 0 0 0 0 0 0 0 1155 179D0603C32100111011C1DC6CC 22111 0 0 0 0 0 0 0 0 0 0 1155 179D0603C32100111011C1DC6CC 22111 0 0 0 0 0 0 0 0 0 0 1155			0	0	0	0	0	0	0	0	1142
167D0602C3210011101101DC6C2 52211 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				0	0	0	0	0	0	0	1143
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178D0603P3210C111C1101D0603 22111 0 0 0 0 0 0 0 0 1155 179D0603C22100111011C1DC6C3 22111 0 0 0 0 0 0 0 1156							_			_	
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11 900003632100111011010000								_		_	
10 COOO JAIOO III OII OIO COO			_	_		_	_	_	_	_	
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131D0604A3210111101101D0604	52211	0	0	. 0	0	0	0	0	0	4158
182D060483210011101101D0604A	52211	0	0	• 0	0	0	0	0	0	1159
133D0604C32101111011C1D06C4A	52211	0	0	0	0	0	0	0	0	2160
184D06C4D32101111011C1D0604	53211	. 0	0	0	0	0	0	0	0	2161
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136D0604F32100111C11C1C06C4	52211	0	0	0	00	0	0	0	0	1163
13700604G32100111011C1D06C4	52211	0	0	0	0	0	0	0	0	1164
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139D0604I32100111C1101D0604AC0	301A52211	0	0	. 0	. 0	0	0	0	0	2166
190D0604J321C0111C11C1D0604	52211	0	0	0	. 0	0	0	0	0	1167
19100604K32100111C11C1D0604 CO	3C1A52211	Э	0	0	0	0	0	0	0	1168
19200604L32100111011C1D06C4	52211	0	0	0	0	0	0	0	0	2169
193D0604M32100111C1101C0604	12211	0	0	0	0	0	0	0	0	1170
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19600605 321001110110100600	52211	11211	3170001	498000	879	0	0	0	0	1173
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19800605B321C0111011C1D0605	52211	0	0	0	0	0	0	0	Ο,	1175
199D0606 32100111011C1DC6C0	22511	3	0	0	0	0	0	0	0	1177
200D0606A32100111C1101D0606	22511	0	0	0	0	0	0	0	0	4178
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205D06C6F32100111C11C1D0606	52511	0	0	0	0	0	0	0	0	1183
206D0606G32100111011C1D0c06FC03	301 A 52 51 1	၁	0	0	0	0	0	٥	0	1184
207D0606H321001110C101D0606	52511	0	0	0	0	0	0	0	0	1185
208D0606132100111011C1DC6C6 CO.	301A52511	၁	0	0	0	0	0	0	0	1186
209D06C6J321C0111C11C1D06C6	52511	0	0	0	0	0	0	0	0	1187
21 0D0606K3210 C111 011 C1DC606	22511	0	0	0	C	0	_0_	0	0	1188
211D0606L021CCC00CCCC0606	52421	0	0	0	0	0	0	0	0	1479
21 2D0606M021 0CC0C0C0CCD06C6	52521	0	0	0	0	0	0	0	0	1480
21 3D0606N021 CCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCC	22421	0	0	0	0	0	0	0	0	1431
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21500605P02100000000000000000606 L2	003F22521	0	0	0	0	0	0	0	0	1483
21 600 607 4210 0111011 0100 606	22511	1125	409499	3519511	163	o_	0	0	0	_1189
217D06C7A4210C111C1101DC6(7 CO	301 A22511	0	0	0	0	0	0	0	0	1190 -
21 6D 06 07 84 21 C C 1 1 1 0 1 1 C 1 D 0 6 C 6 F	52511	0	0	0	C	0	0	0	0	1191
21900607C421CC111011C1D06C7	22511	0	0	0	0	0	0	0	0	1192
220D0607DC21C0C0CC00CCD0607	52521	3	0	0	0	0	0	0	0	1484
22100607E0210000000000000000	22511	0	0	0	0	0	0	0	C	1485
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225D0608C421CC111011C1D0607B	52511	0	0	0	0	0	0	0	0	1196
226D060ED4210C111C11C1D0607 CC	301A52511	0	0	0	0	0	0	0	0	1197
22700609 321001110110100600	22111	1127	260789	2328492	119	7	23	304	1	1198
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232D06C9E32100111011C1DC6C9A	22111	0	0	0	0	0	0	0	0	1203
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23700609J0210000000000000609 L2	CCC152211	0	0	0	0	0	0	0	0	1486
238D0609K021C0C00CCCCCCCCCCCC	000022311	0	0	0	0	0	0	0	0	1487
239D0610 3210011101101D0600	52111			1641091		6	9	656	1	1208
240D0610A3210011101101D0610	52112	0_	0	0	0	0	0	0	0	1209

241D0610B3210C11101101D0610 52112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1210 1211 1212 1213 1214 1215
243D0610D3210011101101D0610C 12112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1212 1213 1214
244D061CE321001110110100610C 12112 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1213 1214
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247D0610H3210C111C11C1DC610 22111 0 0 0 0 0 0 0	1216
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256D0702A3210C111C1D0702 12311 0 0 0 0 0 0 0	1225
2570 0702832100111011010702 12311 0 0 0 0 0 0 0	1226
25800702C3210011101101007C2 12311 0 0 0 0 0 0 0 0	2227
259D0702D321CC111011C1D07C2 12311 0 0 0 0 0 0 0 0	1228
260D0702E3210C111011C1D07C2 12311 0 0 0 0 0 0 0	1229
261D0703 3210011101101D0700 52311 1132 431485 4113481048 2 8 25 0 0	1230
262D0703A3210C111011C1D07C3 C03C1A52311 0 0 0 0 0 0 0 0	2231
263D0703B32100111C11C1D0703AJ1E00B52311 0 0 0 0 0 0 0	2 232
264D0703C321CC111C1D07C3B 22311 0 0 0 0 0 0 0	1234_
255D0703D321C0111C1101D0703AJ1ECCA22312 0 0 0 0 0 0 0	1235
2 06DC7C4 3210C111011C1DC7C0 52311 1135 425345 25008217C0 10 40 250 2	1236
267D0704A32100111C1101D07C4 52311 0 0 0 0 0 0 0	2237
268D0704E321GC111C11C1D07C4A 22311 0 0 0 0 0 0 0 0	4238
269D0704C3210C11101101D07C44 52311 0 0 0 0 0 0 0 0	1239
270D0704D3210C111C11C1C07C4 53311 0 0 - 0 0 0 0 0	1240
271D0704E32100C000CCCD07C4B 12311 0 0 0 0 0 0 0 0	2517
272D07 05 321C0111C1101D07C0 52311 1133 218049 221196 985 1 52 19 4	1241
273D07C5A321CC111C11C1D07C5 52311 0 0 0 0 0 0 0 0	1242
274D0705B3210011101101D07C5AC03C1A22311 0 0 0 0 0 0 0 0 0	1243
275D0705C32100111C11C1D07C58 12311 0 0 0 0 0 0 0 0	1244
276D0705D32100111011C1DC7C5B 22311 0 0 0 0 0 0 0 0	1245
277D0705E321C0111C11C1D07C5BC0301A52311 0 0 0 0 0 0 0 0	1246
278D0705F32100111011C1D07G5BC03C1A53311 0 0 0 0 0 0 0 0	2247
27 9D0705G3210011101101D07C5B 12311 0 0 0 0 0 0 0	1248
280D0705H32100CCCCCCCCCCCC552221 0 0 0 0 0 0 0	1518
28100800 2210011101101000 52311 0 0, 0 0 0 0 0	1249
262D0801 32100111C1CC1D0800 62111 1140 98487 103799 948 0 0 0 0	1250_
283D08C1A3210011101CC1C08C1 62111 0 0 0 0 0 0 0 0	1251
264D08018321C0111C11C1DC8C1 62111 0 0 0 0 0 0 0 0 0	1252
235D0802 32100111011C1D0800 21311 1141 466074 4588431015 8 16 500205	1253
286D0802A321C0111011C1D0802 C0301A21311 0 0 0 0 0 0 0 0	1254
287008028321001110110100802 52311 0 0 0 0 0 0 0	4255
288D0803 321001110110100800 52611 0 0 0 1 11000 C	1256_
289D0803A321G0111011G1D08D3 52611 0 0 0 0 0 0 0	2257
290D3803B32100111011C1D08C3A 12611 0 0 0 0 0 0 0 0	1258
29100804 321001110110100800 22111 1142 464843 3967521171 19 32 593 0	1259
292D0804A3210011101101D0804 21111 0 0 0 0 0 0 0 0	1260
23300804B32100111011C1D08C4A 22111 0 . 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1261
29400803 321001110120100	1262_ 1263
242006024321001110116100603	1264
298008058321001110110000035	1265
29703603C321001110110100663	1519
538004 05035100 6 06060606060	1266
29903606 321001110110100000	1267
300D0806A32100111011C1D08C6 11311 0 0 0 0 0 0 0	120,

301EC0 12100111011C1800	53111	0	0	0 (0	0	0	0	1268
302E0000A1211111101101EC0	53111	0	0	0 (0	0	0	0	2269
303E0001 121C111101CC1E0C00A	63111	1150	118317	866471369	0	0	0	0	1270
. 304E0001A1210111101001E0001	63111	0	0	0 (0	0	0	0	2271
305E0001B1210111101101E0C01A	23111	0	0	0 (0	0	0	0	32.72
306E0900 22111111011C1E0C	53111	1152	209612	496834218	3 0	0	0	0	1273
307E09C0A2211111101101E0900	53111	0	0	0 (0	0	0	0	2274
308E0900B22111111C11C1EC9C0A	53111	0	0	0 (0	0	0	0	3275
30 9E0901 521C1111C1101A0C	53211	0	0	0 (0	0	0	0	1276
31 0CC901A521C1111C11C1EC900A	53211	0	0	0 (0	0	0	0	1277
311E 090185210111101101EC900A	53211	0	0	0. (0	0	0	0	2278
312E0901C5210111101101E0900A	53211	0	0	0 (0	0	0	0	4279_
31 3E0901D521C1111011C1EC9C0A	23211	0	0	0 (0	0	0	0	3280
31 4E09C1E521C1111011C1EC9C0A	63211	0	0	0 (0	0	0	0	1281
31 5E0901F521C1111C1101E09C0A	53211	0	0	0 (0	0	0	0	1282
31 6EC901G5210111101101EC9C0A	53211	0	0	0 (0	0	0	0	1283
317E0902 5210111101CC1E0900A	13311	1153	154003	903351704	0	0	0	0	1284
31 8E0902A5210111101101E0900A	13311	0	0	0 (0	0	_0_	3295
31 9E0903 52111111011C1E0900A	53311	1157	71005	79251 895	_	51	000	0	1286
32 CE 09 C3 A521 11111011 C1E 09 00 A	53311	0	0	0 (_	0	0	0	1287
321E090385210111101101E0900A	133111		0	0 (0	0	0	1288
322E1000 22111111C11C1E0C	53111			2011 872097		0	0	0	1289
323E1000A22111111011C1E0C00A	53111	0	0	0 (0	0	0	1290
324E1000B221C1111C11C1ECCC0A	23111	0	0	0 (<u> </u>	o_	0	1291
325E1000C221C1111011C1EC00CAJ1		0	0	0 (0	0	C	3292
326E1000D22101111011C1E100CA	23111	0	0	0 (_	0	0	0	1293
327E1000E421C0C0C0C0CCE1CCC	52611	0	0	0 (0	0	0	1488
328E1000FC21C0C000C00CE1000	22411	0	0	0 (_	0	0	0	1489
- 329E1000G02100C00CC0CCE1CC0	22311	0	0	0 (0	0	0	1490
330E1001 321C1111C11C1E1C00A	21111	0	0	0 (0	0	C	1294_
331E1001A32101111C11C1E1CC0B	23111	0	0	0 (_	0	0	0	1295
332E1001B32101111011C1E10CCCJ1		0	0	0 (0	0	0	3296
333E1001C32101!1101!C1E1C01BJ		0	0	0 (0	0	0	1297
334E10C1D32111111C1101E1C01	53111	0	0	0	_	0	0	0	1298
335E1100 2211111101101ECC	53111	0	0	0 (125	0	1299
336E1100A22101111011C1EC000A	53112	0	0	0 0		0	0	0	3300
33 7E1100B22111111C11C1ECC00A	53111	0	0		0	0	0	0	3301
338E1100C22101111011C1E11C0A	53111	0	0	0 (0	0	0	3302
339E1100D22111111C1101E11C0A	53111	0	0	0 0		0	0	0	3303
340E1100E22101111C11C1E110CA	53111	0	0	0 (. 0	0	0	1304 1305
341E1100F2210111101101E1100A	53111	0	0	0 (0	0	0	3306
34 2E1100G221C111101101E1100E	53111 53111	0	0	0 (0			1307
343E1100H2210111101101E1100A	53111	0	0	0 (0	0	0	1308
344E110012210111101101E1100		0	0	0 (0	0	0	1309
345E1100J221C1111011C1E11CCA 346E1100K22J11111011C1E1100 M2	53111	0	0	. 0		0	0	0	1310
	53111 53111	0	0	. 0		0	0	0	3311
347E1100L22111111C11C1E1100 348E1100M22111111C11C1E11CCA	53311	0	0	0 0		0	o	0	3312
the board of the contract of t	53111	0	0	0 (0	0	0	1313
349E1100N22111111011C1E1100A 350E1100D22111111011C1E110CA	53111	0	0	0 (0	0	0	3314
	53311	0	0	0 (0	0	0	3491
351E1100PC21CCCCCCCCCCCE1100	53111	1156	0	75290		0	0	1	1315
352E1101 5211111101101E1100 353E1101A5211111101101E1100 MA		0	0	0 (0	0	ō	1316
		1155	0	66548 (0	0	2	1317
354E1102 32111111011C1E11C0 .	23111	0		0 (0	0	0	4318
355E11C2A32111111011C1E11C0	53111	0	0	0 0		0	0	0	4520
356E1102B3210CC0C0C0CCE11C2	23111		132861	25797515		o	0	0	1319
357E1200 2211111101101E00	23111	0	0	0 (0	0	0	3320
358E1200A22111111C11C1E1200	23111	0	0	0 (_	0	o	0	3321
3595120062211111101101E1200 360E1300 22111111011C1E0000A	23111		_	4578891459		11	0002	_	1322
SOUETSOU ZZITITITOTICTECOOOM									

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361E1300A22111111011C1ECCCA	23112	0	0	0	0 0) 0	0	0	1323
362E1301 32111111011C1E1300A	23111	0	0	0	0 1 0	5	2000	0	1324
363E1301A3211111101101E13C1	52112	0	0	0	0 14		2000	0	1325
364E1301802100C0C000CCE1301 1170	CD 25111	0	0	, 0	0 (0	0	0	3492
365E1301C02100CC0000CCE13C1	22111	0	0	0	0 0	0	0	0	3493
366E1301D02100C00000CCE1301 M210	2A21111	0	0	0	0 0	00	0	_0_	_1494
367E1301E321C0C00C00CE1301	53111	0	0	0	0 (0	0	0	3510
368E1302 3211111101101E130CA	23111	0	0		0 () 3	0	0	1534
36961302A321111110110161302	52111	0	0	•	0 (_		0	1326
370E1302E32100C0C0C0CE13C2	52111	0	0		0 (_	•	0	3521
371E1303 32111111C11C1E1300A	23111	0	0		0 12		2400	0	1327
	23111	0	0		0 0		0	0	4328
374E1303C3211111101101E1303	23111 23111	0	0		-		0	0	1329 1330
375E13C3D3211111101101E1303A	23111	0	0	•	0 0		0	0	1331
376E1304 321CC111C1101E1300	22311	0	0		0 5		_	0	1332
377E1304A32100111011C1E1304 E13C		0	o	_	0 0		0	2	1333
378E130463210011101101E1304	22311	0	0		0	_	0	0	4334
379E1304C32100111011C1E13C4 F1CC		0	0		0 0		0	0	1335
38CE1304D321C011101101E1304	22711	0	0		0 0	0	0	0	1336
381E1304E32110111011C1E13C4	22111	0	0	0	0 0	0	0	0	1337
382E1304F3210011101101E1304	22411	0	. 0	0	0 0	0	0	0	1338
383E1304G32100111011C1E13C4	22111	0	0	0	0 0	o o	0	0	1339
384E1304H02100C00000CE13C4 M21C	2A22311	0	0		0 (0_0	0	_0_	4495
385E1304IC21CCC00C00CE1304	22311	0	0		0 (0	1496
386E1304J021CCC0CC0CCE13C4 M21C		0	0		0 (0	1497
337E1305 3210011101101£1300	22111	0	0		0 7	•	1750	0	1340
388E1305A321CC111C11C1E1305	22111	0	0		0 0		0	0	1341
* 38 9E1 30583210011101101E1305	22111	0	0		0 0			0	1342
391E1306 3210011101101E1305	2211 <u>1</u> 21113	0	0		0 0		1333	0	2343 1344
392E1306A3210011101101E1300A	21113	0	. 0	_	0 0			0	1345
393F1400 11000111011C1ACC	61116	1169	0	-	0 0	_	_	0	0346
394F1400A11C10111011C1F140C	61116	0	o	_	0			0	1347
395F14C0B11010111C11C1F14CC CC40		ō	o	_	o c	_		0	1348
396F1400C1191011101101F1400 CC4C		0	0	0	0 0	0	0	0	1349
397F1400D11900111011C1F14CC CC4C		0	0	0	0 0	0	0	0	1350
398G15CC 13900111C1101ACC	51116	0	0	0	0 (0	0	0	1351
399G1500A1390C111C11C1G15CC	57116	. 0	0	0	0 (0	- 0	0	1352
40 0G1500B1390C111011C1G15C0A	57116	0	0	0	0 (0	0	0	735 3
40 1G1500C231 CCC0C0C0CG150CA	31115	0	0	•	0 0			0	3522
402G1501 23900111C1101G15CCA	67116_	3014			0(0	_0_	1354
403G1502 33900111C1101G1500A	67116			1163103105		_		0	1355
404G1502A339C0111C11C1G15C2	67116	7016	0	0 781782105	9 (0	0	1356 135 7
405G1503 33900111C11C1G15CCA	67116 67116	0	0		0 0		0	0	1358
406G1503A339C0111C1101G1503 407G1504 339CC11101101G150CA	67116			496370103	_			0	1359
40 8G1504A339C011101101G1504	67116	9	0		0 0	_		0	1360
43 SH1 600 1390 1111011 C1ACC	53116	0	0		0 0			0	1361
41 0H1 60CA1 39CC 11101101 F1 6CO	53116	0	0		0 0		0	0	4362
411H1600B13911111011C1H16CC C040		. 0	0	0	0 0	0	9	0	1363
412H16C0C1391011101101H1600 CC4C		0	0	0	0 (0	0	0	1364
413H1600D13900111C11C1H160C CC40		0	. 0	0	0 (0	0	0	1365
414H1600E1390011101101H1600 E130	5A52116	0	0	0	0 0	0	0_	0	1366
415H16CCF139C0111011C1H16CO	52316	0	0		0 0	_		0	2367
41 6H1 60CG1 3000 11101101 H16CCEDC60		0	0		0 (0	1368
417H16CCH13C00111011C1F1600E	42316	0	0	-	0 (_		0	1369
418H1601 330C0111C0101F160CA	55116	1814	95945	92584103				0	1370
419H1601A330C0111C1101H1601	55116	0	0		0 (0 (-	0	1371
42 0H1602 33CCC111C11C1H1600 DC6C	0812116	1836	0	9679	0 0	, 0	<u> </u>		1372

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421H1602A330C0111C11C1F16C2	CC6C0B12116	0	0	0	0	0	0	0	0	2373
422H1603 2300C111C1101H1600	42116	18451	4914661	1560509 9	75 5	C	0	0	0	1374
423H1603A23000111C11C1H16C3		0	0	0	0	0	0	0	0	1375
424H1603B23C0C111C1101H1603	42116	0	0	0	0	0	0	0	0	1376
425H16C3C23C00111C1101H16C3	42316	0	0	0	0	0	0	0	0	1377
42611700 23000111C11C1H0C	51116	0	0	<u> </u>	0_	_0_	0_	0_	0_	1378
427I1730A2300C111C11C1I17C0	22116	0	0	0	0	0	0	0	0	1379
428I17C0B2300C111C11C1117C0	21126	0	0	0	0	0	0	0	0	1380
429I1700C230CC111C11C1117CC		0	0	0	0	0	0	0	0	1381
430117C0D2300C111C11C11170C		0	0	0	0	0	0	0	0	3382
4311170GE230CC111C11C11170C	12116	0	0	0.	0	0	0	0	0	1383
43211700F230C0111C110111700	42116	0	0	0	0_	0	0	8-	0	_1384_
4331170CG23000111C1101I17C0E 434I170I 33C00111C11C111700D		0	0	0	0	0	0	0	0	4385
43511701 3300011101101117000 43511701A330001110110111701		2103	0	122929	0	0	0	0	0	1386 3387
436117018330C01110110111701	42116	0	0	0	0	0	0	0	0	1388
43711702 330001110110111700	22116	2107	38743	2157817	_	0	0	0	0	1389
43811702 330001110110111702	22116	0	6 0	215/01/	0	0	0	0	0	1390
43911703 530CC111C11C111700	65116	2106	70050	71418 9		0	0	0	0	1391
44 011 703 A3 30 C0 111 011 01 11 7 C 3	65116	0	0	0	0	0	0	0	0	1392
44111704 3300011101101111700	65116	_	•	46998510	_	0	0	0	0	1393
44211704A330CC111C11C11T17C4	65116	0	0	0	0	0	0	ō	0	1394
44311705 33CCC11101101117CCE		2118	335305	32407310	34	0	0	0	0	1395
444I1705A33000111C1101I17C5	65116	0	0	0	0	0	0	0	0	1396
445J18C0 1300G11101101AGC	£1116	0	0	0	0	0	0	0	0	1397
446J1ECOA13CCC111C11C1J1EOO	61116	0	0	0	0	0	0	0	0	1398
447J1800B130C0111011C1J18C0	13316	0	0	0	0	0	0	0	0	1399
44 EJ1 80 GC C3 C C C 1 1 1 0 1 1 C 1 J 1 8 C C	11116	0	0	0	0	0	0	0	0	1400
.449J1800C03000111C11C1J1ECC	11426	0	0	0	0	0	0	0	0	4401
450J1 E0CE03CC0111C1101J1E0C	D0602113316	0	0	00	0	0	0	0_	0	_2402
451J1800FC3C0C111C11C1J180C	12116	0	0	0	0	0	0	0	0	3403
452J1 800G C30C 0111011C1J1 800	12316	0	0	0	0	0	0	0	0	4404
453J1800HC3C00111011C1J1800	11316	0	0	0	0	0	0	0	0	1405
454J18001C30C0111011C1J18C0	11116	0	0	0	0	0	0	0	0	1405
455J18C0JC3CCC111011C1J1800	11116	0	0	0	0	0	0	0	0	1407
456J1 E00K C3CC 0111011C1 J1 ECO	13316			. 0	0		0 _	0	V	1409
457J1800LC3CC0111011C1J1800	56116 35126	2530	970995	963030		0	0	0	0	1410
458J1 ECOMC3CCC111011C1J1200 459J1 ECONO3CO011101101J1200	65116	2339	07,5003	903030	0	0	0	Ö	0	1411
460K1900 13CCC111C11C1ACC	57116	0	0	o	o	0	0	0	0	1412
461K1901 3300011101101K1900	57116	2803	_	2018010	o	0	0	0	0	1413
462K1901A53CCC111C1IC1K1900	57116	0	0	0	0	0	0	0	0	1414
453K1902 33000111011C1K19C0	57116	2804	0	396093	0	0	0	0	0	1415
464K1902A33000111011C1K1902	67116		247003	0	0	0	0	0	0	1416
455K1903 3300C111011C1K1900	67116	2806	0	82105	0	0	0	0	0	1417
466K1903A35CCC111C11C1K19C3	67116	2808	88021	0	0	0	0	0	0	1418
467L2003 130C0111011C1ACC	11116	2925	0	0	0	0	0	0	0	1419
458L2000A13G0C111C11C1L2C00	11116	0	0	0_	0	0	0	0_	0	1420
469L2000B13CCC111C11C1L2CCCA	11116	0	0	0	0	0	0	0	0	1421
47 CL 2000 C1 30 C0 11 10 11 C1 L2 CC 0A	11116	0	0	0	0	0	. 0	0	0	2422
471L2000D13CC0111011C1L2C00	12116	0	0	0	0	0	0	0	0	1423
472L20C0E13CC0111011C1L2CCC	62116	0	0	0	0	0	0	0	0	1424
473L2000F13CCC111C11C1L2CCC	52116	0	0	0	0	0	0	0	0	1425
474L2000G130CC111011C1L2CC0	12116		0	0	0	0	0		_0_	2426
475L20CCH13CC011101101L2C00	62116	0	0	0	0	0	0	0	0	1427
476L200011300C111C11C1L2CC0	52116	0	0	0	0	0	0	0	0	1428
477L2CCOJ13CCC111011C1L2COC	22116	0	0	0	0	0	0	0	0	2430
479L2000K13C0C111C11C1L2CCC	C0404A62116	0	0	0	0	0	0	0	0	1431
479L2C00L130CC111011C1L20C0	22116 12116 _	0	0	0	0	0	0	0	0	1432
43CL2C00M13CC0111011C1L2C00	12110				.				-	



481L2000N13000111011C1L2C00	- 22116	0	0	0	0	0	0	0	0	1433
482L2000013CC011101101L2C00	62116	0	0	0	0	0	0	0	0	1434
483L2000P131CC111011C1L2CC0	62116	0	0	0	0	0	0	0	0	1435
434L2CC00031C3C0C000CCL2C0C	C0406841115	0	0	0	0	. 0	0	0	0	1498
485L2CCORC31CGCCCOOCCCL2CCC	CC4C6A11115	0	0	0	0	0	0	0	0	1499
486L2000S031C000C0C0CCL2CCC	CC4C6A41115	0	0	0	0	0_	0	0	0	3500
487L2CCOTC31CCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCCC	61115	0	0	0	0	0	0	0	0	1501
488L2000U031C0CCCCCCCCL2CCC	11115	0	0	0	0	0	0	0	0	1502
489L2001 230C0111C1101L20CC	52116	2924	0	0	0	0	0	G	0	1436
490L2001A230C0111C11C1L2C00	52116	0	0	0	0	0	0	0	0	1437
471L20018230CC111C11C1L2CCC	52116	0	0	0	. 0	0	0	0	0	1438
492L2001C23000111C11C1L2CC0	12116	0	0	0	0	0	0	0	0_	1439
493L2001D230CC111C1101L2CCC	62116	0	0	0	0	0	0	0	0	1440
494L2002 23CC0111C11C1L2C00	11116	29301	031019	8109741	271	0	0	0	0	1441
495L2002A23CC0111C11O1L2C0C	11116	0	0	0	0	0	0	0	0	1442
496L2002B23000111C11C1L2CCC	11116	0	0	0	0	0	0	0	0	1443
497L2002C2300011101101L2CC0	12116	0	0	0	0	0	0	0	0	1444
498L2002D2300C111011C1L2CCC	21116	0	0	0	0	0	0	0	0	1445
499L2002EC31CCCCCCC000CL2000	11115	0	0	0	0	0	0	0	0	1503
500L2002F031C0CCCCCCCCL2000	11115	0	0	0	0	0	0	0	0	1504
501L2002G2310C10C010C1L2CC2	12111	0	0	0	0	0	0	0	0	1506
502L2003 2300011101101L2000	21116	2940	706056	431 7861	635	0	0	0	0	0446
503L2003A230CC111C1101L2CCC	62116	0	0	0	0	0	0	0	0	1447
504L20035230CC111C11C1L2C00	61116	0_	0	0	0	0	0_	0	0_	1448
505L2003C23CCC111011C1L2C00	12116	0	0	0	0	0	0	0	0	1449
506L2003D230C0111C11C1L2CCC	21116	0	0	0	0	0	0	0	0	4450
507L2003E2300011101101L2000	21116	0	0	0	0	0	0	0	0	1451
508L2003F23C00111C11C1L2C0C	61116	0	0	0	C	0	0	0	0	1452
539L2003G231C01CCC00CCL2C03	52215	0	0	0	0	0	0	0	0	1507
51 0M2100 130C0111011C1AC0	. 51116	0	0	0	0	0	0	0_	0_	1453
511M2101 230CC111C121CM21CO	25116	1620	34147	0	0	0	0	0	0	1454
512M2101A230C0111C11C1M21C1	25116	0	0	C,	0	0	0	0	0	2455
513M2102 2310011101101M2100	53116	1621	165660	816772	028	0	0	0	0	1456
514M2102A230CC111C11C1M2102	53116	0	0	0	0	0	0	0	0	3457
515M2103 230C011101101M2100	53116	1622	179875	253707	090	0	0	0	0	1458
516M2103A230CC111C11C1M2103	E1CCCA53116	0	0_		0	0	0	_0	0	_1459
517M2104 2300011101101M2100	55116	1623	116795	218366	534	0	0	0	0	1460
518M2104A230C011101101M21C4	51116	0	0	0	0	0	0	0	0	2461
519M21048330C00CCC000CL21C4	51115	. 0	0	. 0	0	0	0	0	0	1508
520M2105 2300011101001M2100	51116	1624	0	934250	0	0	0	0	0	1462
521M2105A23CC0111C10C1M21C5	51116	1627	158503	0	0	0	0	0	0	2463
522M2106 2300011101001M2100	33116	0	0	0	0	0_	0	0	_0_	1464
523M2106A230C011101031M2106	23116	0	0	0	0	0	0	0	0	1465
524M210683310010001000L2106		0	0	0	0	0	0	0	0	3509
525M2107 530CC111010C1M2100	51116			3696209		0	0	0	0	1466
526M2107A530C0111010C1M2107	51116	0	0	0	0	0	0	0	0	1467
527N220GA33CCC111C1001N2200	12126			7101681		0	0	0	С	1469
528N2200E33CC011101001N2200	12126	12331	1 287521	1 051 001	021	0	0_	0	0	1470

APPENDIX D

THE ACTS AND AGRICULTURAL POLICY

Public policies, whether economic, social legal or otherwise have their foundations in the statutory and legislative instruments or Acts and processes. The Acts supposedly express the public goals, desires and ends.

The need to provide legal backing to agricultural policy stems from the necessity to make public policy coercive. Individuals in agriculture and in society in general live and function as a group. The group interest, however, can only be fostered fully if the individual can be forced in some way to comply with the rules of safe conduct oriented towards the societal aim. 1

When we focus on the law or the act in a study of agricultural policy, it is hoped that we shall obtain a good knowledge of the structure and consistencies in the existing stock of farm policies. The law or an act carries the notion of rationality—rationality with respect to the choice of framework for group behaviour and in relation to the selection of means to further some end or course. This rationality also implies a clear articulation of the societal

Arnold Brecht comments that for an individual who tries to violate the dictates of the law and the constitution of his society, the obstacles that are placed in his path may be insurmountable. Arnold Brecht, Political Theory: The Foundations of Twentieth Century Political Thought (Princeton: New Jersey: Princeton University Press, 1956), p. 88.



goal.1

Heady [124, pp. 14-15] has divided agricultural policies into two main categories:

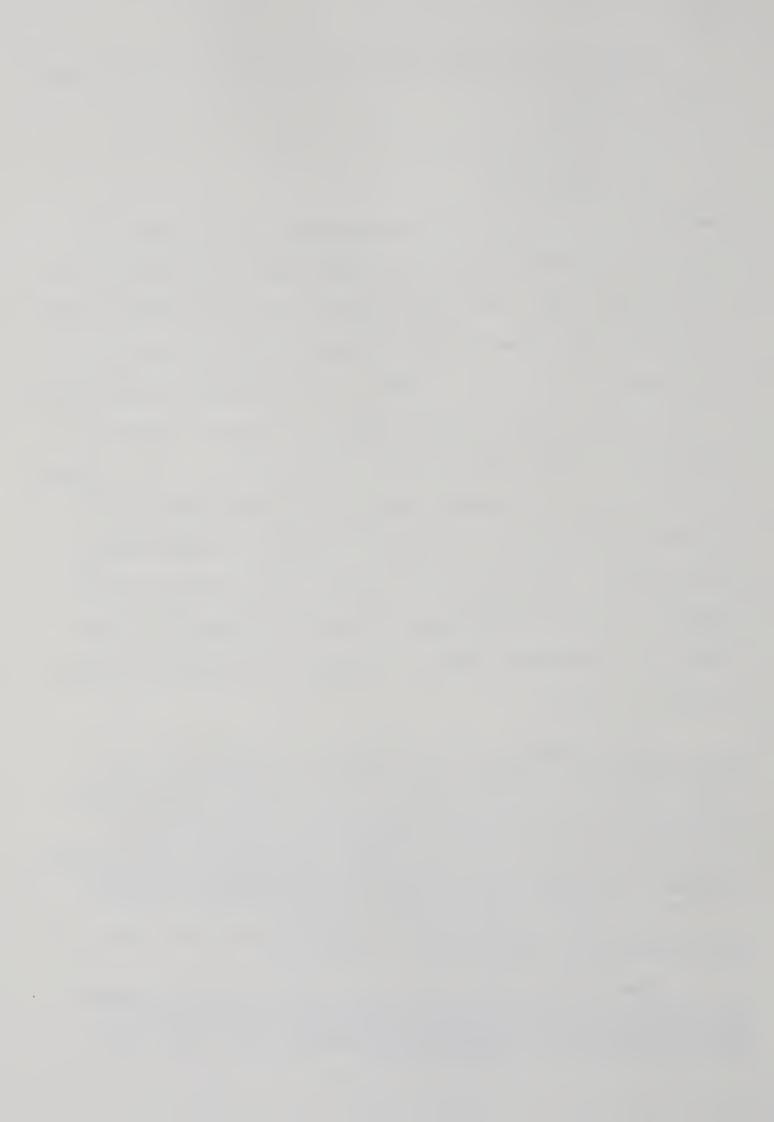
- (a) Developmental and
- (b) Compensation.

The first is concerned with increased output and is the major tool for the early phases of agricultural development of a country at the non industrial level. The second focuses on the deteriorating income at the farm level caused by excess production and excess capacity at the industrial state and as a result of promoting developmental policy. "In compensation policy, the main effect is to restrain supply, increase demand or make direct transfer payments [124, p. 15)." However, in considering the agricultural policy of industrial North America and the industrial states in Europe, one observes a complex mixture and a seemingly conflicting set of policies. The problem of excess production exists and developmental policy is promoted with as much emphasis as compensation policy. ² In Canada, the problem of a recent

Abraham Kaplan in "Some Limitations on Rationality" in Rational Decision, edited by Carl J. Friedrich (New York: Atherton Press, 1967), p. 57 contends that it is not clear as to what values rational decisions in law and politics are presumed to aim at. Rationality to him, therefore, "is more than a matter of acting so as to secure the values pursued." Hence, rationality cannot be judged only by the choice of means, and "A theory which demands only consistency of preference scales (a stable transitivity of utilities) is grossly inadequate to the political process."

For further readings on the structure and purpose of law, Rational Decision provides helpful introduction.

Heady observes that agricultural policy in America contains both elements of developmental and compensation. Earl O. Heady, Agricultural Policy Under Economic Development (Ames, Iowa: Iowa State University Press, 1962), p. 16.



surplus disposal of egg and poultry reflects this. In the countries of the European Economic Community the supply of dairy and meat products is always in excess of the market demand. These are but a few examples. At the outset these conflicts are baffling. Nevertheless examination of the underlying agricultural acts and various legal instruments and institutions and their history will furnish the framework for understanding the inconsistencies, redundancy and obsoleteness in these agricultural policies of the countries concerned. In tracing the origin of some of the current agricultural policy in America, it is found that the early goals and values of the premachine era, the latter adoption of the philosophy of farm fundamentalism, and the emergence of farm organizations and their protests have provided the mould for the existing agricultural acts. 1

In a more recent work by Crown and Heady the structure and performance of Canadian agricultural policy have been analysed within the framework of the Acts and their history. Ciriacy-Wantrup's classic writing on resource conservation also shows how policy issues should

¹ Tweeten lists these as:

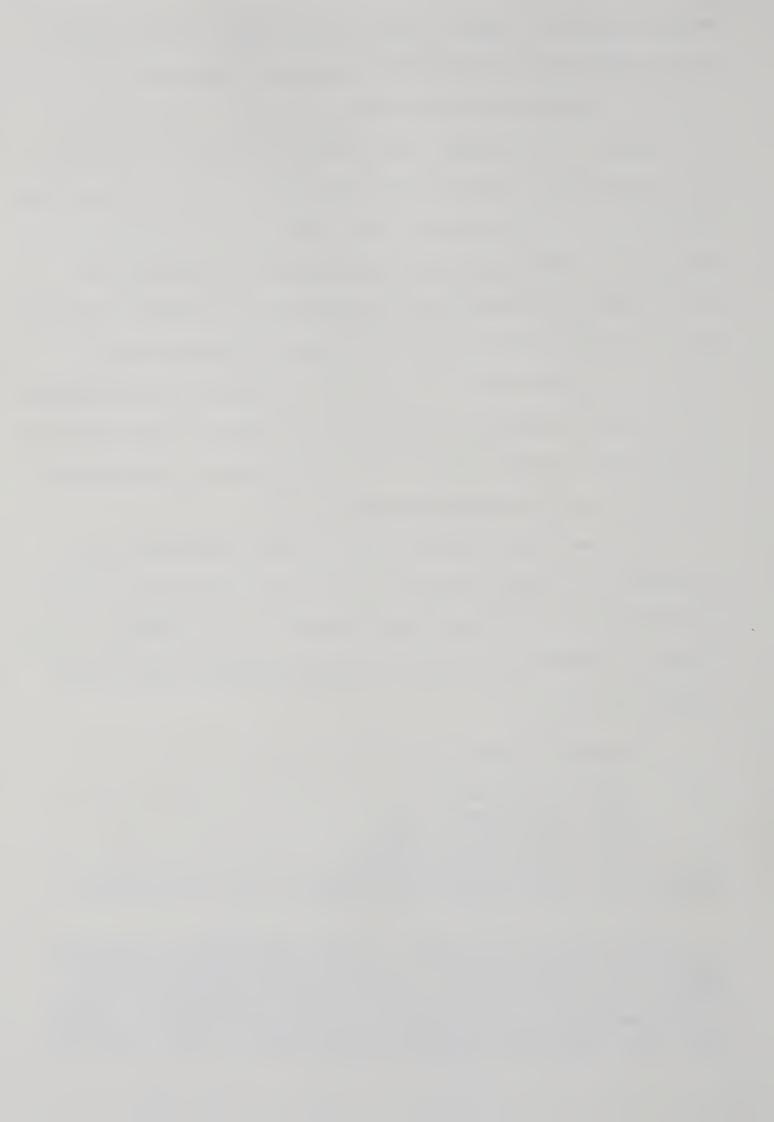
⁽i) the work ethic,

⁽ii) the democratic creed,

⁽iii) the enterprise creed,

⁽iv) creed of self-integrity, Luther Tweeten, Foundations of Farm Policy (Lincoln: University of Nebraska Press, 1971), Chapter 1, pp. 1-27.

Robert W. Crown and Earl O. Heady acknowledge the importance of Drummond, Anderson, and Kerr's Review of Agricultural Policy in Canada in their study and also for anyone who has interest in understanding the nature of existing Canadian agricultural policy. Robert W. Crown and Earl O. Heady, Policy Integration in Canadian Agriculture (Ames, Iowa: Iowa State University Press, 1972).



be studied in relation to the acts behind them. 1

In "Progress and Prospects of Canadian Agriculture" one also sees the importance of examining agricultural acts and their history in gaining a better view of the current and the past states of Canadian agriculture, an anticipated future trend and the prospects for present and future actions. The economic analysis of the feed freight assistance policy by Kerr demonstrates in detail the functioning of an agricultural act and the proper understanding of the problems which it is intended to solve. 3

Commenting on "The Law and Economic Policy", Watson observes that, "The body of laws through which economic policies operate has grown by accretion. It is not fixed, but instead changes every year in numerous small ways."

He identifies seven levels of law in order of importance and precedence in a federal setting of government as in the United States of America:

1. The Constitution and all its amendments in the progress of

¹S. V. Ciriacy-Wantrup, <u>Resource Conservation Economics and Policies</u>, 3rd ed. (California: University of California, Division of Agricultural Sciences, 1968).

²See W. M. Drummond and W. Mackenzie, <u>Progress and Prospects</u> of Canadian Agriculture (Ottawa: Royal Commission on Canada's Economic Prospects, 1957).

³T. C. Kerr, An Economic Analysis of the <u>Feed Freight Assistance</u> Policy (Ottawa: Agricultural Economics Research Council of Canada, 1966).

Watson, Donald Stevenson. Economic Policy: Business and Government (Boston: Houghton Mifflin Company, 1960).



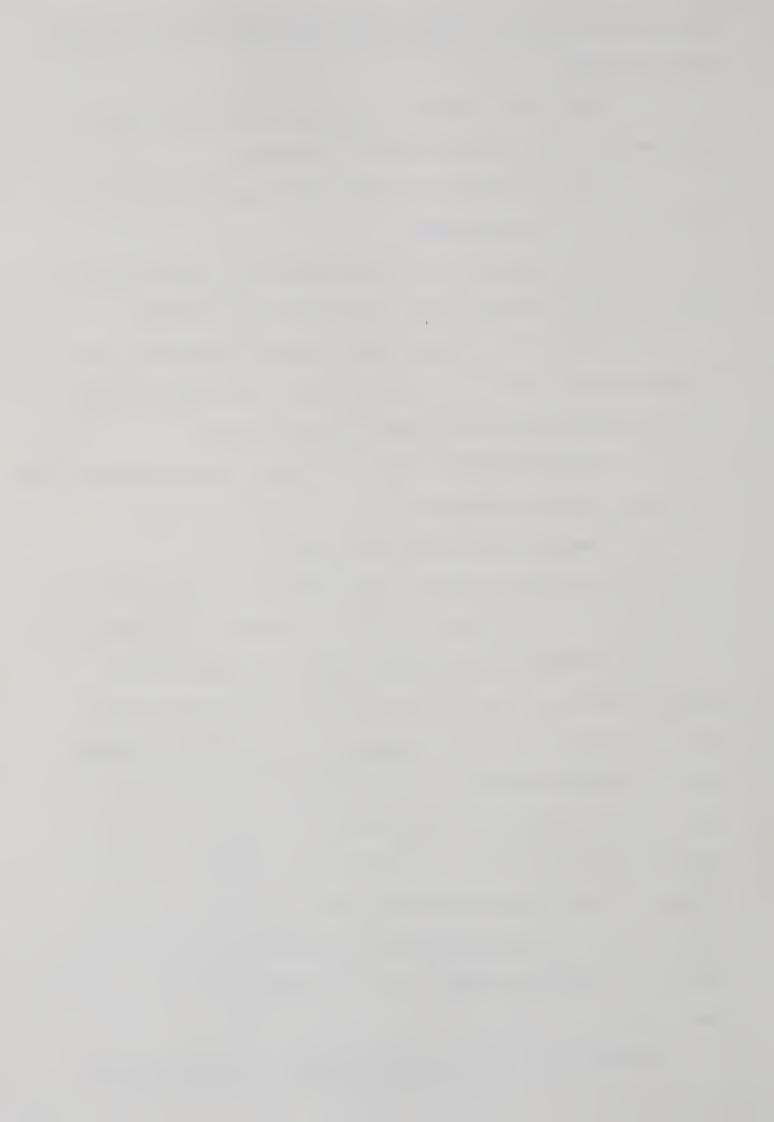
time and their interpretations in the Supreme Court form the supreme law of the land.

- 2. Within the context of the Constitution, the Congress (Parliament) enacts laws which form the statutes.
- 3. From the statutes and the Constitution are derived the state (provincial) constitutions.
- 4. The statutes of the state (provincial) legislatures in turn are derived from the state (provincial) constitutions.
- 5. In the fifth class are the "detailed regulations issued by the (executive) departments and agencies of the federal, state (provincial) governments which have the force of law.
- 6. The ordinances of local governments, which are derived from provincial statutes and regulations.
- 7. Common law and the law of equity.

 He notes that the last category is the product of court decisions and stands apart from the other six levels of statutory and regulatory law.

With respect to the relation between the common law and economic policies, he submits that the body of traditional and unwritten laws from the courts is necessary to regulate the countless details of economic activities. And although the aims of these regulating instruments in checking behaviours contrary to the objectives of economic policy may never be fully attained, the enforcement of these laws ensures some safe minimum levels of these evils and thus "facilitates the smooth flow of productive economic activity." Economic policies, however, are expressed in the statutory laws.

Another distinguishing feature between the common law and



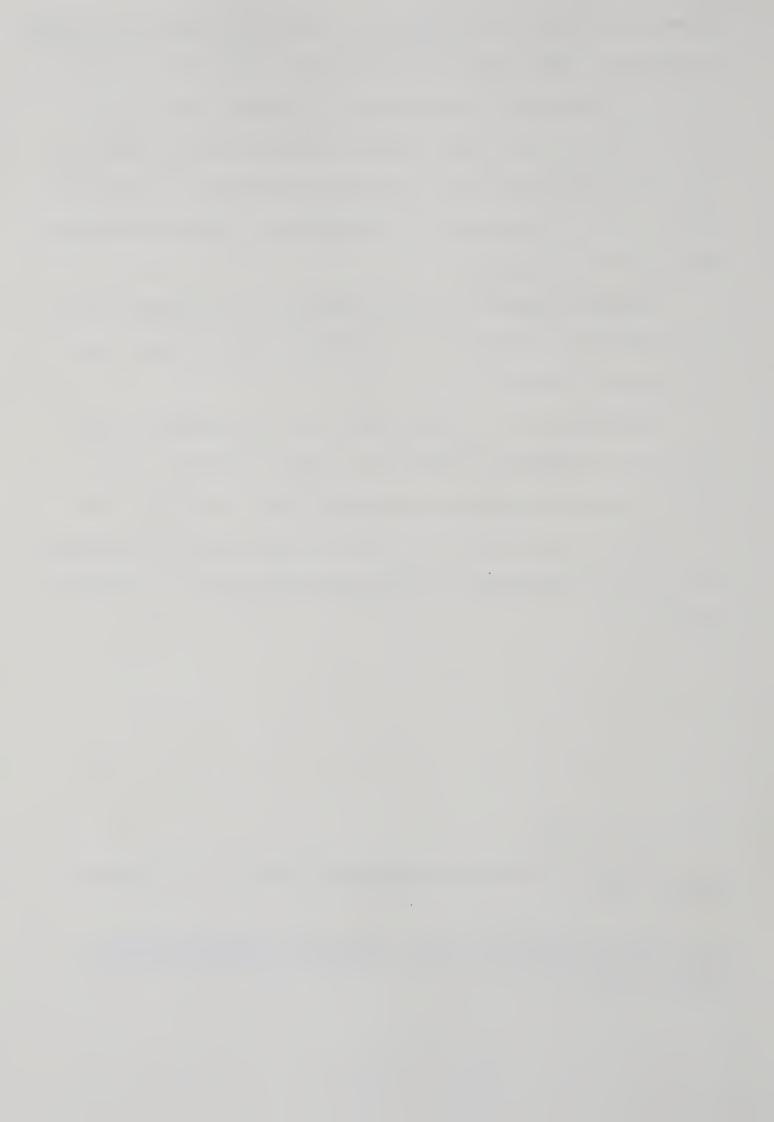
economic policy which he brings out is in the difference in the methods of operation. Common law is not preventive. The process of action is slow and the burden of enforcement is placed on those wronged. Economic policy, on the other hand has preventive feature and shifts "the task of enforcement from the wronged individual to a government agency." This quality "speeds the legal process and makes protection active rather than passive."

Law on the Farm by Harold W. Hannah gives a detailed account of the operation of these acts in regulating farmers actions at the micro-level of the farm. $^{\rm l}$

The inclusion of the following lists of agricultural acts significant in Alberta agriculture will aid understanding of the structure and the contents of agricultural policy in Alberta. For the reader who wants to know the decision making process which provide these acts, The Structures of Policy-Making in Canada is an excellent introduction.

Harold W. Hannah, <u>Law on the Farm</u> (New York: The MacMillan Company, 1950).

²G. Bruce Doern and Peter Aucoin eds., <u>The Structures of Policy-Making in Canada</u> (Toronto: The MacMillan Company of Canada Limited, 1971).



APPENDIX E

SOME SELECTED PROVINCIAL ACTS OF SIGNIFICANCE IN ALBERTA AGRICULTURE IN 1972

Volume	Chapter	Name of Act and History	Administered by:
1	4	Agricultural Chemicals Act, 1970,SS. 2, 6, 7, 12, 21, 1972, c. 4 [1969, c. 3, s. 1]	M. Agric.
	5	Agricultural Pests Act, 1960 [1960, c. 1., s. 1]	M. Agric.
	6	Agricultural Relief Advances Act [R.S.A. 1955, c. 7, s. 1]	E. C.
	7	Agricultural Service Board Act, 1967, 1972, 1973 [R.S.A. 1955, c. 9, s. 1]	M. Agric.
	, 8	Agricultural Societies Act, 1967, 1972, 1973 [R.S.A. 1955, c. 10, s. 1]	M. Agric.
	9	Agricultural and Vocational Colleges Act, 1972 [1967, c. 3, s. 1]	A. Ed.
	10	Agrologists Act, 1971 [R.S.A. 1955, c. 11, s. 1]	M. Agric.
	23	Artificial Insemination of Domestic Animals Act [1959, c. 15, s. 1]	M. Agric.
	24	Assessment Appeal Board Act [1957, c. 2, s. 1]	Mu. Af.
	26	Bee Diseases Act [R.S.A. 1955, c. 20, s. 1]	M. Agric.
	27	Beet Lien Act [R.S.A. 1955, c. 21, s. 1]	M. Agric.
	33	Brand Act, 1972 [R.S.A. 1955, c. 30, s. 1]	M. Agric.
	54	Coarse Grain Marketing Control Act	



	59	Command Property Act, Repealed 1972, c. 103, Eff. March, 1973 [R.S.A. 1955, c. 52, s. 1]	Mu. Af.
	67	Cooperative Associations Act, 1971 [R.S.A. 1955, c. 59, s. 1]	E.C.
	68	Cooperative Marketing Associations Guarantee Act, 1971, 1972 [R.S.A. 1955, c. 59, s. 1]	Prov. Tr.
2	73	Credit and Loan Agreements Act, 1972 [1967, c. 11, s. 1]	E.C.
	74	Credit Union Act, 1971 [R.S.A. 1955, c. 67, s. 1]	Prov. Tr.
	76	Crop Liens Priorities Act [R.S.A. 1955, c. 68, s. 1]	M. Agric.
	77	Crop Payments Act [R.S.A. 1955, c. 69, s. 1]	M. Agric.
	78	Crop Payments (Irrigated Land Sales Act) [R.S.A. 1955, c. 70, s. 1]	M. Agric.
	80	Crown Cultivation Leases Act [R.S.A. 1955, c. 71, s. 1]	L & F
	83	Dairymen's Act [R.S.A. 1955, c. 74, s. 1]	M. Agric.
	94	Department of Agriculture Act, 1972 [1970, c. 27, s. 1]	M. Agric.
:	103	Department of Municipal Affairs Act [R.S.A. 1955, c. 210, s. 1]	Mu. Af.
:	109	Devolution of Real Property Act [R.S.A. 1955, c. 83, s. 1]	M. Agric.
:	112	Domestic Animals [Municipalities] Act, 1970	
	115	Drainage Districts Act, 1971, 1972 [R.S.A. 1955, c. 91, s. 1]	Mu. Af. E. C.



125	Environment Conservation Act, 1971, 1972 [1970, c. 36, s. 1]	Env.
126	Estate Tax Rebate Act [1967, c. 18, s. 1]	A.G.
130	Expropriation Procedure Act, [1961, c. 30, s. 1]	P.U.B.
135	Farm Home Improvements Act, 1972 [1959, c. 18, s. 1]	Prov.
136	Farm Implements Act, 1971, 1973 [1967, c. 20, s. 1]	M. Agric.
137	Farm Purchase Credit Act, 1971, 1972 [1963, c. 17, s. 1]	Mu. Af. E. C.
140	Federal-Provincial Farm Assistance Act, 1972 [1959, c. 17, s. 1]	M. Agric.
141	Feeder Associations Guarantee Act [R.S.A. 1955, c. 112, s. 1]	M. Agric.
146	Forest Reserves Act, 1971 [1964, c. 29, s. 1]	L & F
147	Forests Act, 1970, 1972 [1961, c. 32, s. 1]	L & F
149	Freight Bureau Act, Repealed 1971 [R.S.A. 1955, c. 121, s. 1]	
150	Frozen Food Act [R.S.A. 1955, c. 122, s. 1; 1963, c. 18, s. 2]	M. Agric.
154	Fur Farms Act [1960, c. 34, s. 1]	M. Agric.
160	Grain Buyers Licensing Act [R.S.A. 1955, c. 132, s. 1]	E. C.
161	Grain Charges Limitation Act [R.S.A. 1955, c. 133, s. 1]	
162	Groundwater Control Act [R.S.A. 1955, c. 135, s. 1]	P.U.B.



	164	Hail and Crop Insurance Act, 1973 [1969, c. 42, s. 1]	M. Agric.
	165	Harvesting Liens Act [R.S.A. 1955, c. 138, s. 1]	A.G.
3	169	Highway Traffic Act (Part 3, s. 54) [1969, c. 30, s. 1]	Н & Т
	172	Homestead Lease Loan Act [R.S.A. 1955, c. 142, s. 1]	L & F
	173	Horned Cattle Purchases Act, 1971 [R.S.A. 1955, c. 143, s. 1]	M. Agric.
	180	Improvement Districts Act, 1971, 1972 [1965, c. 39, s. 1]	
	181	Improvement Districts Stray Animals Act, 1971 [R.S.A. 1955, c. 151, s. 1]	M. Agric.
	182	Alberta Income Tax Act [1961, (2), c. 1, s. 1]	A. G.
	183	Industrial Development Act [R.S.A. 1955, c. 154, s. 1]	E. C.
	187	The Alberta Insurance Act [R.S.A. 1955, c. 159, s. 1]	E.C.
	192	Irrigation Act, 1971, 1972 [1968, c. 49, s. 1]	M. Agric.
	196	The Alberta Labour Act, 1973	E. C.
	198	Land Titles Act, 1971, 1973 [R.S.A. 1955, c. 170, s. 1]	A.G.
	199	Land Titles Act Clarification [1956, c. 26, s. 1]	A.G.
4	207	The Licensing of Trades and Business Act, 1971, 1973 [R.S.A. 1955, c. 175, s. 1]	E.C.
	210	Line Fence Act [R.S.A. 1955, c. 178, s. 1]	M. Agric.
	214	Livery Stables Keepers Act [R.S.A. 1955, c. 180, s. 1]	A.G.



215	Livestock and Livestock Products Act, 1973 [R.S.A. 1955, c. 181, s. 1]	M. Agric.
216	Livestock Diseases Act [1969, c. 63]	M. Agric.
217	Livestock Injury Act [R.S.A. 1955, c. 183, s. 1]	M. Agric.
224	Margarine Act, 1972 [R.S.A. 1955, c. 190, s. 1]	M. Agric.
225	Marketing of Agricultural Products Act, 1972 [R.S.A. 1955, c. 192, s. 1]	M. Agric.
233	Metis Betterment Act, 1971 [R.S.A. 1955, c. 202, s. 1]	E.C.
234	Milk Control Act (Dairy Board Act), 1971, 1972 [1966, c. 55, s. 1]	P.U.B.
246	Municipal Government Act. 1971, 1972 [1968, c.68, s.1]	Mu. Af.
251	Municipal Taxation Act, 1971, 1973 [1967, c. 54, s. 1]	Mu. Af.
327	The Sale of Goods Act [R.S.A. 1955, c. 295, s. 1]	A.G.
335	Seed Control Areas Act [R.S.A. 1955, c. 304, s. 1]	M. Agric.
336	Seed Dealers Act [1957, c. 87, s. 1]	M. Agric.
337	Seed Grain Purchase Act [R.S.A. 1955, c. 305, s. 1]	M. Agric.
339	Setting of Poison Act [R.S.A. 1955, c. 309, s. 1]	L & F
348	Soil Conservation Act [1962, c. 84, s. 1]	Mu. Af. M. Agric.
349	Special Areas Act [1964, c. 87, s. 1]	Mu. Af.



Threshers' Lien Act [R.S.A. 1955, c. 335, s. 1] Mu. Af. [R.S.A. 1955, c. 335, s. 1] Transfer and Descent of Land Act [R.S.A. 1955, c. 342, s. 1] N. Agric [R.S.A. 1955, c. 355, s. 1] Wegetable Sales (Alberta) Act [R.S.A. 1955, c. 355, s. 1] Weterinary Surgeons Act, 1971 [R.S.A. 1955, c. 359, s. 1] Warehouse Receipts Act [R.S.A. 1955, c. 364, s. 1] Warehousemen's Liens Act [R.S.A. 1955, c. 365, s. 1] Water Resources Act, 1971 [R.S.A. 1955, c. 362, s. 1] The Wildlife Act, 1971, 1972 [1970, c. 113, s. 1] Agricultural Development Act [1972, c. 5] Bee Act, 1972, c. 27	356	Surface Reclamation Act [1963, c. 64, s. 1]	M & M Mu. Af.
[R.S.A. 1955, c. 342, s. 1] 381 Vegetable Sales (Alberta) Act [R.S.A. 1955, c. 355, s. 1] 383 Veterinary Surgeons Act, 1971 [R.S.A. 1955, c. 359, s. 1] 385 Warehouse Receipts Act [R.S.A. 1955, c. 364, s. 1] 386 Warehousemen's Liens Act [R.S.A. 1955, c. 365, s. 1] 388 Water Resources Act, 1971 [R.S.A. 1955, c. 362, s. 1] 391 The Wildlife Act, 1971, 1972 [1970, c. 113, s. 1] Agricultural Development Act [1972, c. 5]	363		
[R.S.A. 1955, c. 355, s. 1] 383	368		M. Agric.
[R.S.A. 1955, c. 359, s. 1] 385 Warehouse Receipts Act [R.S.A. 1955, c. 364, s. 1] 386 Warehousemen's Liens Act [R.S.A. 1955, c. 365, s. 1] 388 Water Resources Act, 1971 P.U.B. [R.S.A. 1955, c. 362, s. 1] 391 The Wildlife Act, 1971, 1972 L & F [1970, c. 113, s. 1] Agricultural Development Act [1972, c. 5]	381		M. Agric.
[R.S.A. 1955, c. 364, s. 1] 386 Warehousemen's Liens Act [R.S.A. 1955, c. 365, s. 1] 388 Water Resources Act, 1971 P.U.B. [R.S.A. 1955, c. 362, s. 1] 391 The Wildlife Act, 1971, 1972 L & F [1970, c. 113, s. 1] Agricultural Development Act [1972, c. 5]	383		E.C.
[R.S.A. 1955, c. 365, s. 1] 388 Water Resources Act, 1971 P.U.B. [R.S.A. 1955, c. 362, s. 1] 391 The Wildlife Act, 1971, 1972 L & F [1970, c. 113, s. 1] Agricultural Development Act [1972, c. 5]	385	<u>*</u>	A.G.
[R.S.A. 1955, c. 362, s. 1] 391 The Wildlife Act, 1971, 1972 L & F [1970, c. 113, s. 1] Agricultural Development Act [1972, c. 5]	386		A.G.
[1970, c. 113, s. 1] Agricultural Development Act [1972, c. 5]	388		P.U.B.
	391	[1970, c. 113, s. 1] Agricultural Development Act [1972, c. 5]	L & F

Key to Codes:

M. Agric. = Minister of Agriculture

A. Ed. = Minister of Advanced Education

Mu. Af. = Minister of Municipal Affairs

E. C. = Member of the Executive Council

Prov. Tr. = Provincial Treasurer

Env. = Minister of Environment

A. G. = Attorney General

P. U. B. = Public Utilities Board

L & F = Minister of Lands and Forests

H & T = Minister of Highways and Transport





APPENDIX F

SOME SELECTED PROVINCIAL ACTS AND REGULATIONS GOVERNING ALBERTA AGRICULTURE IN 1972

	Act	Alberta Regulation
1.	Agricultural Chemicals Act Agricultural Chemicals (Use and Handling) Amended Amended Pesticides (Use and Application) Amended Amended Amended	89/70 26/72 359/72 90/70 103/71 25/72
2.	Agricultural Development Act General	323/72
3.	Agricultural Pests Act Bacterial Ringrot Control Coyote Control Coyote Control, Compound 1080 for Amended Coyote Control, M.D. of Minburn Lloydminster (Town of), Act to apply to Pests, Declaration to be Rat Control	207/66 272/61 380/59 2/63 367/60 400/57 394/59 60/57
4.	Agricultural Societies Act Capital Grants Amended Guaranteed Borrowing	363/71 376/71 128/72
5.	Agrologists Act Bylaws of Institute Amended	376/67 272/68
6.	Alberta General Insurance Company Act Bylaws exempted from filing	34/57
7.	Alberta Opportunity Fund Act General	263/72
8.	Animal Protection Act General	274/67
9.	Apprenticeship Act	
10.	Artificial Insemination of Domestic Animals Act Artificial Insemination Amended Amended	372/68 139/70 325/71

11.	Bee Act Beekeeper Registration	256/72
12.	Bow River Development Act Land Prices	218/59
13.	Clean Air Act Air Contaminant (Maximum Levels) General	303/71 299/71
14.	Clean Water Act General	300/71
15.	Coarse Grain Marketing Control Act General Amended	58/57 145/61
16.	Communal Property Act Zoning Amended Amended	95/57 225/57 9/70
17.	Cooperative Associations Act Bylaws Amended Amended Amended	132/57 39/59 185/61 164/72
18.	County Act	
19.	Credit and Loan Agreements Act, 1967 General Amended Amended Amended Amended Amended Amended Amended Amended	310/67 407/67 178/68 153/69 324/69 374/69 63/72
20.	Credit Union Act Bylaws Amended Amended Amended Amended Amended Amended Amended Bylaws Fees	134/57 332/67 9/69 229/70 384/70 368/71 143/72 147/72 133/57

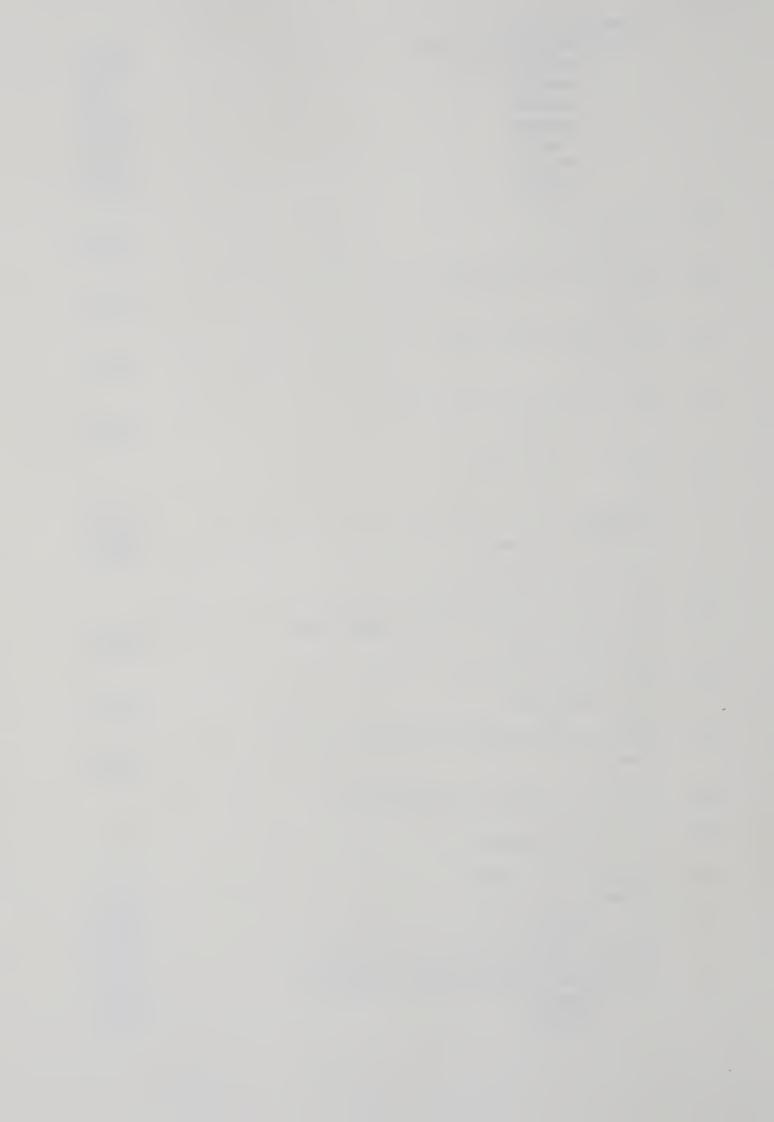
21.	Crop Insurance Act, the Alberta Canning and Freezing Pea Crop General Amended	290/68 440/66 25/69
22.	Cultural Development Act Board Members (Allowances and Expenses) Amended Community Recreation Bureau	90/68 174/70 796/57
23.	Dairy Board Act Alberta Plan for Milk Market Sharing Amended Prices (Minimum for Milk) Production, Supply, Distribution and Sale Amended Amended Amended	74/72 356/72 371/72 29/70 292/70 67/71 167/72
24.	Dairymen's Act General Amended Inspectors of Dairy Products	250/64 334/65 153/66 256/66 32/67 307/69 57/70 304/71 144/72 300/70
25.	Department of Advanced Education Act Agricultural and Vocational Colleges (Pay rates, Institutional Staff, Evening Class Programs)	393/72
26.	Department of Agriculture Act Alberta Fresh Vegetable Commission Loan Guarantee, 1972 Alberta Marketing Boards Loan Guarantee Amended Alberta Mink Interim Assistance Loan Guarantee, 1971 Alberta Mink Interim Assistance Loan Guarantee, 1972 Alberta Potato Loan Guarantee Amended Dairy Development Loan Guarantee Amended Guarantees for Interim Assistance Loans Amended Amended	56/72 169/72 326/70 62/71 52/72 145/72 211/72 109/72 210/72 351/69 34/70 125/70



	Land Development Loan Guarantee Amended Stanley Kjelland	253/70 250/72 349/71
	Livestock Loan Guarantee Amended Amended Amended Amended Amended Amended	111/71 147/71 232/71 358/71 41/72 117/72
	Amended Loans for Drying Wet Grain Amended	271/72 89/69 124/70
	Vegetable Co-operative Loan Guarantee, 1972 Department of Education Act, 1970	200/72
27.	Department of Highways and Transport Act Lease of Road Allowance (Evansburg)	281/71
28.	Electrical Protection Act Farmstead Wiring	15/72
29.	Estate Tax Rebate Act Forms General	158/67 157/67
30.	Estate Tax Rebates Reciprocal Arrangements Act Additional Estate Tax Rebates General	64/71 55/71
31.	Farm Home Improvement Act General	265/59
32.	Farm Implement Act General	372/71
33.	Farm Purchase Credit Act, 1963 General Amended	511/63 74/66
34.	Forest and Prairie Protection Act Fire Hazard Fire Protection and Wage Rental Forest and Prairie Protection Forest Protection Areas	310/72 334/71 135/72 156/71
35.	Forest Reserves Act General Marmot Creek Watershed Research Basin	604/65 233/71



36.	Frozen Food Act Licensing and Operation Amended	320/63 527/63 8/64 49/69 334/69 152/70 14/71 298/71
37.	Fur Farms Act General	225/60
38.	Grain Buyers' Licensing Act Fees	224/57
39.	Groundwater Control Act General	662/57
40.	Hail and Crop Insurance Act Crop Insurance	166/72
41.	Highway Traffic Act	
42.	Homestead Lease Loan Act General Interest on Loans	232/66 246/65
43.	Improvement Districts Act	
44.	Improvement Districts Stray Animals Act Pound Districts	318/57
45.	Alberta Income Tax Act Tax Deductions	317/72
46.	Industrial Development Incentives Act General	116/71
47.	Industry and Tourism Department Act	
48.	Alberta Insurance Act	
49.	Irrigation Act, 1968 Forms Amended Form Q (Publication of a Petition) Interest Rate Irrigation Seepage Claims Exemption Amended Amended	353/68 209/69 88/71 128/70 15/71 347/71 66/72



50.	Irrigation Land Manager Act Land Sales	19/70
51.	Alberta Labour Act Irrigation Industry Recreation and Athletic Programs Sugar Beet Processing Industry Dairy Industry (Calgary) Dairy Inspectors Farm Machinery Salesmen Amended	155/66 225/67 220/69 297/63 77/62 138/70 106/71
52.	Land Titles Act Act Amended Form 26 Form 33 Form 39 Form 39 Form 40	388/58 376/59 33/57 165/57 165/57
53 .	Margarine Manufacturing Amended	365/68 411/68
54.	Licensing of Trade and Business Act Flour and Feed Milling Amended Meat Packing Amended	362/68 409/68 366/68 412/68
55.	Livestock Brand Inspection Act Fees Amended Livestock Brand Inspection	273/57 100/65 272/72
56.	Livestock and Livestock Products Act Alberta Chicken Flock Amended Amended Chicks (Production and Sale) Amended Egg Product (Purchase and Sale) Honey Grading Amended Livestock Dealers and Agents (Licensing and Bonding) Amended Amended Poultry and Poultry Products Dealers	251/69 13/71 65/72 256/65 70/66 87/70 229/57 165/72 366/66 286/67 346/69
	(Licensing and Bonding) Amended Amended Amended Amended Amended	67/60 181/60 382/60 211/61 100/70

	Poultry (Dressed and Eviscerated) Amended Amended Ribbon Branding of Beef, Veal, Lamb or Mutton Carcasses Shell Eggs (Purchase and Sale)	66/60 382/60 348/71 258/62 116/70
	Stockyard Licensing Alberta Turkey Flock Uniform Dressing Standards and Settlement Procedures for Cattle Sold on a Rail	373/58 261/69
	Grade Basis	347/69
57.	Livestock Diseases Act, 1971 Brucellosis Restricted Areas	
	Camrose (M.D. No. 63)	81/57
	Eagle (M.D. No. 81)	81/57
	I.D. No. 58	312/59
	Morinville (M.D. No. 91)	81/57
	Vaccination of Cattle in	111/57
	Amended	278/58
	Amended	528/63
	Amended	320/66
•	Communicable Diseases (Designation)	275/72
	Communicable Diseases of Avian Species	
	(Control Order)	122/71
	Cows (Udder Fibrosis)	310/59
,	Dead Animals (Destruction and Disposal)	128/66
	Livestock Medicine	300/64
	Amended	602/65
	Amended	27/68
	Amended	238/69
	Livestock Medicine (Refund of License Fees)	414/63
	Sheep Foot Rot	383/72
	Slaughterhouse	433/61 183/65
	Amended Amended	603/65
	Stockyards (Operation of Class C)	379/58
	Stockyards (Operation of Class D)	57/69
	Amended	416/62
	Amended	483/66
	Amended	401/66
	Amended	124/68
	Stockyards (Operation of Class E)	380/58
	Amended	80/59
	Amended	414/62
	Amended	483/62
	Amended	401/66
	Stockyards (Operation of Class F)	381/58
	Amended	79/59
	Amended	415/62
	Amended	483/62
	Amended	401/66

	Stockyards (Operation of Class G) Stockyards (Cleaning of Vehicles at) Vaccine (Brucella Abortus Strain) Vaccine (Poultry Disease) Amended	382/58 79/57 204/57 58/58 239/69
58.	Lloydminster Municipal Amalgamation Act Agricultural Pests Act to Apply to	400/57
59.	Marketing of Agricultural Products Act Alberta Broiler Growers' Marketing Board (Marketing of Broilers) Alberta Broiler Growers' Marketing Plan, 1965 Amended Implementation of Amended Amended Amended Amended Amended Implementation of Plan, 1969 Amended Implementation of Plan re Amended Registration and Licensing under Alberta Egg and Fowl Marketing Plan, 1967 Amended Amended Amended Implementation of Amended Implementation of Amended Marketing of Fresh Vegetables Processing for Alberta Hog Producers Marketing Plan, 1968 Amended Amended Amended Amended Amended Amended	354/72 17/66 158/68 458/67 44/68 5/69 216/71 170/69 297/69 385/70 297/71 194/72 322/71 156/68 271/70 386/70 24/72 281/72 193/72 294/72 338/72 294/72 338/71 1/72 29/72 93/72 119/72 139/72 139/72 256/68 180/70 336/71 195/72 335/71 46/72 195/68 210/69 336/69 212/72
	Amended	282/72

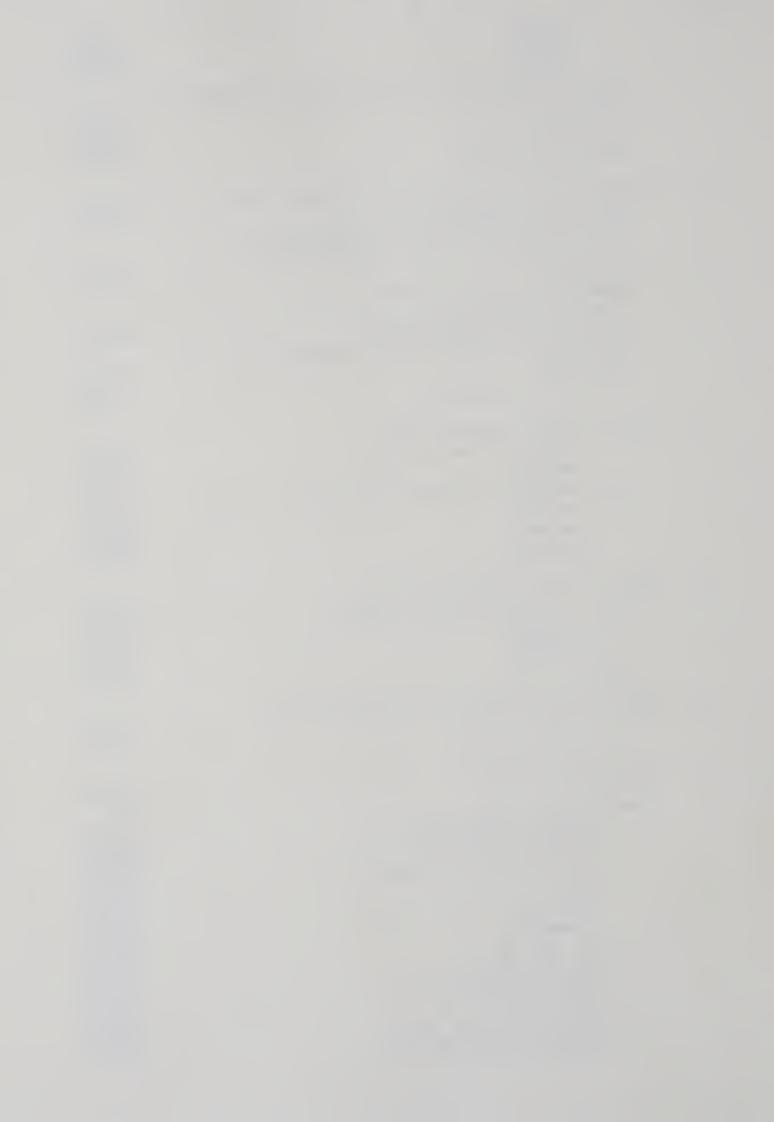
Implementation of	28/72
Amended	191/72
Amended	293/72
Amended	339/72
Alberta Hog Producers Marketing Plan, 1968	337, 12
Marketing under	31/72
Amended	156/72
Order No. 1 (Rep. Alta. Reg. 281/69)	260/69
Order No. 2 (Rep. Alta. Reg. 32/72)	281/69
Order No. 3	32/72
	149/66
Alberta Potato Marketing Plan, 1966	
Amended	65/68
Amended	196/68
Amended	129/70
Amended	183/71
Implementation of	58/71
Amended	190/72
Licenses, Fees, etc.	67/72
Amended	391/72
Alberta Sheep and Wool Commission Plan, 1972	23/72
Amended	324/72
Implementation of	148/72
Marketing under	238/72
Alberta Turkey Flock	261/69
Alberta Turkey Growers' Marketing Board	
(Licenses, Fees, etc.)	117/68
Amended	185/68
Amended	253/68
Amended	277/68
Amended	335/68
Amended	347/68
Amended	348/68
Amended	45/69
Amended	46/69
Amended	48/69
Amended	165/69
Amended	226/69
Amended	47/70
Amended	337/70
Amended	112/71
Amended	30/72
	106/72
Amended	298/66
Alberta Turkey Growers' Marketing Plan, 1966	64/68
Amended	159/68
Amended	
Implementation of	460/67
Amended	43/68
Amended	119/69
Amended	218/71
Marketing Commissions (Bylaws)	457/67
Amended	52/70
Producer Boards (Operation)	470/67
Amended	320/70

60.	Metis Betterment Act Domestic Animals (Running at Large) Fishing Grazing Leases Land Allotment Settlement Associations Settlement Associations, Funds of Taxation of Non-Settlers Taxation of Settlers Timber Trapping and Hunting	119/60 115/60 118/60 110/60 56/66 112/60 57/66 113/60 117/60 116/60
61.	Municipal Taxation Act Assessment (Manner of Computing Cost Assessment (Percentage of Fair Actual Value of Improvements) Amended Assessment Standards Amended	102/71 83/71 110/71 372/67 53/68 54/68 234/68 322/68 278/69 322/70 390/72
62.	Noxious Weeds Act Scentless Mayweed Screenings Seed Cleaning Permit	279/58 73/58 352/66
63.	Prohibition Against Dealing in Crown Lands Act General	96/61
64.	Public Health Act Canned Meat or Canned Meat Food Products (Div 6) Cheese (Sale of) Div. 7 Amended Food and Drink (Div. 4) Amended Amended Amended Horse Meat (Div. 37) Livestock and Poultry (Keeping of) (Div. 23) Milk (Fluid) (Div. 9) Amended	572/57 213/60 57/64 400/70 364/71 208/72 355/72 572/57 297/72 572/57 200/58 263/61 58/64 343/64 168/68 190/68

	Amended Amended Standards (Div 33) Polution Control	263/68 4/71 108/72
	Canadian Sugar Factories Picture Butte Amended Taber Amended Salmonella Infection (Prevention of) Amended	140/70 335/70 141/70 356/70 135/61 218/72
65.	Public Highways Development Act Bridge Structures and Culverts on Highways and Roads in Irrigation Districts	246/63
66.	Public Lands Act Accrued Area Leases Agricultural Farm Sale Amended Amended Cultivation Leases or Permits Amended Cultivation Leases or Permits (Special Areas) Cultivation Leases or Permits (Special Areas)	260/57 233/67 344/70 199/71 325/66 345/70 327/66 328/66
	Easements Rights of Way Rural Electrification Farm Development Consolidation and Enlargement	550/57 549/57 319/71
	Fees Forest Management Area Grazing License Grazing Leases Grazing Leases (Assignment of) Grazing Leases (Improvement) Grazing Permits	58/66 309/71 432/66 300/69 553/65 64/70 158/70 264/57 265/57 144/62 331/66 121/63 245/65 213/67 376/61 292/72 332/66
	Leases (Miscellaneous) (Special Areas) Leases (Special Areas) Amended Amended Licenses of Occupation Amended	372/58 96/68 106/70 242/72 201/58 347/58



	Amended Amended Amended Military Protection to Agricultural and Homestead Lessees Recreation Leases Surface Reclamation	76/61 102/61 474/62 267/57 548/57 301/69
67.	Public Service Administrative Transfers Act Agricultural Chemicals Act Agricultural and Vocational Colleges Act and Colleges at Olds, Vermillion and Fairview Department of Education Act (s. 7) (1) (d) and Vocational Training Centres Department of Highways and Transport Act (s. 13)	294/71 275/71 276/71 310/71
68.	Surface Reclamation Act Public Service Vehicles Act Farm Truck Licenses (5.4.4.) Amended Grain Harvesting Permits (5.4.1.) Amended Amended Amended Amended	55/72 68/61 298/62 69/57 38/58 295/63 166/70
69.	Right of Entry Arbitration Act Rules of Practice and Procedure Amended Amended Tariff of Fees	418/62 422/63 48/67 230/59
70.	Rural Electrification Revolving Fund Act Construction Refunds	227/58
71.	Seed Control Areas Act General Seed Control Areas Athabasca County No. 12 Fairview Fort Vermillion District Hays Amended Amended I.D. No. 22 I.D. No. 131 Smoky River M.D. No. 30 Spirit River Thorhild (County No. 7) Wainwright M.D. No. 61	120/71 151/68 130/68 137/71 74/57 191/58 170/59 138/71 52/68 146/68 236/67 139/71 107/68



	Wanham Westlock (M.D. No. 92)	57/57 140/71
72.	Seed Dealers Act General Amended Amended	11/57 192/58 284/59
73.	Setting of Poison Act Magpie Control	51/60
74.	Social Development Act Social Allowance Amended	255/70 362/71
75.	Special Areas Act Community Pastures Leases Cultivation	301/66
	Amended Grazing Amended Amended Irrigation Amended Mineral Surface Miscellaneous Rent. Penalty for Arrears	104/70 96/68 106/70 242/72 213/67 108/70 249/70 332/66 334/66
	Permits Cultivation Amended Grazing Amended Hay Public Lands Act, application to Special Areas Amended Right of Way Easements Roads Closed to Travel Tariff of Fees Amended	328/66 105/70 330/66 107/70 331/66 326/66 241/72 44/59 345/66 8/70 32/70
76.	St. Mary and Milk Rivers Development Act Land Prices Water Supply Policy	218/59 555/64
77.	Surface Reclamation Act General Amended	457/63 156/67
78.	Utilization of Lands and Forests Act Advisory Committee Members' Remuneration Saddle Lake Development Centennial Association Loan Guarantee	259/69 258/69

79. Vegetable Sales Act (Alberta) Act Grades of Potatoes Grading, Packing and Marketing Amended Amended Amended	212/59 395/67 387/70 21/72 34/72
80. Veterinary Surgeons Act Bylaws Amended	108/57 308/58 391/60 249/63 222/65 369/66 276/68 412/70 373/71
81. Water Resources Act General Amended Amended Amended Amended	91/58 328/62 187/65 38/66
82. Wildlife Act Antelope Hunting Areas Big Game Farm Amended Amended Game Bird Farm Amended Amended Game Hunting Amended Amended Amended Amended Amended Feneral Game Amended Pheasant Shooting Amended Royalties on Damaged Fur Skins and Pelts Sunday Hunting Wildlife Defined Wildlife Santuaries, Bird Sanctuaries and Wildlife Management Units Amended	321/67 6/71 175/71 318/72 244/70 380/71 189/72 299/72 274/72 287/72 319/72 51/71 188/72 208/66 289/69 87/63 179/69 39/72 411/70 230/72

Source: Government of Alberta. The Alberta Gazette - Index of Regulations filed Under the Regulations Act To the 31st Day of December, 1972. Edmonton, Alberta: Queen's Printer, n.d.



APPENDIX G



SOME SELECTED FEDERAL ACTS SIGNIFICANT IN ALBERTA AGRICULTURE

	Volume	Chapter	Name of Act & History	Administered By:
1	1	A-4	Agricultural and Rural Development (ARDA), 1966-67, c. 11, s. 2	Q. P. C.
2		A-5	Agricultural Products Board Act [R.S. c. 4, s. 1]	M. Agric.
3	•	A-6	Agricultural Products Co- operative Marketing [R.S. c. 5, s. 1]	M. Agric.
4		A-7	Agricultural Products Marketing [R.S. c. 6, s. 1]	Provincial Board as authorised by Governor in Council
5		A-8	Agricultural Products Standards Act, Canada, 1955, c. 27, s. 1	M. Agric.
6		A-9	Agricultural Stabilization Act [1957-58, c. 22, s. 1]	M. Agric.
7		A-10	Agriculture, Department of [R.S. c. 66, s. 1]	M. Agric.
8		A-13	Animal Contagious Disease Act [R.S. c. 9, s. 1]	M. Agric.
9		A-15	Anti-Dumping Act, 1968-69 c. 10, s. 1	N.R.
10		C-4	Canada Manpower and Immigration Council Act, 1967-68, c. 13, s. 1	M & I
11		C-7	Canadian Dairy Commission Act [1966, c. 34, s. 1]	M. Agric.
12		C-12	Canadian Wheat Board Act [R.S. c. 44, s. 1]	Q.P.C.



13		C-22	Cold Storage Act [R.S. c. 52, s. 1]	M. Agric.
14	2	C-29	Cooperative Credit Associations Act [1952-53 c. 28, s. 1]	M.F.
15	2	C-26	Crop Insurance [1959, c. 42, 2. 1]	M. Agric.
16	3	D-1	Dairy Products, Canada [R.S. c. 22, s. 1]	M. Agric.
17		E-6	Energy, Mines and Resources, Department of	E.M.R.
18		E-9	Estate Tax Act, 1958 c. 29, s. 1	N.R.
19		E-14	Experimental Farm Stations [R.S. c. 101, s. 1]	M. Agric.
20		E-17	Export and Import Permits [1953-54, c. 27, s. 1]	I.T.C.
21		E-18	Export Development Act [1968-69, c. 39, s. 1]	Q.P.C.
22		E-19	Expropriation Act [R.S. c. 106, s. 1]	P.B.
23		F-3	Farm Improvement Loans [R.S. c. 110, s. 1]	M.F.
24		F-4	Farm Syndicates Credit Act [1968-69, c. 32, s. 1]	M. Agric.
25		F-4	Farmers' Creditors Arrangement [R.S. c. 111, s. 1]	A.C.
26		F-7	Feeds Act, 1960 c. 14, s. 1	M. Agric.
27		F-9	Fertilizers Act, 1957 c. 27, s. 1	M. Agric.
28		F-27	Food and Drugs Act, 1952-53, c. 38, s. 1	N.H. & W.
29		F-31	Fruit, Vegetables and Honey Act [R.S. c. 126, s. 1]	M. Agric.



30	4	G-16	Grain, Canada [R.S. c. 25, s. 1]	M. Agric.
31		G-17	Grain Futures Act [R.S. c. 140, s. 1]	M. Agric.
32		H-2	Hay and Straw Inspection Act [R.S. c. 141, s. 1]	M. Agric.
33		Н-3	Hazardous Products [1968-69, c. 42, s. 1]	N.H. & W. C.& C.F.
34		H-10	Humane Slaughter of Food Animals Act, 1959, c. 44, s. 1	M. Agric.
35		I-5	Income Tax Act. [R.S. c. 148, s. 1]	N.R.
36		I-10	Industrial Research and Development Incentives Act [1966-67, c. 82, s. 1]	I.T.C.
37		I-11	Industry, Trade and Commerce, Department of	I.T.C.
38		I-12	Inland Water Freight Rates Act [R.S. c. 153, s. 1]	M. Agric.
39		I-14	Inspection and Sale Act [R.S. c. 155, s. 1]	M. Agric.
40		I-17	Insurance, Department of [R.S. c. 70, s. 1]	M.F.
41		I-18	Interest Act [R.S. c. 156, s. 1]	
42	5	L-2	Labour, Department of [R.S. c. 72, s. 1]	
44		L-4	Land Titles Act [R.S. c. 162, s. 1]	A.G.
45		L-8	Livestock and Livestock Products [R.S. c. 167, s. 1]	M. Agric.
46		L-9	Livestock Feed Assistance Act [1966-67, c. 52, s. 1]	Q.P.C.

47		L-10	Livestock Pedigree Act [R.S. c. 168, s. 1]	M. Agric.
48		L-11	Livestock Shipping Act [R.S. c. 169, s. 1]	М.Т.
49		L-12	Loan Companies Act [R.S. c. 170, s. 1]	M.F.
50		M-1	Manpower and Immigration Department of	M.F.
51		M-6	Meat and Canned Foods Act R.S. c. 177, s. 1	M. Agric.
52		M-7	Meat Inspection Act, 1955, c. 36, s. 1	M. Agric.
53		M-13	Milk Test Act R.S. c. 180, s. 1	
54		N-9	National Health and Welfare, Department of R.S. c. 74, s. 1	N.H. & W.
55		N-15	National Revenue, Department of R.S. c. 75, s. 1	N.R.T.
56		N-16	National Trade and Mark and True Labelling Act R.S. c. 191, s. 1	C. & C.A.
57		N-17	National Transportation Act [1966-67, c. 69, s. 2]	М.Т.
58	6	P-10	Pest Control Products Act. [1968-69, c. 50, s. 1]	M. Agric.
59		P-11	Pesticide Residue Com- pensation Act [1968-69, c. 34, s. 1]	M. Agric.
60		P-13	Plant Quarantine Act [1968-69, c. 35, s. 1]	M. Agric.
61		P-16	Prairie Farm Assistance Act [R.S. c. 213, s. 1]	M. Agric.
62		P-17	Prairie Farm Rehabilitation Act [R.S. c. 214, s. 1]	R.E.E.



63		P-18	Prairie Grain Advance Payments Act [1957-58, c. 2, s. 1]	C.N.B.
64		R-3	Regional Development Incentives Act [1968-69, c. 56, s. 1]	R.E.E.
65		R-4	Regional Economic Expansion, Department of	R.E.E.
66	7	S-10	Small Business Loans Act, 1960-61, c. 5, s. 1	M.F.
67		S-11	Small Loans Act, R.S. c. 251, s. 1	M.F.
68		W-9	Wheat Cooperative Marketing Act [R.S. c. 294, s. 1]	M. Agric.
Suppl	lements			
		1st Sup	plement Amendments and Addition	ns
69	1	Marketi	tural Products Cooperative ing Act Amendment 50, c. 23]	M. Agric.
70	5	-	Water Act '0, c. 52]	E.M.R.
71	16		riation Act 'O, c. 41]	P.W.
72	18	Develop Act Ame	rial Research and oment Incentives endment (0, c. 42)	I.T.C.
73	24		ompanies Act Amendment 70, c. 17]	C. & C.A.
74	33	•	ine Act 70, c. 18]	N.H. & W.
75	40		Business Loans Act Amendment 70, c. 21]	M.F.
76	41	Standar	ds Council of Canada Act	Q.P.C.



Source: Revised Statutes of Canada, 1970. Ottawa: Queen's Printer 1970.

Key to Codes under "Administered by:"

M.F. = Minister of Finance

Q.P.C. = Member of the Queen's Privy Council for Canada as is designated by the Governor in Council, 1966-67, c. 11, s. 3

N.R. = Minister of National Revenue

N.R.T. = Minister of National Revenue for Taxation

M & I = Minister of Manpower and Immigration, 1967-68, c. 13, s. 2

E.M.R. = Minister of Energy, Mines and Resources

I.T.C. = Minister of Industry, Trade and Commerce

P.W. = Minister of Public Works

A.C. = Appeal Court

N.H. & W. = Minister of National Health and Welfare

C. & C.A. = Minister of Consumer and Corporate Affairs

R.E.E. = Minister of Regional Economic Expansion

C.W.B. = Canadian Wheat Board

M.T. = Minister of Transport

M. Agric. = Minister of Agriculture

R.S. = Revised Statutes of Canada







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